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PROPOSED ADJUSTMENTS TO SRP'S STANDARD  
ELECTRIC PRICE PLANS

STAFF INTERVIEWS BY THE PUBLIC

January 16, 2025  
9:30 a.m.

SRP Administration Building  
1500 North Mill Avenue  
Tempe, Arizona

GLENNIE REPORTING SERVICES, LLC  
1555 East Oranewood Avenue  
Phoenix, Arizona 85020-5130

602.266.6535  
www.glennie-reporting.com

Prepared by:  
Jennifer Honn, RPR  
Arizona CR No. 50885

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INDEX TO EXAMINATIONS

INTERVIEWS	PAGE
<b>Bruce Chapman - Christensen Associates</b>	
Interview By Mr. Bender	7
Interview By Ms. Johnson	20
Interview By Ms. Potter	47
Interview By Mr. Neil	52
Interview By Ms. Johnson	64
<b>Brandon Shoemaker, John Tucker, Mark Carroll, and Karl Sandstrom - Panel For SRP</b>	
Interview By Mr. Bender	68
Interview By Ms. Johnson	109
Interview By Ms. Potter	191
Interview By Mr. Neil	258
Interview By Ms. Johnson	286
<b>Brandon Shoemaker, John Tucker, Mark Carroll, Karl Sandstrom, and Glen Traasdahl - Panel For SRP</b>	
Interview By Mr. Neil	299
Interview By Ms. Johnson	307

1  
2  
3  
4  
5  
6  
7  
8  
9  
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11  
12  
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APPEARANCES

For SRP:

Sarah Glover, Esq.  
Kathleen "Katy" Heth, Esq.

For Earthjustice:

David Bender, Esq.

For Southwest Energy Efficiency Project (SWEEP):

Caryn Potter, Esq.

For Arizona Solar Energy Industries Association  
(AriSEIA):

Autumn Johnson, Esq.

For Steve Neil:

Steve Neil

1 MS. GLOVER: Good morning, everyone, and  
2 welcome. My name is Sarah Glover. I'm an attorney here  
3 at SRP.

4 This is the time set for the interviews of  
5 SRP management and the board's consultant as described in  
6 the public notice of the price process that was -- that  
7 commenced on December 2, 2024.

8 I'm joined here by my colleague Katy Heth.  
9 And we're here to help things run smoothly and support  
10 SRP staff in these interview proceedings.

11 Today we welcome four individuals who  
12 requested interviews. We have Autumn Johnson with  
13 ArISEIA. Caryn Potter with SWEEP. David Bender with  
14 Earthjustice. And Steve Neil, an SRP electric customer.  
15 And we appreciate all of you for being here and for  
16 providing in advance the topics that you plan to cover  
17 and the questions that you might have.

18 As you can see, we've assembled here a team  
19 of SRP representatives who we hope can answer all of your  
20 questions today. I'll introduce them briefly. This is  
21 Brandon Shoemaker who's our director of pricing,  
22 corporate pricing. John Tucker, who's our senior  
23 director of financial strategy. And then we have Mark  
24 Carroll and Karl Sandstrom, who are each principal  
25 predictive pricing analysts.

1                   We also have in attendance by Zoom Bruce  
2 Chapman of Christensen Associates, the consultant that  
3 the board of directors has retained.

4                   So before we get started with the  
5 interviews, I'd like to go over some procedural  
6 guidelines that will hopefully help ensure we stay on  
7 track and get through everyone's questions today.

8                   First, a few things concerning the schedule  
9 and the scope of the proceedings. In advance of today  
10 the corporate secretary of SRP provided you with an  
11 interview schedule. So just to reiterate that briefly,  
12 we will start the interviews with Mr. Chapman, and we  
13 expect those to wrap up mid-morning. Interviews with the  
14 SRP panel will follow, and we will get a lunch break  
15 probably around 11:30. And I believe that the  
16 agreed-upon order of questioning is for Mr. Bender to go  
17 first, followed by Caryn, then Autumn, and Steve Neil.

18                   And our goal is to wrap up the interviews  
19 by the end of the regular business day. To make sure we  
20 get through all of the interviews on time and that  
21 everyone has a chance to get all of their questions  
22 answered, we ask that each interviewer limit your time  
23 with Mr. Chapman to about 30 minutes and to the SRP staff  
24 to about 60 minutes each.

25                   A reminder that these interviews are

1 intended to cover your questions related to the SRP  
2 pricing proposal and the price process. We therefore ask  
3 that you focus your questions on matters that relate to  
4 those things. If you have questions that do not pertain  
5 to the pricing process or the proposal, we can direct you  
6 to the appropriate people at SRP to follow up with you at  
7 a later date.

8 And finally, we anticipate some overlap  
9 between the questions that you intend to answer, so we  
10 ask that you do your best to minimize the duplication of  
11 your questions.

12 Next, if you have any document or data  
13 requests, we ask that you submit those in writing through  
14 the SRP website or through other formal channels. That  
15 way we can make sure that we can keep track of those  
16 requests and make sure that every one becomes part of the  
17 public record.

18 And finally, we have Jennifer Honn with  
19 Glennie Court Reporting Services, who will be making a  
20 transcript of this proceeding. When the transcript is  
21 complete, SRP management will make it available on the  
22 SRP website or upon request.

23 And these proceedings are not being video  
24 recorded.

25 Are there any questions before we get

1 started?

2 MS. POTTER: Yes. Thank you so much.

3 I was hoping as we get a little bit closer  
4 into questions from some of the guests today you would  
5 give me a little bit of flexibility. I do have a  
6 conflict at 1:30. So I'm just hoping we can -- when we  
7 get to that point, we can make some adjustments if  
8 needed. So I'll just have to step out of the room for  
9 about 30 minutes.

10 MS. GLOVER: Step out briefly for  
11 30 minutes? Okay. I'll take note of that, and we'll see  
12 what we can do where we are in the process.

13 Okay. Anything else?

14 (No response.)

15 MS. GLOVER: All right. I believe we're  
16 ready for Mr. Bender.

17

18 INTERVIEW OF MR. CHAPMAN

19 BY MR. BENDER:

20 Q. Good morning, Mr. Chapman.

21 Can you hear me?

22 A. I can. Good morning.

23 Q. Good morning.

24 Mr. Chapman, are you -- are you in Madison? It  
25 looks like you're in Madison from the cold.

1 A. I'm in Madison, Wisconsin, yes.

2 Q. I left there yesterday, and I'm going to return  
3 there when we're done here today.

4 I'm glad to see it's looking that much warmer  
5 outside.

6 A. Oh, it's going to be warm for just a day or two,  
7 but bring your Wellies because it's going down to about 4  
8 above as a daily high for the next three days.

9 Q. I'm looking forward to it.

10 Mr. Chapman, do you know when Christensen  
11 Associates was first hired for your role in this process?

12 A. Yes. We went through an RFP process late in the  
13 first half of last year, and I think we were hired  
14 sometime around June 15, something like that.

15 Q. June 15, 2024?

16 A. Yes. I don't have the exact dates, but  
17 somewhere in June.

18 Q. Okay. And then when were you first provided  
19 materials for you to review as part of your review and  
20 analysis for the board?

21 A. Some materials I believe arrived in about  
22 September of 2024.

23 Q. Okay.

24 A. But I don't know exactly. I can check the file  
25 dates. I don't know for sure.



1 Q. Okay. What materials were you provided?

2 A. I was provided with the materials that you see,  
3 which are the reports for the embedded cost of service,  
4 the marginal cost of service study, and eventually the  
5 rates materials. I also received underlying files that  
6 support their calculations.

7 Q. And were all of those provided at the same time  
8 to you in September?

9 A. No, they were not. For one thing, I received  
10 several versions of the same file, of course, as things  
11 were developing, but not everything arrived at once.

12 Q. Were there any changes in drafts from between  
13 what you first reviewed and the, I guess, ultimate or the  
14 last one you reviewed December 20 -- or December 2, 2022?

15 A. I can't respond with precision to that.

16 I think the question that I think you're driving  
17 at, which I infer is whether I observed changes in  
18 direction between the time I first received materials and  
19 the final materials I would say characterize the various  
20 things that I received as simply updates and improvements  
21 as more information were arrived and as more calculations  
22 were completed.

23 Q. Okay. That wasn't my question, but thank you.

24 I assume you have your report in front of you?

25 A. I do.

1 Q. Okay. I'll mostly talk to you about the  
2 marginal cost study piece that you reviewed.

3 Do you have that in front of you as well? It  
4 would be the --

5 A. Not just yet, but I'll bring it up. One moment,  
6 please.

7 All right. I'm on page 13 of our report, if  
8 that helps you.

9 Q. Okay. One thing I note in your report, so it  
10 would be the beginning of your report romanette, so small  
11 i, iii, and then on page 14 of your report you refer to  
12 marginal energy costs, and on page 14 it's energy-related  
13 costs.

14 Do you see that?

15 A. Would you like me to share my screen so we can  
16 agree on what we're looking at?

17 Q. That's fine, if that's possible.

18 A. All right. I'll see if I can do that.

19 All right. So can you see page 14 here?

20 Q. I can.

21 A. All right. So point me in the right direction,  
22 if you would.

23 Q. Sure. Right under 3.2.1, first paragraph.

24 A. Yes.

25 Q. Okay. And it's talking about energy-related

1 marginal costs; right?

2 A. Yep.

3 Q. Okay. So you refer here to production costs for  
4 an incremental unit of electricity, and the next sentence  
5 refers to transmission and distribution.

6 See that?

7 A. Yes.

8 Q. I'm not understanding what transition and  
9 distribution costs are included in the marginal energy  
10 costs.

11 A. Well, for each of -- if you look at the rates,  
12 you can see that there are energy-related components that  
13 are not exclusively generation related. So for each of  
14 these pieces there will be components that they've  
15 calculated, so I suppose we could go down and get into  
16 detail.

17 I think what you're thinking about perhaps there  
18 is that people think in terms of generation costs as  
19 being in combination of the main and energy related, but  
20 transmission costs I'm thinking of embedded costs now as  
21 being almost exclusively demand related, but there is an  
22 energy component that's associated with losses in  
23 transmission and with distribution, of course.

24 So I'm not sure if that's what you're honing in  
25 on, but essentially that's the source of the energy

1 component of what we think of as delivery-related cost  
2 calculations.

3 Q. Okay. We're talking about right now. We're not  
4 talking about embedded. We're talking about marginal;  
5 right?

6 A. Yes. And I'm speaking specifically of marginal  
7 costs because, as I said, with respect to the delivery  
8 functions of transmission and distribution, the marginal  
9 components of those are associated primarily with losses.

10 Q. Okay. So the marginal cost study reflects the  
11 marginal energy-related costs, and your understanding is  
12 that those also include marginal losses for transmission  
13 and distribution?

14 A. Yes. I guess I'm having a little trouble with  
15 the taxonomy of what you asked, but I think the answer is  
16 yes.

17 Q. Okay. Any other transmission and  
18 distribution-related costs in the marginal energy-related  
19 costs?

20 A. I don't think so. But I'd have to check. In  
21 terms of the detail, if I were to scroll lower down, I  
22 might investigate further. But what occurred to me was  
23 the losses component based on my reading of this a few  
24 days ago.

25 Q. Okay. So putting aside those transmission

1 distribution losses, what other costs or what's the  
2 source of the energy costs in the marginal cost study?

3 A. So if I treat your question literally, the core  
4 of marginal energy costs are those associated with  
5 generation. So the question, I guess, then is if a  
6 customer consumes an extra kilowatt-hour or a  
7 megawatt-hour, the higher the costs change, and primarily  
8 the cost changes are generation related, and they're  
9 reflected in the market value, which varies from time to  
10 time, of those generation services.

11 Q. Mr. Chapman, thank you. You're explaining to me  
12 your understanding of what a marginal cost is.

13 I'm asking what's the source of the cost data  
14 used to calculate the marginal energy cost in the  
15 marginal cost study?

16 A. Well, I think that -- is it David who I'm  
17 speaking with?

18 Q. That's correct.

19 A. So, David, I think that we're starting to stray  
20 into questions where you're saying, well, I've got a  
21 technical question for you. In terms of the details, the  
22 data sources, the right thing to do is to ask the SRP  
23 management team.

24 But my inference from what I recollect from my  
25 conversations with them is that the marginal energy costs

1 are derived from the market values that they have  
2 acquired over time with respect to the local energy  
3 markets. So if we look at the text here, it says SRP  
4 participates in the Western Energy Imbalance Market, so  
5 they're a source of, for example, hourly or even  
6 five-minute data that provides a source for marginal  
7 energy costs.

8 Q. So your understanding is that the data comes  
9 from the Western Energy Imbalance Market?

10 A. That's not quite what I said. What I said was  
11 that if you want to ask in detail about the data source  
12 or sources that are -- that underpin marginal energy  
13 costs, the people to ask are looking at you from across  
14 the table.

15 I'm the board's consultant who was hired to  
16 review what was done. And when I reviewed that, of  
17 course, I looked at their data sources and pronounced  
18 them sane and sound, but I can't recall looking at -- I  
19 can't call up for you now the actual individual data  
20 sources.

21 Q. Okay. So you did review the data sources and  
22 you pronounced them sound, but you don't recall what  
23 the -- what you looked at?

24 Is that what you're saying today?

25 A. I don't recall the individual data files, but

1 essentially what's in their report and what's summarized  
2 in mine, I guess, is the sources of those data.

3 But if we go a little further, I might remember  
4 what else was related to that. But I don't see a quote  
5 other than that. But if you look at the paragraph at the  
6 top of this page, the first full paragraph, it says,  
7 "SRP's marginal energy costs of generation are based on  
8 forward market prices shaped based upon CAISO's  
9 historical market prices."

10 So but did I look at tons of CAISO data? No.  
11 I'm just familiar with the CAISO markets, and I know what  
12 markets they went to.

13 Q. I don't have much more.

14 Can you look at page 21 of your report?

15 A. Okay. Whereabouts?

16 Q. The paragraph in the middle. It starts with,  
17 "Some may regard."

18 A. Okay. Can you see that clearly on screen?

19 Q. I can.

20 A. Good. Okay.

21 Q. So this is talking about the customer charge or  
22 the fixed charge component of the proposed rates;  
23 correct?

24 A. Yes.

25 Q. Okay. And you note that in the last sentence

1 there, "Management's move to increase fixed-cost recovery  
2 through fixed charges is thus in line with industry  
3 practice and embedded cost-based pricing generally."

4 Do you see that?

5 A. Yes.

6 Q. And for residential customers, the proposed  
7 rates we're talking about are for single-family 30 or \$40  
8 a month; right?

9 A. Yes. There's a tiered pricing arrangement for  
10 the residential customers, as you know.

11 Q. Right.

12 What other utilities are you aware of who have a  
13 30 or \$40 per month fixed charge for residential  
14 customers?

15 A. From my perspective, I would say that prices in  
16 that range are fairly common, as I understand it, among  
17 the NRECA electric co-ops, for example. And that's  
18 because, of course, those -- those utilities are less  
19 dense than the average electric utility jurisdiction in  
20 the United States. So they are required of necessity to  
21 have higher fixed customer charges in order to cover  
22 their higher costs per customer, higher fixed cost per  
23 customer.

24 For more urban areas, large municipals, and  
25 investor-owned utilities, the customer charges are lower.



1 But it's my observation that there's a trend to increase  
2 those costs. And we're kind of in the marginal cost  
3 area, but, as I think you also may have observed, it's  
4 typically the case that embedded cost-based cost of  
5 service studies result in customer -- residential  
6 customer unit costs in the 30 to \$40 area even though the  
7 customer charge for residential is often in the 10 to \$20  
8 area. It's just an industry fact that the customer  
9 charges for residential customers are generally well  
10 below the unit costs.

11 Now, we're speaking here of marginal costs, but  
12 I think a similar thing applies because if you ask the  
13 marginal costs of adding a customer on the system, it  
14 tends to derive from very similar mathematics associated  
15 with line extensions. So I'm being a bit prolix, but I  
16 think that's the background that I have to offer.

17 Q. Yes. So my question was if you know of other  
18 utilities who have a 30 or \$40 per month fixed charge for  
19 residential customers. You mentioned --

20 A. My answer was yes.

21 Q. And you mentioned rural co-ops. So other than a  
22 rural coop, do you know -- can you identify for us today  
23 any utility, investor-owned or municipal, with an urban  
24 service territory that has that level of fixed charge?

25 A. My answer is no, but then I would have to

1 research it.

2 My experience in looking at various costs of  
3 service rates and rate designs, though, is that there are  
4 such rates in other jurisdictions.

5 The trend, as I said, is upward, but I also said  
6 that the average level in investor-owned utilities is  
7 well below that 30 to \$40 range.

8 Q. Do you know what Arizona Public Service fixed  
9 charges are for residential customers?

10 A. No.

11 MR. BENDER: I don't have any more  
12 questions for you today.

13 Thank you, Mr. Chapman.

14 MR. CHAPMAN: Thank you.

15 Just for the record, I didn't hear, was  
16 that David?

17 MR. BENDER: Yes.

18 MS. GLOVER: Yes.

19 MR. CHAPMAN: Thank you, David.

20 MS. GLOVER: Thank you so much.

21 MS. JOHNSON: Could I just ask a procedural  
22 questions?

23 Are the witnesses not being sworn in?

24 MS. GLOVER: No.

25 I think we're moving on to Caryn.

1                   This is -- Bruce, this will be Caryn Potter  
2 with SWEEP.

3                   MS. POTTER: Thank you. I actually have no  
4 questions for this witness.

5                   MS. GLOVER: Okay. Fair enough.

6                   Then this is Autumn Johnson with ArISEIA.

7                   MS. JOHNSON: And can he -- he can hear us  
8 okay?

9                   MS. GLOVER: You can hear okay, right?

10                  MR. CHAPMAN: I can.

11                  MS. GLOVER: All right.

12                  MR. CHAPMAN: So Caryn had no questions,  
13 and Autumn is up next?

14                  MS. JOHNSON: Yeah.

15                  MS. GLOVER: Yes.

16                  MS. JOHNSON: With ArISEIA, which is,  
17 because no one knows what that means, it's the Arizona  
18 Solar Energy Industries Association.

19                  MR. CHAPMAN: Got it. Thank you.

20                  MS. JOHNSON: I have some clarifying  
21 questions just about process because this is my first SRP  
22 pricing proceeding.

23                         Are we to be asking him just questions that  
24 are from the couple of reports? If they're from the  
25 proposal, then they're for the panel?

1 MS. GLOVER: I think that's right, yes. So  
2 you'll be asking questions to Bruce regarding his -- his  
3 report and what he was engaged to do for the board.

4 MS. JOHNSON: Okay. And one more question  
5 related to that, so there are two other reports from a  
6 different consultant. Are we also asking those?

7 MS. GLOVER: Those are the consultants that  
8 management engaged. They will not be here for interviews  
9 today, but they will be making presentations at the board  
10 meeting.

11 MS. JOHNSON: So if we have a question  
12 about kind of the general concept, we would ask  
13 management because it's their consultant.

14 MS. GLOVER: Correct.

15 MS. JOHNSON: Okay.

16

17 INTERVIEW OF MR. CHAPMAN

18 BY MS. JOHNSON:

19 Q. So I just have a couple of, like, I think pretty  
20 high-level questions, then -- and it's a little bit  
21 weird, sorry, because you're kind of to the side of me,  
22 so I'm not meaning to be rude. I actually am not --  
23 there we go. I'm not looking -- even when I look at you,  
24 I'm not making eye contact with you obviously, so --

25 I just wanted to ask so generally what is the

1 scope of your review here? Is it just to make sure that  
2 they're kind of engaging with industry practice, or what  
3 else were you kind of instructed to do as part of your  
4 review?

5 A. The scope as described in the RFP as assigned to  
6 me by my recollection -- I didn't look at those over the  
7 past couple of days in preparation for this meeting --  
8 was to evaluate from the point of view of industry theory  
9 and practice the embedded and marginal cost-based cost of  
10 service preparation for the rates and then evaluate the  
11 rates themselves.

12 To expand on that a little, when you look at the  
13 rates end, SRP has a set of objectives, things like  
14 revenue sufficiency, cost relation equity, that sort of  
15 thing, so my review of their rates was in reference to  
16 that and to the well-known Bonbright principles that are  
17 pretty much along those lines for their revenue related,  
18 cost related, and practically related, the same sorts of  
19 things, avoidance of cross -- cross-subsidy, things like  
20 that, price efficiency.

21 So that was part of the benchmark. If you look  
22 backward from rates into costs, then from the point of  
23 view of marginal costs, what we looked at was SRP's  
24 practices in terms and methodologies in terms of  
25 estimating the various types of marginal costs with

1 respect to economic theory and with respect to industry  
2 practice.

3 And then when you get to embedded costs, of  
4 course, there are established principles and practices  
5 for embedded costs, rules for functionalizing,  
6 classifying, and allocating costs from the financial  
7 aggregate level to the individual rate cases. So we  
8 looked at their methodologies in some degree of detail.

9 And so I guess our main goal was auditing the  
10 individual calculations that went in to the cost of  
11 service model or into the marginal cost calculations, but  
12 we essentially reviewed their methodology from the point  
13 of view of its conformance with industry practice and  
14 economic theory.

15 Q. Okay.

16 A. Did that answer your question?

17 Q. Yeah, I think.

18 And so did you make any recommendations as to  
19 the rate design of the individual rates, like, things  
20 like the differential between an on and off-peak or the  
21 length of TOU periods or anything like that?

22 A. What we did was we reviewed their plans, their  
23 definitions of, for example, time-of-use periods, and  
24 their time-of-use periods changed, as you know. And from  
25 our point of view the question was did those time-of-use

1 period changes make sense, and did the rates that  
2 resulted from that make sense in terms of the various  
3 principals, including gradualism that SRP espouses.

4 And from our point of view the change in the  
5 time-of-use periods was entirely sensible given the  
6 significant change in the pattern of wholesale energy  
7 market prices. And so the rates that they derived based  
8 on those new time-of-use periods makes sense as well, and  
9 the changes that they made in the interest of gradualism  
10 that depart from what you might think of a perfect price  
11 efficiency also made sense.

12 Q. Did you provide any constructive feedback to SRP  
13 as to changes that they ought to make or was everything  
14 mostly a yes, this is adequate?

15 A. Well, if you look in our report, then you'll  
16 find our suggestions in there in a couple cases. But it  
17 wasn't our task to tell them how to redesign their rates.  
18 We weren't hired as management's consultant to go into,  
19 say, how time-of-use periods ought to be changed or how  
20 rates to support solar energy or electric vehicles ought  
21 to be changed.

22 Our role was as support for the board to review  
23 whether management's changes made sense.

24 So from my point of view it wasn't my job or  
25 within my power to say here's what you ought to do. What

1 I do is I speak to the board and say here's the degree to  
2 which I think what they have decided to do as management  
3 comports with industry theory and practice.

4 So from my point of view, I didn't advise  
5 management on how to design rates, although I had  
6 conversations with them about rate design as part of the  
7 review process.

8 Q. Yeah. My understanding is that the board can  
9 also make its own recommendations as to changes that  
10 should be made during the pricing proceeding, and so are  
11 you participating in helping them do that?

12 A. That wasn't discussed, but from my point of  
13 view, I would think the board would only get into the  
14 process of making recommendations on its own if it were  
15 the case that management had been found to have omitted  
16 something that ought to have been reviewed or had  
17 undertaken rate changes that the board disapproved of.  
18 And from my point of view, I've never encountered  
19 anything of that sort in my review of management's plan.

20 Q. Okay.

21 A. And I should interrupt by saying I'm sucking on  
22 a throat lozenge because I have partially paralyzed vocal  
23 chords. And so if I look like a chipmunk and my speech  
24 is altered slightly, I'm trying to stave off the collapse  
25 of my ability to speak.



1 Q. Well, that -- I'm sorry to hear that, and we can  
2 certainly pause if needed. That sounds fairly  
3 significant.

4 Okay. So I just want to make sure I understand  
5 what you just said. So you're saying that in your mind  
6 the board who's essentially the -- the only regulator of  
7 SRP in this case wouldn't make any of their own proposals  
8 absent there being some sort of insufficiency or  
9 inadequacy to the management's proposal. So basically if  
10 management didn't do anything wrong, then that's what  
11 should move forward?

12 A. I think didn't do anything wrong is sort of a  
13 bare minimum type of statement.

14 Q. Yeah.

15 A. Because management since the last price process  
16 has not stuck with the status quo. They have critically  
17 evaluated in my opinion the changes in the market and in  
18 their customer base that have taken place over that time  
19 period and have proactively undertaken changes to the  
20 rates and to their costing methodologies that respond to  
21 those changes.

22 So if, for example, if management had stayed put  
23 and had not changed the time-of-use periods, I might have  
24 noticed a difference between wholesale and retail market  
25 price patterns, right? I would have stepped in and said

1 management has failed to do this, but I didn't see  
2 anything like that.

3 It seems to me in my opinion as an objective  
4 reviewer for the board that they responded to the  
5 significant changes in the pattern of prices with an  
6 appropriate response. Namely, they changed the time of  
7 their time of use price pattern.

8 Notice that they didn't go overboard by totally  
9 throwing overboard their time of use price setup. They  
10 pretty much stuck with the time periods, made some  
11 alterations. But in terms of the price levels, they --  
12 they made -- they moved those in a direction of the  
13 wholesale market changes.

14 Q. And have you presented your findings to the  
15 board yet?

16 A. I've presented my findings to the board in the  
17 December 2 report that you have.

18 Q. Okay. But you have not met with the board?

19 A. I have not met with the board since then.

20 Q. And you have not, like, answered -- have a Q and  
21 A with the board?

22 A. No. In fact, your questions sort of embarrasses  
23 me because I'm thinking, gee, when did I last see the  
24 board. And so I don't have that date in my head. I'd  
25 have to go and check my calendar. I apologize.

1 Q. But you have met with the board at some point?

2 A. Oh, yes, yes. So I've been to Phoenix and been  
3 to board meetings on multiple occasions.

4 Q. Okay. And then is there going to be a board  
5 meeting in which you're going to be present to present  
6 the findings and answer questions of the board?

7 A. Yes. I'm scheduled to make four trips in the  
8 next month and a half to Phoenix for board meetings, and  
9 all those are in the public domain.

10 Q. Okay. You mentioned that you have suggestions a  
11 couple of times to management regarding -- or to the  
12 board regarding management's proposal within the report.

13 Could you direct me to those pages so that I can  
14 look at those again further?

15 A. Not off the top of my head, but if I go back to  
16 looking at the report, then maybe I can dredge them up  
17 for you.

18 I'll go and look at the executive summary first.  
19 Let me share my screen once again.

20 All right. Let's see, can you see my report at  
21 this point?

22 Q. We can see it.

23 A. All right. Let's see if I can magically produce  
24 indications where I made a suggestion or two.

25 All right. It looks like I'll have to dig a

1 little deeper. Now, I'm going to -- I'll slide down to  
2 the bottom, and I'll see if I can find some nitpicks for  
3 you.

4 Q. I didn't see them. So if they're there, I  
5 appreciate them.

6 A. All right. My recollection is that I had a  
7 recommendation about further investigation of pricing  
8 alternatives, but I can't remember the detail. I think  
9 it might have had to do with E-28, which was one of the  
10 rates that serves the distributed energy resources  
11 customers. That's the one that comes to mind.

12 And in that case, that rate -- I think it's that  
13 rate. It might be the other one, E-16 -- lacked a demand  
14 charge, so it still presented a certain degree of  
15 exposure to the other customers of cross-subsidy, but  
16 that's the only example I can think of that comes to mind  
17 right now.

18 Essentially, I think you may understand that the  
19 basic issue with rates that serve customers, especially  
20 net metering rates, is that whenever a customer generates  
21 solar power the amount that they -- of the bill goes down  
22 by an amount that exceeds the avoided costs of the  
23 utility. And so the utility needs some means to recoup  
24 from those customers its ongoing fixed costs of delivery.  
25 And so a good approach to do that is to use a demand

1 charge, which prices somewhat related to embedded unit  
2 cost.

3 And so there was one rate that did that, but  
4 there was another that was an energy only rate, and I  
5 think it was E-28. The folks across the table from you  
6 can correct me in that regard.

7 Q. Could you --

8 A. So I guess I'll stop scrolling up and down here  
9 gung ho, but at a certain time I think that was my  
10 recollection of one recommendation I had. There may have  
11 been others where I said here's something to look up for  
12 in the future.

13 Q. Could you just clarify because my understanding  
14 is that the -- because there's the -- there's the E-28  
15 pilot, and then there's the new E-28, and my  
16 understanding is that the old E-28 does not include DG  
17 customers, but the new E-28 would be DG and nonDG  
18 customers.

19 Which one are you talking about?

20 A. I'm speaking of the new one.

21 Q. The new one.

22 And your concern is that it doesn't have a  
23 demand charge like E-16 does?

24 A. If it's E-28. It was E-28 or E-16.

25 Q. Okay.

1           A.    The management guys across the table can remind  
2 me.

3                    But, anyway, there's one rate that I noted  
4 within my report that lacks a demand charge, so in that  
5 case what you have -- if you don't recover fixed cost by  
6 a demand charge, Autumn, you tend to recover them through  
7 an energy charge. So if you're recovering from an energy  
8 charge, that means that the energy price is up here, and  
9 the avoided costs are down here.

10           Q.    Uh-huh.

11           A.    So anytime that somebody installs a new set of  
12 solar panels or uses their existing solar panels that  
13 means that there is a potential loss of revenue recovered  
14 from that customer, and it has to be made up in a general  
15 rate increase.

16                    So our friends at SRP have already taken steps  
17 by introducing a demand charge and revising their rates,  
18 and I didn't see a big source of controversy when I  
19 reviewed this.

20                    And in contrast there are other utilities around  
21 the country, of course, that are still dealing with the  
22 fact that they have energy only residential rates that  
23 support distributed energy resources, and that produces a  
24 revenue requirement issue for them.

25           Q.    And your firm, you do this all over the country;

1 is that right?

2 A. Yes. We have clients all over the country.

3 Q. And are your clients always utilities?

4 A. No.

5 Q. What are your --

6 A. Our clients --

7 Q. Go ahead.

8 A. Our clients are predominantly utilities, but  
9 we've also worked for regulators, and on occasion we have  
10 worked for customer interest groups, so other  
11 intervenors, shall we say.

12 Q. And do you find that, well, I guess, in your  
13 experience in nationwide, are demand charges for  
14 residential customers the norm?

15 A. Oh, certainly not. But they are being given  
16 more serious consideration than they were in the past,  
17 and precisely for this reason. You'd like to treat your  
18 residential customers equitably, of course. And so if  
19 you have two houses side by side, one with solar panels  
20 and one without, they likely have quite similar delivery  
21 costs, but they have quite dissimilar energy costs in  
22 terms of overall level of the electricity delivered and  
23 perhaps the time pattern as well.

24 So but those delivery costs tend to be  
25 underrecovered under the traditional net metering rate as

1 I think you may understand and as most utilities are  
2 coming to understand these days.

3 Q. Do you find that residential customers  
4 understand demand charges and how to manage them?

5 A. My answer is a qualified yes. And the reason  
6 it's qualified is, first of all, I don't do surveys or  
7 haven't done surveys with residential customers even  
8 though I've read the literature, but there certainly are  
9 acceptance issues with people who are unfamiliar with  
10 them.

11 But I can think of a couple of prominent cases.  
12 And the one that I'll advance to you even though it's a  
13 natural gas case, if you look at Atlanta Gas Light, it's  
14 a big natural gas distributorship, and it covers Atlanta,  
15 Georgia, of course, a couple million customers.

16 And that utility has a customer charge and  
17 demand charges for its customers, but no energy charges  
18 or commodity charges. The commodity charges, of course,  
19 are charged by the gas commodity folks in a rather more  
20 deregulated market than you find in electricity.

21 But Atlanta Gas Light has had their demand  
22 charges in place since 1999, I think. And I've spoken  
23 directly with the rates manager of Atlanta Gas Light as  
24 part of my research. And he said in our case we find  
25 that customers prefer our demand charges to their



1 commodity charges because what it means is that they have  
2 relatively little bill variability. They pay the same  
3 amount that they always did before, but if you have a  
4 period of extreme cold, the bills don't go up because  
5 people are billed on the same constant demand charge, and  
6 it's a demand charge that's based on what's called the  
7 designed day demand, which is a worst-case estimate.

8           So you take the past 10 years of a gas  
9 customer's history, find the most they consumed in a  
10 given month, and that's the ongoing basis for billing.  
11 So if you have a cold snap in Atlanta, Georgia, the bills  
12 barely budge. The commodity side budes, but their  
13 delivery side stays put.

14           So that's People's Exhibit A in my opinion of  
15 the virtues of demand charges.

16           Q.    Okay.

17           A.    From my own consulting experience otherwise,  
18 electric utilities have tried demand charges and are  
19 experimenting with them now. Initial experience, as I  
20 recall, was not terribly favorable because of the fact  
21 that it's a demand charge and what the heck is this. But  
22 people continue to look at those as a viable means of  
23 equitably billing DER customers and standard residential  
24 customers who have no distributed energy resources on  
25 their property.

1 Q. Okay. That's interesting. I have some  
2 follow-ups there, but I'm going to move on just for the  
3 sake of time.

4 I wanted to just ask generally a couple of  
5 things just about your expertise as far as nationwide  
6 whether or not it's a standard.

7 What do you find is a duration of a TOU period  
8 that is actually useable by customers that would modify  
9 their behavior?

10 A. Well, you threw me for a loop because I was  
11 expecting what do you expect is a reasonable price  
12 differential between time periods that would modify --

13 Q. You can answer that also. I'm curious about  
14 that as well.

15 A. That's one of those things where somebody's  
16 being interviewed and said I'm glad you asked me that and  
17 then answer a different question.

18 I think the issue for customers is not what the  
19 time periods are provided those time periods are stable  
20 over time.

21 The issue is the price ratio between an on-peak  
22 and off-peak period. So if I'm a customer, to take a  
23 recent example, with an electric vehicle, I'm looking for  
24 my utility to provide me a period when the utility's  
25 marginal costs are low so that I can find a time to

1 charge my electric vehicle.

2 The central problem, I think, in terms of price  
3 ratios these days that utilities confront is that if you  
4 look at wholesale prices, the on-peak to off-peak price  
5 differentials in wholesale markets, especially in the  
6 Eastern Interconnection, tends to be things like two to  
7 one and one and a half to one.

8 And the econometric or statistical analysis that  
9 you see in evaluating TOU prices over the past 40 years  
10 is that you pretty much have to see a three-to-one  
11 on-peak to off-peak price ratio to detect customer --  
12 measurable customer response.

13 So from the utility's point of view there's a  
14 tug-of-war here between representing prices as they are  
15 in the wholesale market accurately to customers and  
16 representing prices that will cause customers to shift.

17 Now, speaking wholly for myself here and not for  
18 SRP, only for myself, what I tell clients consistently is  
19 that a time-of-use price regime is an advisable, a  
20 preferable, a desirable set of designs because it takes  
21 advantage of available information like most utilities  
22 these days. You know, many utilities, not all, have the  
23 ability to record the time pattern of people's usage  
24 often hourly.

25 But what you do by offering a time of use rate

1 option is that you get customers to self-select.  
2 Regardless of the degree to which they're going to modify  
3 their usage, they self-select to an option that meets  
4 their needs. And your customers who are strongly peak  
5 coincident self-select the flat rate, the customers who  
6 are not peak coincident select the TOU rate.

7           You can -- as a utility you can have mandatory  
8 TOU structure. That's okay too. But -- and the basic  
9 idea is that with time varying pricing you get an  
10 improved match on a customer-by-customer basis and on a  
11 class basis between the prices they're being charged and  
12 the bills they're paying and the costs to serve the  
13 customer.

14           So it doesn't have to be the case that the TOU  
15 prices have to be three to one. It doesn't have to be  
16 that you have the exact TOU periods that match wholesale  
17 markets. What counts is that as far as -- as well as you  
18 can do it that you do your best to match customers' cost  
19 to serve with the prices that you're charging.

20           Now to get to the SRP side of things and stop  
21 being a professor for a minute, SRP has seasonal and  
22 time-of-day pricing that does a very good job as far as  
23 I'm concerned of matching the time periods that you find  
24 in the generation services markets with the time periods  
25 that they've set up and then also that extends to the

1 prices that they have applied.

2 Q. It's interesting, though, because most of the, I  
3 think, it's maybe, like, I saw two of the rate plans have  
4 a pretty substantial differential between an on and  
5 off-peak, but, like, the new -- the new plan E-16  
6 doesn't. It's not even close to three to one.

7 You didn't make any recommendations as to  
8 modification of the differential in any of the plans?

9 A. No, I didn't.

10 And I think what's in the back of my mind here  
11 is that you don't have to necessarily have customer  
12 uniformity or price pattern uniformity from rate to rate.

13 So you can think of customers who tolerate TOU  
14 prices well, others who prefer flat rates. So it's not  
15 the case that you have to look down through the price  
16 portfolio of a utility and say how come this rate differs  
17 from that.

18 And I can think of, I guess, an example in the  
19 deregulated market that might supplement that. If you  
20 look at any of the Texas generation services providers,  
21 Direct Energy is one that I'm familiar with, you'll find  
22 a half a dozen rates available to residential customers.

23 And they're first differentiated by a degree of  
24 commitment, three years, two years, one year, month to  
25 month, and then they're also differentiated by time

1 periods. Some are flat. Some are strongly TOU. Some  
2 are weekday, weekend.

3 So SRP is doing a good job of mimicking what I  
4 see in a wholly deregulated market in that there's a  
5 variety of TOU price patterns out there.

6 Q. I'm surprised to hear you say that you don't  
7 think that the duration of a TOU period matters because  
8 it would seem to me that that would have a direct impact  
9 on the likelihood of modification of behavior or even the  
10 ability to modify one's behavior.

11 So you mentioned before in a parallel to a -- to  
12 a winter peaking utility or, you know, worrying about  
13 cold snaps you can't precool a home in Arizona for five  
14 hours. And so to me a five-hour on-peak period seems  
15 like that would dramatically impact the original point of  
16 having a TOU period, but you think that that is  
17 irrelevant?

18 A. Oh, okay. I think I struggled with your  
19 question when you first asked it because you keep telling  
20 me, Bruce, talk to me about time periods. So having  
21 wandered all over the map inadvertently in a struggle to  
22 answer that question, I'll try to come back to it and  
23 answer it a little more directly.

24 Yes, the time periods matter. And, in fact, we  
25 advise clients when they ask us to to in terms of helping

1 to pick time periods. And when we do that, we often  
2 depict time periods by looking at the pattern of marginal  
3 costs, wholesale prices, and try to create select time  
4 periods that create the biggest differential possible  
5 between on and off-peak prices.

6 So from that point of view, we agree  
7 wholeheartedly with you that the choice of time period  
8 matters.

9 Now the question is, well, why do we have, say,  
10 prices like, say, a three-hour window in some cases and a  
11 five-hour window in other cases? And that's sometimes a  
12 matter of customer convenience or customer preference. I  
13 can think of an example where I think it's Xcel Energy at  
14 one point in Minnesota had an on-peak TOU window, but  
15 there were three TOU windows. There was 5 to 10, 4 to 9,  
16 and 6 to 11.

17 And what they were doing was they were setting  
18 up time periods in this case of equal length in order to  
19 have people modify their behavior and smooth the behavior  
20 over time so that when the peak period ended not  
21 everybody in the world started their applications, their  
22 end uses at home.

23 So there may be some of that going on with SRP,  
24 although I didn't inquiz about that, and that hasn't come  
25 up. But from the point of view of the utility, there's

1 more at work than just the time pattern that you see in  
2 wholesale markets. You have to consider customer  
3 preferences and customer capabilities as well.

4 Q. Yeah. You mentioned that you thought three to  
5 one was appropriate to modify behavior.

6 What do you think is the correct duration if the  
7 goal is to modify behavior?

8 A. To me that question doesn't make sense, and I  
9 don't mean to insult.

10 Q. Insult away.

11 A. Right. So let's think about modifying customer  
12 behavior.

13 What I think I said to you before may have  
14 seemed a little strange because my attitude was something  
15 like, well, you don't necessarily need to worry about  
16 getting customers to modify their behavior.

17 What you need to do as a utility -- this is what  
18 we tell our clients when we're hired to consult with  
19 management is -- to look at the wholesale market and then  
20 set TOU prices and TOU time periods to reflect the  
21 pattern of costs that you face and then let customers do  
22 what they want.

23 So from that point of view, you can depart from  
24 that you might have a rate design objective that  
25 encourages modification of behavior. So if the wholesale



1 price differential is two to one, you might say we're in  
2 a transition period, I'd like to offer three to one even  
3 though it doesn't mimic the wholesale market exactly.

4 So from -- from the utilities point of view, the  
5 people who are engaged in rate design take as their  
6 guidance wholesale market conditions and the  
7 circumstances of their customers and then maybe the  
8 circumstances of the previous TOU price patterns that  
9 they had, timing patterns that they had.

10 So, for example, you might invoke the principle  
11 of gradualism to modify partially to your satisfaction  
12 but not wholly the time periods that are available.

13 So from my point of view, if you say here you  
14 go, Bruce, here's the utility who are giving you carte  
15 blanche, go and design time periods that please you, I  
16 might say, okay, I'm going to say, okay, I'm going to be  
17 a hour rate power guy, and I'm going to start by picking  
18 time periods that exactly match the wholesale market.

19 So it looks like the greatest on-peak or  
20 off-peak differential is 8 a.m. to 3 p.m. thanks to the  
21 influence of California it looks like the off-peak  
22 period, and then 4 p.m. to 10 p.m. that's the closest  
23 thing I can get to an on-peak period, and then the mid  
24 part period is everything else in between, okay, speaking  
25 of weekdays now.

1           But I would then come back and say, well, let's  
2 consider your current circumstances, and that might cause  
3 me to alter what I recommend. Who are my clients? Are  
4 they electric vehicle clients? Well, was there a narrow  
5 window between 8 and 3 where my prices are especially low  
6 or are the prices pretty much uniform between 8 and 3?  
7 Is it uniform between 8 and 3? Okay. Great. If there's  
8 a narrower window that's lower priced, okay, let's try to  
9 identify that.

10           Q. But, I mean, you get that we're seeing  
11 electricity demand astronomically grow, and the utilities  
12 are setting peak after peak almost annually and that SRP  
13 itself has a whole bunch of programs to reduce demand,  
14 but you don't think trying to modify customer behavior is  
15 important?

16           A. Not quite in the sense that you have in mind.

17           Q. Okay.

18           A. What I'd like to do -- if I'm a utility person  
19 speaking as me, not SRP, speaking as me, is I'd like to  
20 show my customers what the marginal costs are and then  
21 have them make decisions.

22           Now let's do a sub bullet on that. Right now  
23 we're seeing rapidly increasing capacity costs. There  
24 was a big dustup in PJM a few months ago because the PJM  
25 auction had produced capacity changes from here to here

1 with very short notice, okay?

2 So as an hour rate power economist, I'd like to  
3 see those price show up in marginal cost estimates and  
4 then show up in rate designs.

5 But it's -- you know, from my point of view, if  
6 I'm a utility person and I'm trying to -- I'm trying to  
7 provide service to my customers, I want to tell my  
8 customers my prices. Subject to revenue sufficiency I  
9 want sufficient prices. I want to respect the principle  
10 of gradualism, so I want to make sure that I have costs  
11 reflecting prices, you know, energy prices, demand  
12 prices, and customer charge prices which reflect my  
13 embedded unit of costs.

14 So from my point of view, I'm not going to  
15 necessarily post prices because I want my residential  
16 customers to come to my rescue and reduce my peak  
17 demands. I want to post prices that tell customers what  
18 my marginal cost of demand is. So if I can do that with  
19 a certain amount of success, then my customers and I will  
20 work together to restrict the growth of demand, and by  
21 pricing efficiently we will deliver shared benefits.

22 Q. So I'll just ask one last question just shifting  
23 gears a little bit.

24 One of the other consulting reports mentioned --  
25 and I just want to get your take on this given that you

1 do work nationally, the other report on just sort of  
2 utility trends said that electricity rates increases are  
3 below inflation, and they had a ten-year average there.  
4 And I think that's interesting because, you know, if you  
5 go back far enough, you know, the average is always below  
6 what you might want it to be.

7 But for the last five years, according to  
8 Lawrence Berkeley National Lab, at least since 2019  
9 electric rate increases are closer to 5 percent, which is  
10 above inflation, and do you have any reason to disagree  
11 with LBNL?

12 A. Well, I haven't seen that directly, so I think I  
13 would confine my comments to saying elsewhere I have  
14 observed something like that, and you're correct in that  
15 the choice of the end point matters. If you choose 2000  
16 and -- if the year 2000 is what you choose, you get a  
17 different result than if you choose the year 2016.

18 So you can look back 50 years, if you like, but  
19 electricity prices in my recollection, again, right off  
20 the top of my head pretty much have tracked inflation,  
21 maybe have been slightly below inflation.

22 One question might be suppose you picked a  
23 five-year period like the past five years where they've  
24 outpaced inflation, does that give you policy guidance  
25 about what ought to be done? And I would be extremely

1 skeptical of any attempt to engage in policy guidance.

2 Let me give you an example. My own utility  
3 here, Madison Gas and Electric, used to tout that their  
4 rate increases were well below inflation, and, of course,  
5 what had happened was that their rate increases were well  
6 below inflation because they hadn't invested in any new  
7 generation or transmission capability for 15 years. So  
8 as soon as it became necessary to meet their new capacity  
9 obligations all of a sudden their rates ramped up and the  
10 boasting had to stop.

11 So from that point of view, you have to be  
12 pretty careful about looking at trends two year, five  
13 year, ten year when making inferences.

14 Q. When you say you'd be hesitant to give policy  
15 recommendations, do you mean you in your role as the  
16 consultant or you mean broadly that you shouldn't give  
17 policy recommendations to a utility about their rate  
18 design?

19 A. I guess in my role as a consultant I ought to,  
20 you know, not put on too many hats at once.

21 But if I'm doing -- if I'm looking at somebody's  
22 embedded cost of service study, the only thing you can  
23 put in there is your legitimate expenses and your  
24 contribution -- your rate of return on rate base that's  
25 used and useful.

1           So in the case of Madison Gas and Electric they  
2 hadn't built anything in a while so that their rate base  
3 kept declining slightly, so the rates couldn't go up.  
4 But as soon as they started building new generation and  
5 transmission capability, then the rates ramped up in  
6 response to that.

7           So, you know, I had no policy role. I didn't --  
8 first of all, MG&E is not my client. They're just people  
9 who gave me the electrons, right? So but from their  
10 point of view, there wasn't any -- a consultant advising  
11 them would be advising them to recover the costs that you  
12 face.

13           If you were advising them with respect to  
14 marginal costs, you might say, well, I know you don't --  
15 you weren't building anything new right now, but go and  
16 take a look at the marginal cost of capacity in the MISO  
17 market, and if that's high, then you might want to  
18 include something like that in your demand charges for  
19 large customers, for example.

20           So that's an illustration of how I might advise  
21 a client go about providing for the fact that their rates  
22 were currently low but the market was telling them  
23 something otherwise.

24           MS. JOHNSON: I think I can end it there.  
25 Thank you so much.

1 MS. GLOVER: Thank you, Autumn.

2 MS. POTTER: I actually do have some  
3 redirect if that is allowed or some follow-up questions.

4 MS. GLOVER: Oh, sure. That would be fine.

5 MS. POTTER: Okay. Great.

6

7

INTERVIEW OF MR. CHAPMAN

8

BY MS. POTTER:

9 Q. Thank you, Mr. Chapman. I apologize. My name  
10 is Caryn Potter. I'm with SWEEP. I just have some  
11 follow-up questions after Ms. Johnson's questions.

12 A. Hi Caryn, I can't see you, but I know you're  
13 there.

14 Q. Good morning. I'm in the background so you  
15 can't see me.

16 A. Yeah.

17 Q. Just a couple of follow-up questions. Thank you  
18 so much.

19 Mr. Chapman, in your work across the country  
20 with other utilities, what price differential for a time  
21 of use rate has rendered the highest number of customer  
22 adoption in regards to that particular price plan?

23 Do you have kind of a sense or have you seen  
24 something in terms of case studies or your own personal  
25 experience?

1           A.    Are you speaking of residential customers only,  
2 Caryn?

3           Q.    Correct.

4           A.    Okay.  So if you think of residential customers  
5 only, regardless of price differentials, historically the  
6 rates of adoption where TOU was voluntary have been  
7 really quite low, you know, half a percent, 1 percent of  
8 the population.

9                   And the key ingredient in that regard has not  
10 been time of use price differential, although it helps  
11 because people by shifting load if the on-peak or the  
12 off-peak differential is high can get greater benefits.

13                   The key thing is the degree to which the utility  
14 attempted to make the new TOU rate revenue neutral to the  
15 old.  So if you had a residential customer paying you on  
16 average a hundred bucks a month and you designed a rate  
17 so that they would still pay you a hundred bucks a month  
18 in the absence of shifting so that the only benefit they  
19 got was shifting, then a combination of status quo bias  
20 and a mischaracterization of customer cost usually  
21 resulted in these tiny rates of participation half  
22 a percent and 1 percent.

23                   So technically in order to boost time of use  
24 rate participation among residential customers, it wasn't  
25 the on-peak to off-peak price differential that you had



1 to offer. You had to offer them some sort of either cash  
2 or noncash benefit. We'll give you free energy audits or  
3 help you with your insulation program or we'll just have  
4 a straightforward discount.

5 And those things were well intended but hard to  
6 justify. Regulators would rake utilities over the coals  
7 about cross-subsidy.

8 What we learned since then is that they kind of  
9 got it wrong, and the reason for that is that when you  
10 offer a TOU rate as I was saying earlier, the people who  
11 gravitate toward a TOU rate are the people who are less  
12 peak coincident in their usage than the other people.  
13 The peak coincident customers, they had a flat rate  
14 because their bill would go up.

15 So if you think of introducing a TOU rate, then  
16 the people who self-select on that TOU rate are those who  
17 have experienced a bill decline. If you try to make the  
18 new rate something that's revenue neutral to the old  
19 rate, you end up charging customers who have a lower cost  
20 to serve the same price as people who have a higher cost  
21 to serve.

22 So in an ideal world a TOU rate has mismatched  
23 or different costs to serve but ought to be matched by  
24 different pricing. So the theory that people always had  
25 that you have to be revenue neutral with your TOU rate

1 option has come to be somewhat discredited. So the way  
2 you get TOU -- voluntary TOU participation is you  
3 recognize the customer's cost of service to serve  
4 relative to the people who are more peak coincident.

5 Q. Thank you, Mr. Chapman. Let me please rephrase  
6 that question. I'm hoping to get more to a specific  
7 example that you can demonstrate from your expertise and  
8 the work that you have done in terms of an example of  
9 high customer adoption of time of use, TOU. So not  
10 necessarily looking at the entire population of utility  
11 customers, but any specific examples where the subset of  
12 those utilities customers did enroll or adopt --  
13 voluntarily adopt a time of use rate, what was that price  
14 differential that you saw as that helped to make that  
15 more successful?

16 So is there any -- regardless of what the  
17 percentage of conversion to a time of use rate was, can  
18 you provide an example of what that price differential  
19 was so we can understand in your opinion and from your  
20 experience?

21 A. I apologize. I see now I didn't directly answer  
22 your question.

23 So from my point of view, my experience in this  
24 case is looking at the literature. And if I think of a  
25 couple of examples like Duke and Xcel, I think there are

1 cases in their various service territories where they've  
2 acquired residential customers in goodly numbers for  
3 time-of-use prices.

4 I don't recall what their on-peak to off-peak  
5 price differentials were, but I think if you look at Xcel  
6 in Colorado, you'll see higher price differentials there.

7 I realize that's an incomplete answer to your  
8 question, but that's the best I can do.

9 Q. Thank you. I do appreciate that.

10 And I guess one other follow-up, have you looked  
11 at any of the price differentials for time of use rates  
12 set by other Arizona utilities as a --

13 A. I haven't.

14 Q. Okay.

15 A. No.

16 MS. POTTER: Okay. Thank you very much.  
17 That's all I have.

18 MS. GLOVER: Thank you, Caryn.

19 We are a little over an hour in. Does  
20 anyone need a quick break? Should we take five before we  
21 start with Steve?

22 (Recess from 10:47 a.m. to 10:56 a.m.)

23 MS. GLOVER: We'll pick it up with Steve.

24 //

25 //

1 INTERVIEW OF MR. CHAPMAN

2 BY MR. NEIL:

3 Q. Mr. Chapman, my name is Steve Neil. I'm a  
4 customer. And this is my fourth pricing process. Though  
5 the first one I didn't really do anything but just look  
6 around and go what is going on.

7 So I have some topically arranged questions.  
8 And I'll -- based on the previous answers, I think I  
9 might be getting too much in the weeds for the -- what  
10 you were asked to do, so I'll try to skip some of that.

11 So you do have some comments in your report  
12 about data centers or large customers, so let's talk  
13 about that for a little bit.

14 In page 27 you use the -- you say that the E-67  
15 rate design appears tailored to the provision of  
16 cost-effective service to new large customers such as  
17 data centers.

18 And then on page 25, quote, "New E-67 customers  
19 are required to pay demand charges that are based on  
20 billed demand that are the larger of actual demand or  
21 80 percent of forecasted demand," unquote.

22 So I'm wondering if you can describe what you  
23 observed in the E-67 plan, what -- your analysis of it.

24 A. I'm not quite sure what you're asking me to do.  
25 Are you asking me to expand on what I wrote there?

1 Q. Yeah. Well, define cost-effective, then.

2 A. Okay. Well, I think there's no issue with the  
3 factual nature of what I put on the page; is that  
4 correct?

5 Q. Right.

6 A. Okay. So you said I used the word  
7 cost-effective that was somewhere on page 25?

8 Q. 27.

9 A. 27, okay.

10 Q. Yes.

11 A. Let me go and look at page 27 here.

12 Okay. Okay. So, "As well, the E-67 rate design  
13 appears tailored to the provision of cost-effective  
14 service..."

15 So what do I mean by cost-effective is what  
16 you're asking; is that right?

17 Q. Yes.

18 A. Right. So essentially cost-effective service  
19 from my point of view is service where you provide  
20 electricity service and bill for it in such a way that  
21 you meet the basic criteria for successful rate design  
22 and you meet the rate design objectives.

23 So are you charging the customer their costs to  
24 serve? Are you making sure that you avoid cross-subsidy  
25 between customers?

1           Do you have prices that reflect in some sense  
2 the notion of efficiency such that the energy prices  
3 based to some degree or have some relationship to the  
4 marginal costs of generation services, for example.

5           So from that point of view, cost-effective to me  
6 means are you meeting the criteria that you have set for  
7 yourself in terms of serving customers generally.

8           Q.    Okay.  And you noted that the E-67 plan has  
9 provisions for new customers, new large load accounts I  
10 think is the terminology SRP uses.

11           Do you have any -- have you done much work in  
12 the data center field?

13           There's a lot of buzz in the market nowadays  
14 about data centers and the rapid growth and the  
15 incremental costs of them and things like that, the  
16 marginal costs of -- your report didn't speak to that,  
17 but I wonder if you could add anything?

18           A.   My straight answer is no in the sense that I  
19 have not designed a rate specifically for data center  
20 customers.  However, I've spent a good chunk of my career  
21 designing rates for a broad range of customers, including  
22 large customers, many of whom have, say, site generation  
23 so they need standby rates, things like that.

24           So I'm familiar enough with what needs to be  
25 done to design rates to serve large customers.  And let's

1 face it, data centers aren't the first large customers  
2 out there.

3 Q. Right. Okay. Have you by chance read any of  
4 the Concentric Energy Advisors' selected utility trends  
5 report?

6 A. No, I don't -- well, I may have in the past, but  
7 I haven't read anything like that.

8 Q. It was provided to SRP as part of this pricing  
9 process, not that one.

10 You haven't read it? Okay.

11 A. I may have seen it -- I saw the Concentric  
12 Energy Advisors present in front of the board, so I've  
13 seen what they were saying.

14 Q. Okay. All right. I think that will -- some of  
15 the things that Concentric says is that -- you know,  
16 that -- if I can quote some of their words here, quote,  
17 "Financial assurances of cost recovery," unquote. Quote,  
18 "Significant infrastructure investments," unquote.  
19 Quote, "can lead to higher rates for other customers if  
20 not managed properly," unquote.

21 Quote, "Establish contract terms with minimum  
22 service lengths and fees for early termination. Minimum  
23 bills and collateral provisions in the form of cash  
24 guarantees," unquote.

25 So those are some of the things that they stated

1 in their report.

2 What do you -- did you find in your review of  
3 the SRP 67 plan along that line?

4 A. Well, I guess one thing I should say is that  
5 sort of question is something I've been working on for  
6 some time with one particular utility customer that I  
7 have, and they have exactly the sorts of things that are  
8 arising in their level of worry right now.

9 So if you're going to serve a large new  
10 customer, then how do you handle a transmission service  
11 request from that customer?

12 What happens when multiple people have  
13 transmission service requests, how do you handle those.  
14 So I am familiar with those topics to a certain degree.

15 So let's get back to your question. Why don't  
16 you repeat the tail end of the question because that  
17 parenthetical thought occurred to me while you were  
18 asking it.

19 Q. Yeah. What -- what did you see of this nature  
20 of discussion about new large customers in the SRP  
21 proposal?

22 A. Well, the only thing that I've seen is what's on  
23 paper essentially in their report about new large  
24 customers. They aren't discussed extensively on how they  
25 intend to treat data centers.



1 Q. Okay. All right. I'm going to take a little  
2 aside here and tell you a little something. You were  
3 looking for your recommendations. They're on page 18 of  
4 your report.

5 A. Now, which recommendations?

6 Q. You may --

7 A. The tail end of my executive --

8 Q. Yeah, two recommendations in the middle of -- in  
9 these two paragraphs here in the middle of the page which  
10 you probably can't see under consulting assessment you  
11 used the words "we recommend" twice there in those two  
12 paragraphs.

13 A. Well, I'm sure I've used "we recommend" a number  
14 of times, yeah. I'm looking at that page now.

15 Q. Yeah. So that might help whoever asked that  
16 question get an answer to that.

17 Also, there was another aside --

18 A. Thank you.

19 Q. -- Autumn asked a question about the  
20 differential between prices, and then E-16 plan was  
21 discussed, but it was not mentioned that part of the  
22 differential of that plan is the demand charge. So it's  
23 a two-component differential on E-16 on -- on it's both  
24 kW and kWh. So that -- maybe, Autumn, that might help  
25 answer your question. So the --

1           A.     Well, when I think about price differentials, I  
2 think I was speaking in general without direct reference  
3 to E-16 as I recall, but you may recall differently.

4           Q.     Yeah. We spoke about E-28 and E-16.

5           A.     Okay.

6           Q.     All right. So I'd like to talk a little bit  
7 about the Bonbright principle of choice that you mention  
8 in your report. And so one of the -- I'll go ahead and  
9 just make a statement and not ask you any questions that  
10 would be difficult to answer.

11                         So the number of plans available to the  
12 residential class if this proposal is approved as written  
13 will be 13, 13 plans. Eight of those are available to  
14 people without solar and without an EV. Nine if they  
15 have an EV. And then a separate five plans are available  
16 to those with distributed generation and a sixth one if  
17 they have an EV.

18                         So all total that -- so the minimum a person  
19 could have to choose from or the choice they would make  
20 would be five plans, and the maximum would be nine, which  
21 these are big numbers in my experience in the electric  
22 utility business.

23                         So I just wanted to get your thoughts about  
24 choice.

25                         Did you have any discussions with SRP about how

1 to help customers make this choice?

2 A. Management wasn't asking me about that question.  
3 In other words, nobody said to me, Mr. Chapman, what do  
4 you think the best way of going about helping customers  
5 choose a rate plan is.

6 So as you probably know, Steve, there's some  
7 utilities that have online devices that help people do  
8 that. You know, if you can choose between rate A and B,  
9 we'll put your billing determinate at it looks like you  
10 can save 2 percent if you go to this other rate.

11 But I never had discussions with SRP about the  
12 mechanics of helping the customer -- helping customers to  
13 choose.

14 I think what's in their report, and they can  
15 correct me if I'm wrong, though, is that they're engaging  
16 in a certain amount of rate consolidation in this rate  
17 application, and so that has two aspects to it. One is  
18 that it's simplifying, and the other is it's reducing the  
19 range of choice.

20 But in my view, when I reviewed that, I did ask  
21 myself the question are they materially reducing the  
22 range of choice, and I eventually concluded that they  
23 weren't because what they were doing was they were  
24 opening up new designs that are tailored more closely to  
25 current circumstances and are perfectly capable of

1 serving a broad range of customers and closing out rates  
2 that either are out of date for one reason or another or  
3 just are not well subscribed.

4 So from my point of view, I concluded that in  
5 their evaluation of the question of customer choice  
6 versus simplicity that they were using, I think, fairly  
7 judicious judgment. And that's redundant, isn't it?  
8 They were being judicious in making the rate design  
9 choices that they were.

10 Q. Okay. Yeah, it's true the choices expand upon  
11 approval of the price of the proposal, and then they  
12 narrow later this year. Late this year the choices  
13 narrow greatly. And then people -- and then four years  
14 after that, some of those choices go away, and people  
15 will be transitioned to one of the three plan -- four  
16 plans: E-23, E-24, E-16 and E-28. I'm getting a nod.

17 Okay. All right. I'd like to move on to  
18 pricing study kind of questions.

19 So you noted in your report that SRP has  
20 transitioned away from the traditional 4CP kind of  
21 approach to the peak part of the peak and average pricing  
22 methodology, and they've moved towards a loss of load  
23 probability weighted peak approach.

24 So do you know of any other utilities using this  
25 loss of load probability weighted peak approach to their

1 pricing?

2 A. Yes. I believe that it's in use for anybody  
3 who's in the business of recognizing wholesale pricing  
4 because -- because that coincident peak methodology comes  
5 from an era where utilities considered themselves to be  
6 islands.

7 So quite properly SRP is saying we're no longer  
8 an island. Our links with other jurisdictions are  
9 growing. What is the piece of proxy information that  
10 will best indicate the degree of cost exposure that we  
11 face? So the answer is, yes, there are other utilities  
12 who are using some form of market reflecting capacity.  
13 You know, capacity cost, LLP, loss of load hours, those  
14 things are appearing in cost studies now.

15 Q. Okay. And just like when I ask my children can  
16 you clean your room and they answer yes but don't clean  
17 it, I'm wondering if you could also give me the names of  
18 some of those utilities?

19 A. I haven't seen those in the recent cost of  
20 service studies that I've done. It's just -- I think  
21 it's my impression that I've heard about those. Let's  
22 sort of qualify that. I have heard about those in other  
23 cost of service studies that you've see in other  
24 jurisdictions.

25 Q. Okay. All right. Did you see -- did you work

1 on the -- did you study the LOP -- LOLP study?

2 A. I did not. They provided me with information,  
3 but I haven't audited the details of their LOLP  
4 calculations.

5 Q. Okay. All right. I'll skip some questions  
6 then.

7 A. I guess just to supplement that our firm has  
8 regularly looked at LOLP and conducted LOLP calculations,  
9 so they're not strange to us or new or innovative.

10 Q. Okay. But, yes, my questions are particular to  
11 this process here, so --

12 A. Sure.

13 Q. So the current peak pricing hours go to  
14 8 p.m. -- well, I'm going to stop that question. You can  
15 erase it, if you like, Jennifer.

16 All right. So my last question was about the  
17 renewable energy credit program. I just wondered if you  
18 had heard had any discussion with SRP about their plans  
19 to implement a renewable energy credit program?

20 A. Well, I've reviewed their documentation and  
21 discussed it with them, yes.

22 Q. Oh, okay. So any -- do you think it's  
23 appropriate and you think there's -- well, I'd love to  
24 hear your thoughts on it.

25 A. Well, I don't know. It's -- my report, and

1 especially when I got to the rider section, had something  
2 to do with -- had something to say with that with respect  
3 to that and how they were using it in the future. I  
4 didn't spend a lot of time setting out the details.

5 But the basic idea is that given the changes in  
6 the way renewables are priced these days that I thought  
7 that they were sensibly responding with their new  
8 renewable energy credit design.

9 Q. Okay. All right. Well, I just did a Google  
10 search for anything related to loss of load probability.  
11 There's quite a bit about that, but peak -- I throw in  
12 the word peak in there, and I got zero results. Well, I  
13 got one result. It was SRP. So I'd just like to state  
14 that.

15 A. My impression in using the web to find cost of  
16 service information is that it's always at one removed or  
17 very often one removed. You have to go and find somebody  
18 else's cost of service study, look at the tables, and  
19 read things specifically because the background is  
20 usually at a very high level.

21 Q. Yeah. Well, I'm not looking for an explanation,  
22 just a hit, so thank you very much.

23 MS. JOHNSON: Could I ask a clarifying  
24 question on something, which is just --

25 MS. GLOVER: Sure.

1 INTERVIEW OF MR. CHAPMAN

2 BY MS. JOHNSON:

3 Q. When you were saying that you'd reviewed the REC  
4 program, are you talking about the REC program that the  
5 pricing proposal says would be forthcoming, or are you  
6 talking about the new export rates for solar under the  
7 new price plans?

8 A. Well, this is under the riders section of the  
9 report; correct? Was that where we were talking about?

10 MR. NEIL: There is something there; right?  
11 But there's a new something else coming out soon too  
12 that's been talked about during this pricing process. It  
13 says that management's going to propose it after the  
14 price.

15 MS. GLOVER: Sure. I would suggest we  
16 table those questions. And when we have the management  
17 panel ready to go, I think they can address those for  
18 you.

19 MR. NEIL: Thank you. Yeah, I can.

20 MS. JOHNSON: Can he just clarify which one  
21 he was talking about?

22 MS. GLOVER: Sure. Of course.

23 BY MS. JOHNSON:

24 Q. Which one were you talking about?

25 A. I forget the context exactly, but so can you



1 repeat your question. I realize I'm not being helpful,  
2 but let's -- let's try to hone in on the question just to  
3 make sure.

4 Q. Well, I was just -- I was asking you about  
5 Steve's question.

6 You said that you'd reviewed the new REC program  
7 proposal, and are you talking about the proposal that is  
8 forthcoming after the pricing proceeding, or are you  
9 talking about changes within the pricing proceeding?

10 A. Well, what I'm talking about is what appeared as  
11 changes in the riders --

12 Q. Okay.

13 A. -- as part of a -- as part of the rate design.  
14 Okay? So --

15 MR. NEIL: And I may have thrown you off by  
16 using the wrong word. I think I used the word credit  
17 instead of certificate.

18 MR. CHAPMAN: Yeah.

19 MS. JOHNSON: Okay.

20 THE WITNESS: So, okay, maybe I don't need  
21 to say more, but I was trying to remember what it said in  
22 the rider area.

23 MS. JOHNSON: Could you give us a page  
24 number?

25 MR. CHAPMAN: I think I was thinking --

1 the -- the report talks about the Carbon Reduction rider  
2 and the Energy Attribute Certificate rider, and I believe  
3 you're talking about something else; right?

4 MS. JOHNSON: That's right.

5 MR. NEIL: Page 28, 29.

6 MR. CHAPMAN: And my reference to that  
7 particularly was on page 29.

8 So, anyway, I don't know if that answers  
9 your question, but anyway that's what I think I was  
10 talking about.

11 MS. GLOVER: Okay. Do you have any more  
12 follow-up on that?

13 MS. JOHNSON: I don't see anything on  
14 page 29 related to either of these things.

15 Are you talking about 29 of your report or  
16 your proposal?

17 MR. CHAPMAN: Of my report on page 29 I  
18 mentioned the Carbon Reduction rider and the Energy  
19 Attribute Certificate rider.

20 MS. JOHNSON: Okay.

21 MR. CHAPMAN: So -- and so, I guess, the  
22 question was is that what you had in mind or are you  
23 talking about something else?

24 So because I looked at those -- the  
25 documents pertaining to those riders.

1 MS. JOHNSON: Okay.

2 MS. GLOVER: Does that clarify it for you?

3 MS. JOHNSON: Clear as mud. I'm going to  
4 leave it there. I don't think we're going to -- I don't  
5 think it's going to get better, so I'm going to move on.

6 MS. GLOVER: Steve, did you have any more  
7 questions for Bruce?

8 MR. NEIL: No.

9 MS. GLOVER: Are there any other questions  
10 for Bruce?

11 Okay. Thank you very much, Bruce.

12 MR. CHAPMAN: All set? Thank you very  
13 much.

14 MS. GLOVER: Thank you so much for your  
15 time.

16 (Bruce Chapman left the meeting.)

17 MS. GLOVER: Okay. So it's a little early,  
18 but it seems like now is the time to break for lunch. I  
19 think we can have it brought into this room here shortly  
20 if that works for everyone.

21 I would suggest maybe we come back at  
22 12:30. That's about an hour and 15.

23 Does that sound like a reasonable amount of  
24 time?

25 MS. HETH: Let's go off the record.

1 (Break from 11:17 a.m. to 12:07 p.m.)

2 MS. GLOVER: Welcome back from lunch.

3 We're ready to start the afternoon portion of our  
4 sessions today, which will be questions of SRP staff.

5 Based on the topics and questions that the interviewers  
6 provided in advance, we've gathered the people here that  
7 we think are best positioned to answer the questions.

8 Again, if we have questions that are  
9 related to the price process but might require input from  
10 others, we take note of those and bring other people in  
11 if need be.

12 A refresher of who's here: Brandon  
13 Shoemaker, John Tucker, Mark Carroll, and Karl Sandstrom.

14 And with introductions done we'll go, at  
15 least start in the same order, to David.

16 MR. BENDER: Thank you.

17 So I pose a question to the panel, and they  
18 answer?

19 MS. GLOVER: Yes.

20

21 PANEL INTERVIEW BY MR. BENDER

22 MR. BENDER: Okay. To kind of summarize,

23 it's my understanding the price changes here for

24 residential customers will be basically setting fixed

25 charges or customer charges the same across all

1 residential price plans.

2 MR. TUCKER: Yeah. And to clarify, they  
3 are the same already across -- in a sense they're the  
4 same across solar or nonsolar customers as to what we're  
5 doing. One of the things we're doing is kind of  
6 recombining those classes. So all solar nonsolar  
7 customers can participate in the same time of use rates.

8 MR. BENDER: For most, right?

9 So, like, for example, like, solar  
10 customers wouldn't have an option like E-23?

11 MR. TUCKER: Right. So -- exactly. So  
12 they can all participate in the same TOU rates, but,  
13 yeah, not a basic -- not the basic price plan.

14 MR. BENDER: And then they also -- solar  
15 customers won't have access to either E-21, E-22 and  
16 equivalent, which you're going to phase out, but for the  
17 next four years they'll still be --

18 MR. TUCKER: Well, sorry, so, yeah, those  
19 rates are proposed to be frozen, and no one can move on  
20 to any of those rates if the proposal's approved and  
21 effective November. And then the E-28 price plan is  
22 intended to be kind of the E-21, EZ-3-type successor,  
23 which, again, all customers can participate in.

24 MR. BENDER: Okay. And then so then you're  
25 closing to new customers and phasing out by November 2029

1 E-15 and E-27; is that right?

2 MR. TUCKER: Yes.

3 MR. BENDER: And there are -- there are  
4 also what we'd call legacy solar customers like pre-2014?

5 MR. TUCKER: Yeah, I'd say pre-2015.

6 MR. BENDER: Pre-2015. And they have,  
7 like, kind of classic net metering?

8 MR. TUCKER: They do.

9 MR. BENDER: Right. And they're  
10 grandfathered for 20 years?

11 MR. TUCKER: 20 years from the install  
12 date, if I'm not mistaken.

13 MR. BENDER: Okay. And then what happens  
14 to them if their plan is phased out in 2029?

15 Right, because they're on plans that are  
16 not solar-specific plans; right?

17 MR. TUCKER: Right.

18 MR. BENDER: Okay. So what happens to  
19 them?

20 How do they retain net metering for the  
21 full 20 years if all the price plans that they're on are  
22 grandfathered; right?

23 Because you're -- if I understand the  
24 proposal right, you're to transition people on those  
25 price plans onto something else?

1 MR. TUCKER: Yes.

2 MR. BENDER: Okay. And those something  
3 else don't have any net metering provisions explicit in  
4 there?

5 MR. TUCKER: Yes.

6 MR. BENDER: Right?

7 So are they -- are those kind of legacy  
8 pre-2015 solar customers still going to have net metering  
9 if they're kind of moved with the rest of the class?

10 MR. TUCKER: I think the intent with the  
11 grandfathering was to allow them to not require them to  
12 go on to these solar price plans that we were requiring  
13 strictly for solar customers.

14 So in my mind now that we've moved away  
15 from that or the proposal at least moves away from that  
16 world where all customers are on the same price plan, I  
17 don't think the intent was to necessarily allow them to  
18 stay on their given rate for that 20 years. I think it  
19 was more about the structure that was unique to solar  
20 customers.

21 MR. BENDER: Yeah. I think I'm asking  
22 something different. I don't think I'm asking it well.

23 The net metering -- the language in the  
24 tariff that allows them to net meter, the legacy  
25 customers, right, that's part of the tariff that's being

1 sunset, and the tariff they're moving on to doesn't have  
2 anything equivalent; right?

3 So what's the tariff mechanism that allows  
4 them to still net meter once they're transitioned on to  
5 the new tariff?

6 MR. TUCKER: So as I -- as I think about  
7 the --

8 MR. SHOEMAKER: Well, I was just going to  
9 try and clarify with Karl that the E-23, right, that  
10 is -- I'm sorry. I was just talking about the E-23  
11 confirming with Karl that E-23 does still have that net  
12 energy metering provision?

13 MR. SANDSTROM: Correct. E-23 will remain  
14 open, and those customers who are on the renewable net  
15 metering rider will take service under E-23 once the  
16 rates are fully phased out or frozen or sunset in 2029.

17 MR. SHOEMAKER: Thanks.

18 MR. BENDER: So let me make sure I  
19 understand that.

20 But the E-23 is remaining, so that's not an  
21 issue?

22 MR. SANDSTROM: Yeah.

23 MR. BENDER: All right. So this would be  
24 whatever the subset of customers are that are  
25 grandfathered net metering customers pre-2015 but are on,



1 what, E-15 and whatever the -- whatever the --

2 MR. TUCKER: It could be E-21 would be an  
3 example.

4 MR. BENDER: E-21.

5 MR. TUCKER: As an example.

6 MR. BENDER: All right. So they'll be  
7 transitioned on to E-23?

8 MR. SANDSTROM: Yeah. So the  
9 grandfathering was the structure of the net metering, not  
10 necessarily the rates specific. And so they will still  
11 be able to take service under E-23 with their net  
12 metering rider remaining for them for that grandfathered  
13 period.

14 MR. BENDER: Okay. But is there a way for  
15 them to move -- if they're on a time of use now for them  
16 to remain on a time of use and net meter?

17 MR. TUCKER: No.

18 MR. BENDER: Okay. So they're going to  
19 have to move to a flat rate?

20 MR. TUCKER: Or they could elect the  
21 other -- the newer price plans as well. Yeah.

22 MR. BENDER: Okay.

23 MR. BUCKER: Thank you for clarifying.

24 MR. SHOEMAKER: Yeah. Yeah. Yeah, E-23 in  
25 the -- this is appendix A for the proposal. Under E-23

1 it does mention in the applicability section that it's  
2 available to those customers with on-site generation  
3 which originally installed the onsite generation at a  
4 residence on or before December 8, 2014.

5 MR. BENDER: So sticking with that subset,  
6 by our count is, what, 17,000 grandfathered legacy net  
7 metering customers, and those are mostly, I think, on  
8 E-23 and maybe some on the older time of use plans.

9 How are those customers treated in the cost  
10 of service analysis; right?

11 Because there's -- you have price plans  
12 specific to solar customers, and then there are also  
13 references like in Figure 5 in the proposed adjustments,  
14 you have on page 30, Figure 5 you have residential and  
15 residential solar.

16 So are those 17,000 customers included in  
17 residential solar or is when you refer to residential  
18 solar, is that just the solar-specific price plan  
19 subclass?

20 MR. TUCKER: The latter. So that would be  
21 just the solar specific.

22 MR. BENDER: Okay. So those 17,000ish are  
23 in -- basically in the residential category for these  
24 cost allocation purposes?

25 MR. TUCKER: Yes.

1 MR. BENDER: So when you are -- cost  
2 allocation at this point -- I guess we'd asked a question  
3 written and got a response yesterday or the day before.  
4 I think I have -- I think I understand better from that,  
5 but to follow up a little bit, do you have your responses  
6 to our questions in front of you?

7 MR. TUCKER: I don't.

8 MR. BENDER: Okay. That's fine. I'm going  
9 to tell you what you said, and you can explain if I have  
10 any questions.

11 So when you're doing -- I understand from  
12 the response that when you do your load study or you  
13 create the load profile that you use for the cost of  
14 service or cost allocation that you net -- or you  
15 basically customer exports are included in the load shape  
16 or the load data; right?

17 So a customer who's exporting gets for most  
18 cost allocations basically credit or that the load  
19 reductions recognize that they're exporting. Okay?

20 Is that done on a customer basis or on a  
21 class basis?

22 MR. TUCKER: I'd say class. I'll let Mark  
23 explain it a little better.

24 MR. CARROLL: It would be a class basis or  
25 more specifically a class or a subclass so for E-13,

1 E-14, E-27, E-13.

2 MR. BENDER: Okay. So if he and I are both  
3 in E-13 with solar and he's importing 3 and I'm exporting  
4 2, in that hour, the class would be -- the class load  
5 would show up as 1.

6 Is that how that works out?

7 MR. CARROLL: Subject to check, and it  
8 might depend on which factor -- which function you're  
9 looking at because the channels are read separately. And  
10 so if we're using a delivered channel or an export  
11 channel or net, then the net would be the difference  
12 between them. So for the factors they used the net, it's  
13 the combined.

14 MR. BENDER: So it would be 1 for -- in  
15 that scenario?

16 MR. CARROLL: If we're talking about a  
17 function using a net allocator.

18 MR. BENDER: Okay. Which allocator used  
19 both channels and which one used only one channel?

20 MR. CARROLL: Nothing uses just the export  
21 channel. So the generation -- the peak allocators use  
22 the net -- the net channel where the energy delivered  
23 uses the delivered.

24 MR. BENDER: Okay. So is energy the only  
25 allocator that does not use the net of inflows, outflows

1 for solar customers?

2 MR. CARROLL: Sorry. Say that --

3 MR. BENDER: I'm just trying to categorize  
4 them. Is energy the only allocator that does not use net  
5 of imports and exports to calculate that allocator load?

6 MR. CARROLL: We could walk through the  
7 functions, but for the big ones the generation -- the  
8 peak allocator uses a net peak. The transmission uses a  
9 net peak. And then for the fuel we're using net either  
10 energy or peak.

11 MR. BENDER: I think we're saying the same  
12 thing. So the energy is the only one that's not using  
13 the net?

14 MR. CARROLL: Well, what do you mean by  
15 "energy"?

16 MR. BENDER: All right. So if we go to I  
17 think it's in your cost allocation study, so schedule 5  
18 of the allocator factor descriptions.

19 MR. CARROLL: Yes.

20 MR. BENDER: Okay. So --

21 MS. HETH: I'm sorry, what page?

22 MR. BENDER: It would be 37 in the cost  
23 allocation study.

24 MS. HETH: Thank you.

25 MR. BENDER: So schedule 5, the allocator

1 factors, row 1 is the 4CP, which is used for transmission  
2 allocation; right?

3 MR. CARROLL: With adjustments is used.

4 MR. BENDER: Okay. And that uses the net  
5 of the inflow and outflow channel for the net metering  
6 customers subclass?

7 MR. CARROLL: It's the most clear if you  
8 look on schedule 6.

9 So schedule 5 calculates all the  
10 allocators, and then schedule 6 says each of the  
11 functions that we use. It's on page 58.

12 MR. BENDER: Thank you. I was just trying  
13 to find a reference. I think we're talking the same  
14 point.

15 MR. CARROLL: So line number 7 is  
16 transmission.

17 MR. BENDER: Yes.

18 MR. CARROLL: He's saying it's using the  
19 4CP with adjustments. And the adjustments are for the  
20 classes that don't take service at the same voltage  
21 level.

22 MR. BENDER: Okay. But that 4CP allocator  
23 used for transmission is the net of inflow and outflow  
24 channels for solar customers?

25 MR. CARROLL: Yes. During the peaks.

1 MR. BENDER: During those four hours?

2 MR. CARROLL: Yeah.

3 MR. BENDER: And then, let's see, ancillary  
4 services 1 and 2, same, right, 4CP? That would be the  
5 net of two channels.

6 MR. CARROLL: Correct.

7 MR. BENDER: And then ancillary services 3  
8 to 6 is the delivered energy at the meter?

9 MR. CARROLL: Yes.

10 MR. BENDER: So that one is only using the  
11 inflow channel data for solar customers as an allocator.

12 MR. CARROLL: It's reduced by -- it's  
13 allocated based on what SRP delivers to those customers.

14 MR. BENDER: Which is the same thing as the  
15 inflow channel on the metering data.

16 MR. CARROLL: I -- I want to make sure --  
17 yeah, I believe so, but I just -- subject to jargon  
18 differences.

19 MR. BENDER: Okay. So if customers are --  
20 if solar customers are exporting during the 4CP hours,  
21 four different 4CP hours, those exports are not reducing  
22 their allocated costs for ancillary services 3 to 6?

23 MR. CARROLL: Ancillary services 3 to 6  
24 isn't allocated on 4CP at all. It's on the total  
25 delivered.

1 MR. BENDER: All right. Sorry. So if  
2 solar customers are exporting, those exports are not  
3 reducing the allocated costs to those solar classes for  
4 ancillary services?

5 MR. CARROLL: For 1 through 2 -- 1 and 2  
6 they are. For 3 and 6 they're not.

7 MR. BENDER: And then for generation,  
8 generation's allocated two different ways, if I  
9 understand correctly; right?

10 There's an average and peak allocator;  
11 right? So you have a peak allocation on loss of load  
12 probability-based allocation.

13 I mean, do you -- Steve's going to ask a  
14 bunch of questions on this I have a feeling, but let me  
15 ask a few preliminary so I understand.

16 Do you do an LOLP value for all hours of  
17 the year, 8,760 hours?

18 MR. CARROLL: The production modeling team  
19 takes the loss of load study --

20 (Reporter clarification.)

21 MR. CARROLL: Sorry. Thanks for letting me  
22 know.

23 It's our department that does the recent  
24 modeling in the loss of load probability study model, and  
25 they do an annual load profile iterated tens of thousands



1 of times just for the study. And so all hours are  
2 considered in a Monte Carlo simulation many, many times.  
3 And then they summarize it for us.

4 I believe you asked that question for,  
5 like, 576 hours. I wouldn't otherwise know that other  
6 than I just heard it from you because there's 12 months,  
7 24 hours in each month, and then we're looking at weekday  
8 and weekend, so it's summarizing that at that level.

9 MR. BENDER: Okay. That's helpful.

10 So for those loads, right, and then those  
11 LOLP values are applied to loads to weight them?

12 MR. CARROLL: To the net load in each of  
13 those hours.

14 MR. BENDER: So it's net?

15 MR. CARROLL: Yes.

16 MR. BENDER: So it's inflow and outflow  
17 channels netted against each other and then applied to  
18 the LOLP?

19 MR. CARROLL: Correct.

20 MR. BENDER: Okay. And then the average  
21 piece of the generation allocation is -- that's an energy  
22 allocator; correct?

23 MR. CARROLL: Correct.

24 MR. BENDER: And that's the energy  
25 allocator you were referring to before that only uses

1 delivered?

2 MR. CARROLL: The intent of the peak and  
3 average is to both reflect the cost relation piece of the  
4 generation side and also the equity. So with the peak  
5 it's more focused on the cost relation side. Whereas the  
6 average is more reflected in equity of which customers  
7 are using SRP's generation fleet. And so we -- delivered  
8 more closely aligns with that to reflect how much people  
9 are using as base fleet for their -- in its usage.

10 MR. BENDER: You're one question ahead of  
11 me. I was just trying to make sure that I was correctly  
12 understanding how, and you explained why.

13 MR. CARROLL: Okay.

14 MR. BENDER: Okay. So let's back up. That  
15 average energy allocator for allocating generation is  
16 based only on delivered load to solar customers; correct?

17 MR. CARROLL: If it's delivered load, yeah.

18 MR. BENDER: So as solar customers are  
19 exporting electricity to the grid, they are -- their cost  
20 allocation for the average piece of generation is not  
21 reduced by those exports?

22 MR. CARROLL: That's correct.

23 MR. BENDER: Okay. And then you explained  
24 why.

25 Tell me why it is equitable to use only

1 delivered load for solar customers who are exporting and  
2 serving other load at the same time on the distribution.

3 MR. CARROLL: Sure. The generation  
4 function is meant to capture the capacity value, and SRP  
5 still needs to invest significant resources for capacity  
6 for solar customers.

7 Kind of an analogy might be if a solar  
8 customer if instead of using SRP's grid if SRP were --  
9 provided battery services for a customer to supply their  
10 energy capacity needs, it wouldn't make sense to allocate  
11 the cost of the battery based off of a net inflows and  
12 outflows of the battery because we still have fixed costs  
13 associated with the battery that need to be collected to  
14 equitably recover costs.

15 Likewise, SRP's grid can be thought of as a  
16 big virtual battery, and so how much they're using that  
17 is better reflected by the delivered energy.

18 MR. BENDER: I get the argument. I don't  
19 necessarily agree. I get the argument if we're talking  
20 about capacity, but the -- my understanding the point of  
21 using a peak and average rather than 1CP or 4CP allocator  
22 for generation is to recognize that generation is serving  
23 not just the capacity but it's also providing kind of a  
24 baseline energy as well. That's two values coming out of  
25 the same investment; right?

1                   And so we're talking about the energy piece  
2 part of the split allocator; right?

3                   MR. CARROLL: But the part that's pure  
4 energy is captured in our FPPAM or fuel and power  
5 adjustment mechanism, and those are allocated -- the  
6 energy-related portion there is allocated with net.

7                   MR. BENDER: Okay. I understand the  
8 argument.

9                   So let's go back.

10                  So those FPM -- FPPAM?

11                  MR. CARROLL: FPPAM.

12                  MR. BENDER: FPPAM. Those are essentially  
13 fuel rider components; right? Those -- those can  
14 fluctuate between price processes and are based on  
15 price-variable fuel costs primarily?

16                  MR. CARROLL: And purchased power  
17 agreements.

18                  MR. BENDER: And purchased power  
19 agreements.

20                  And those are allocated on, in this price  
21 process, is a change on some demand and some energy?

22                  MR. CARROLL: The fuel costs are all in the  
23 energy. Some of the purchased power costs are demand  
24 related and some of them are fuel related, so it's split.

25                  MR. BENDER: That's what we see on lines 11

1 and 12 is the distinction?

2 MR. CARROLL: Correct. On page 58, but you  
3 can see what goes into that back on schedule 1.

4 MR. BENDER: Okay. And those are allocated  
5 on LOLP net peak on demand, so that -- that is net flow  
6 for solar customers?

7 MR. CARROLL: Correct.

8 MR. BENDER: Okay. And then the energy  
9 piece is allocated on what basis?

10 MR. CARROLL: The net energy weighted by  
11 the marginal hourly energy costs.

12 MR. BENDER: Okay. So it's net --

13 MR. CARROLL: It's net.

14 MR. BENDER: -- both channels for the solar  
15 customers?

16 What do you mean by weighted marginal  
17 energy?

18 MR. CARROLL: The one thing that's  
19 different in this price process than in the past is the  
20 way the energy markets have changed. The duck curve has  
21 gone significantly steeper, and so there's a  
22 significantly more intraday variability in their energy  
23 costs.

24 And so to reflect that more accurately in  
25 the cost study, on the cost side we are allocating the

1 costs weighted by the intraday price differences as  
2 reflected in the marginal cost.

3 On the revenue side, we're not making that  
4 change for gradualism purposes.

5 MR. BENDER: Okay. So you're using --  
6 you're using market energy price differentials by the  
7 same 576 hours, or how do you do that calculation?

8 MR. CARROLL: It's not exactly energy  
9 prices. It's SRP's costs, which are obviously heavily  
10 influenced by the market prices, but we try to consider  
11 holistically what our energy costs are and marginal costs  
12 are and then suggested by those same hours summarized by  
13 the same by month, by hours.

14 MR. BENDER: So when you say it's holistic,  
15 what are the costs that go into that calculation?

16 You said market prices is one. And then  
17 SRP's own costs you mentioned.

18 What's included in that?

19 MR. CARROLL: The way -- so I guess --  
20 sorry, you're asking how the marginal cost study is  
21 determining the energy prices or how this cost allocation  
22 study's allocating them?

23 MR. BENDER: What's the relationship  
24 between those two?

25 MR. CARROLL: The cost allocation study

1 uses those hourly energy prices from the marginal cost  
2 study. So in the marginal cost study, they're determined  
3 by our, again, our resource team. Our production  
4 modelers have a use-forward market prices from SRP quotes  
5 that we have as well as some, I believe, the purchase  
6 forecast for a gas cost, different fuel costs going  
7 forward. And then they compile those down into a  
8 forward -- forward price expectations and pricing using  
9 the same numbers that the production modelers are using  
10 and then weights the -- weights it to have an hourly  
11 price based on the three-year average cost of CAISO  
12 prices.

13 MR. BENDER: Let me make sure I'm tracking  
14 that.

15 So your -- your marginal pricing used in  
16 the cost of service study, so in the appendix B the  
17 marginal cost of service study is using a production cost  
18 model output as the marginal price.

19 MR. CARROLL: I think it's -- I'm not sure  
20 if it's an output or an input for the modeling. I don't  
21 think it's an output, but I need to check. I think it's  
22 an input, though.

23 MR. BENDER: Backing up it's not just CAISO  
24 LMPs. It's something that includes SRP's generation  
25 and/or bilateral purchase power?

1 MR. CARROLL: Yeah, I think we -- yeah,  
2 we -- we consider those things when making that price  
3 forecast, and I think it's heavily influenced by the  
4 buy -- or the market trades -- forward market trades that  
5 SRP are to make, but --

6 MR. BENDER: I'm not sure I'm completely  
7 tracking, but I think we'll get to it.

8 So in the information provided by SRP in  
9 response to questions I posed, we got some spreadsheets.  
10 I assume you don't have those in front of you. One is  
11 called energy and demand prices FY '24 EJ 01, which it  
12 looks like a heat map by hour of the day and month for  
13 hourly energy prices.

14 Is that something -- do you know what I'm  
15 talking about?

16 MR. CARROLL: I think so, but --

17 MR. BENDER: Okay. I can show you my  
18 screen.

19 MR. CARROLL: Okay.

20 MR. BENDER: Is this the marginal energy  
21 pricing?

22 MR. CARROLL: I believe so, but you may  
23 want to double-check.

24 MR. BENDER: Okay. Fair enough.

25 So let me ask it this way by way of



1 comparison.

2 So the new price plan options that will be  
3 available to solar customers have an export credit value  
4 that was 3 cents -- a little bit just above 3 cents in  
5 early December was revised late December to be 3.4 cents  
6 a kilowatt-hour roughly.

7 And my understanding is that is calculated  
8 from CAISO LMP, whatever the node is that SRP transacts  
9 at; is that right?

10 MR. TUCKER: Yeah, it's close. So the ELAP  
11 is the representation of, I think, all the nodes that we  
12 transact at.

13 MR. BENDER: Okay. So thank you for that  
14 clarification.

15 And that's -- so 3.4, I mean, I guess with  
16 that number we can get --

17 MR. TUCKER: 3.45.

18 MR. BENDER: 3.45. That is calculated as,  
19 what, an average of what, 8,760 hours?

20 MR. TUCKER: I don't know the specifics on  
21 the calculation.

22 MR. SANDSTROM: So for that number, it's  
23 weighted by the actual export of customers by the price  
24 in the 8,760.

25 MR. BENDER: So you're using an export load

1 curve basically?

2 MR. SANDSTROM: Correct.

3 MR. BENDER: Generation is a load  
4 generation profile, I guess.

5 And you're applying that to the 8,760 LMPs?

6 MR. SANDSTROM: Yes. So the previous three  
7 calendar years for that ELAP node.

8 MR. BENDER: That may explain -- so if I  
9 look at your cost of service study appendix B, we have  
10 marginal energy prices by price plan and time period. So  
11 I'm looking at page 82, for example. We can look at one  
12 that's more granular. If we look at, yeah, I guess, 82  
13 to 83, the ones that have a time-of-use period, we have  
14 marginal energy cost prices. See that? So it would be  
15 lines 7 through 9 or 16 through 18 on 82.

16 MR. CARROLL: Yes.

17 MR. BENDER: Okay. And those are all  
18 above -- with one exception -- winter off-peak is the  
19 only exception from 4. -- 3.45 -- I guess they're all  
20 above 3.45; right?

21 So I'm trying to understand how those two  
22 relate to each other. My understanding is they're  
23 supposed to reflect the same thing, the marginal cost of  
24 energy.

25 MR. CARROLL: It's not quite right because

1 the footnote 2, little 2 by it, the marginal cost numbers  
2 here reflect the value of one kW in each hour cost  
3 period. Whereas in the export rate is weighted by the  
4 actual exports so it's not one kW of export in each hour  
5 of the costing period.

6 MR. BENDER: Okay. I saw that footnote 2.  
7 It didn't make sense.

8 But so you're saying these aren't weighted.  
9 In the marginal cost of service study these are not  
10 weighted by load?

11 MR. CARROLL: Correct.

12 MR. BENDER: These are just a simple  
13 average of each hourly LMP during that time period  
14 reflected?

15 MR. CARROLL: Not necessarily LMP. The  
16 market energy numbers.

17 MR. BENDER: Okay. Two different things?

18 MR. CARROLL: Yeah.

19 MR. BENDER: So let's take them in order.

20 So it's a simple average of each hour  
21 equally weighted during that period of the marginal  
22 prices?

23 MR. CARROLL: Correct.

24 MR. BENDER: Okay. Separately you  
25 clarified that it's not just LMP, it's marginal energy

1 cost; right?

2 MR. CARROLL: Correct.

3 MR. BENDER: Okay. What's the distinction  
4 between LMP and marginal energy costs?

5 MR. CARROLL: Okay. I think when we're  
6 using LMP, we're using it as shorthand for the CAISO  
7 ELAP, and I forgot the -- I looked it up once, the  
8 ELAP --

9 MR. SHOEMAKER: External Load Aggregation  
10 Point.

11 MR. BENDER: When I say LMP, that's what  
12 I'm referring to.

13 MR. CARROLL: That's what is used in the --  
14 this price process is export rate calculation. That's  
15 not the same as the marginal cost of energy. The  
16 marginal cost of energy is what I described earlier the  
17 number we use from the resource modelers. It's based off  
18 of a combination of the forward energy -- forward fuel  
19 prices that we purchase and then with the trades that SRP  
20 can make for trades we make. They have a daily price  
21 that gets shaped by the CAISO prices, but it's not based  
22 off CAISO prices. They're shaped by CAISO prices.

23 MR. BENDER: So CAISO prices are an input  
24 to the projection?

25 MR. CARROLL: Yes. So instead of using --

1 if the projection is a daily price, we need to have  
2 hourly prices for marginal cost of services, and so the  
3 CAISO helps us convert from that daily price to an hourly  
4 price.

5 MR. BENDER: Does SRP incur variable costs  
6 of production, fuel, and variable O&M and other variable  
7 production costs that exceed the CAISO price for any  
8 particular hour?

9 MR. CARROLL: I don't know.

10 MR. TUCKER: I don't know either.

11 MR. BENDER: Okay. If the marginal cost  
12 based on your projection of your own fuel costs and other  
13 things is coming in higher than the LMPs, the CAISO  
14 market prices then does that necessarily have to mean  
15 that you're incurring some costs for your own inputs to  
16 generation that are higher than LMP?

17 MR. CARROLL: I think generally if we can  
18 buy from the market at a lower cost than we can use our  
19 own resources, we're not going to use our resources,  
20 we're going to buy from the market, but I don't know --

21 MR. TUCKER: So that would be our marginal  
22 cost is what you're saying; right?

23 MR. CARROLL: That would be our marginal  
24 cost is what we're saying.

25 MR. BENDER: Do you know that is the case?

1 MR. CARROLL: I know it's the case  
2 generally. I don't know it's the case in every single  
3 hour.

4 MR. BENDER: So if that's the case  
5 generally, then your -- your variable costs of production  
6 should nearly always be below the CAISO market price;  
7 right? That's the way the math would work.

8 MR. CARROLL: Not necessarily the marginal  
9 resource because the marginal resource could be  
10 consistent with the CAISO prices.

11 MR. BENDER: Well, it could be equal to the  
12 CAISO prices. Your own marginal generation resource  
13 should not be above -- the variable cost of net  
14 generation should not be above the CAISO market price?

15 MR. TUCKER: Like, if we're running it, is  
16 that what you're saying?

17 MR. BENDER: Yeah.

18 MR. TUCKER: Yeah. Generally speaking,  
19 yes, that's the idea.

20 MR. BENDER: But we don't know what -- it's  
21 not where can I find the data, the hourly marginal cost  
22 data, that was used to create these values on page 82 of  
23 appendix B of the cost allocation study.

24 MR. CARROLL: I believe they were in the  
25 spreadsheet you sent with -- subject to checking that was

1 the same file.

2 MR. BENDER: So maybe that's the wrong one.  
3 Those are -- I'll assume that these are the numbers.  
4 Where can I find the inputs to these cells?

5 Because if I look -- the cells are at some  
6 point in the spreadsheet they're imported whole; right?  
7 So it's just a pasted value.

8 Where can I find the source data that was  
9 used as the hourly marginal price in there?

10 And I understood from your comments before  
11 somewhere in planning or somewhere else, right, someone's  
12 running either a model or a spreadsheet analysis that's  
13 generating those?

14 MR. CARROLL: Someone in pricing, yes.

15 MR. BENDER: Who?

16 MR. CARROLL: We can -- I don't recall off  
17 the top of my head, so we can --

18 MR. TUCKER: Would that be something there  
19 that we can --

20 MS. GLOVER: Something that we can -- we  
21 can --

22 MR. BENDER: Yeah.

23 MR. TUCKER: -- you could submit as a  
24 request?

25 MR. BENDER: I just want to make sure I'm

1 asking for the right thing.

2 We're looking for the information on  
3 marginal energy costs provided to the pricing department.

4 MR. CARROLL: Okay.

5 MR. BENDER: All right. And that's coming  
6 from somewhere; right?

7 So if I ask for that, you'll know --

8 MR. CARROLL: I think so.

9 MR. BENDER: -- what I'm asking for? Okay.  
10 Understood.

11 So in your response, I think you did it the  
12 14th, to question I submitted number 9, which was asking  
13 for how you use net or didn't use net for solar customers  
14 for cost allocation, you provided a breakdown by kind of  
15 category, and some we already covered. There are a  
16 couple of responses that I was unclear about.

17 So in the response -- so the cost allocated  
18 to solar class fully account for exported energy where  
19 applicable. All right. So the "where applicable" is  
20 obviously unclear. And then you go in and describe  
21 elsewhere, and I think we just went through today.

22 So is that in reference to applying the  
23 crediting, the export where applicable, does that mean  
24 those categories 4CP, LOLP, we haven't talked about NCP  
25 yet, but just not the average part of the peak and



1 average allocator for the generation, is that the only  
2 place where it's not applicable?

3 MR. CARROLL: Well, I want to go through  
4 them in order and double-check again that broad of a  
5 question. But off the top of my head the -- we already  
6 discussed ancillary services 3 through 6, which is also  
7 delivered --

8 MR. BENDER: Okay.

9 MR. CARROLL: -- and then some of the  
10 distribution as well.

11 MR. BENDER: Yeah, let's talk about those  
12 then to make sure we complete that category.

13 So the distribution is allocated two  
14 different ways. There's a facilities and then a demand;  
15 is that right?

16 MR. CARROLL: Correct.

17 MR. BENDER: Okay. The facilities is  
18 allocated -- first, what's included in facilities?

19 MR. CARROLL: So conceptually the idea is  
20 that the stuff is very close to the home, that's  
21 dedicated to the home is what's included in facilities.  
22 This is typically equipment that is installed often  
23 before the home is built when the developer comes and  
24 says we're building a subdivision, we put in electricity  
25 for these people, we build out that part of the

1 distribution system.

2 MR. BENDER: So line extension for service  
3 connection?

4 MR. CARROLL: Service connection, the local  
5 transformer, the secondary equipment.

6 MR. BENDER: So 100 percent of transformer,  
7 100 percent of secondary distribution is included in the  
8 facility category?

9 MR. CARROLL: I -- should we go back to the  
10 definition to see?

11 MR. BENDER: Sure. This is schedule 6?

12 MR. CARROLL: Sorry. The definition is all  
13 the way at the beginning. Page 5. So we provided this  
14 description for our distribution planning group and asked  
15 them to categorize their equipment as either facilities  
16 or delivery and then -- this is the description on the  
17 top of page 5.

18 MR. BENDER: So my question is is it  
19 100 percent of each of these?

20 MR. CARROLL: I'd need to get back to you  
21 after discussion with -- though I believe so. This is  
22 what we asked them to include in the definition of  
23 facility.

24 MR. BENDER: So to back up, some utilities  
25 would allocate on, like, a minimum system or a zero

1 intercept; right?

2 MR. CARROLL: Yeah.

3 MR. BENDER: And so you would have some  
4 of -- some would be -- some of each of these might be  
5 allocated on, like, a customer or some individual max  
6 demand-type allocator, and some portion of those same  
7 components would be allocated, like, on a demand or load  
8 basis? So I'm just trying to clarify it.

9 I understand at least some, right, of  
10 these -- this category and facilities is allocated -- we  
11 haven't talked about the allocator yet, but it's a sigma  
12 NCP allocator basis, and then distribution is on an NCP  
13 basis. And I'm just wondering if there's any components  
14 that some of the costs of which are allocated one way and  
15 some of the costs are allocated another way.

16 MR. CARROLL: The intent is for all the  
17 equipment that's included in the facilities bucket here,  
18 the new business or the distribution business group,  
19 cleared all of their jobs for us the last several years  
20 and categorized the expenses as meeting this definition  
21 of facilities or this definition of delivery.

22 And then all of those distribution  
23 facilities or that percentage was applied to our total  
24 distribution dollars. And all of those costs were  
25 allocated sigma NCP for the distribution facilities and

1 the NCP way for the distribution delivery with a small  
2 exception of there's a few million dollars in  
3 distribution-related costs that are directly allocated,  
4 but --

5 MR. BENDER: All right. Okay. Let's talk  
6 about those allocators. So the sigma NCP is the sum of  
7 every customer's max demand for that regardless of  
8 coincidence between customers; correct?

9 MR. CARROLL: Correct. Other than not  
10 wanting to combine residential and nonresidential solar  
11 major class and then tier it by multifamily, or the tier  
12 2 up to 225 amps and above 225 amps.

13 MR. BENDER: So each individual customer  
14 you found that customer's max demand during the test  
15 year?

16 MR. CARROLL: Correct. For every customer  
17 that was included in a multifamily tier that -- the tier  
18 2 up to 225 amps, what was their average sigma NCP for  
19 each of those tiers.

20 MR. BENDER: Right. So some people call  
21 that a sum of individual max demand; right?

22 MR. CARROLL: It does seem to have  
23 different names depending on who's talking.

24 MR. BENDER: Well, that's the same --

25 MR. CARROLL: Sum NCP, I believe, are the

1 same concept.

2 MR. BENDER: Okay. Got it.

3 For that are you using the net? Are you  
4 using just the delivered load channel to find solar  
5 customers' individual max demand or are you using their  
6 net?

7 MR. CARROLL: It wouldn't materially --  
8 the -- the way this was done is because this equipment is  
9 built often even before the house is there and it  
10 doesn't -- so that equipment doesn't change based off of  
11 solar or not solar. And so it was done collectively  
12 between the solar and the non -- every residential and  
13 residential solar account, what was their average sigma  
14 NCP for tier 1, tier 2, tier 3, and then that was applied  
15 to all the price plans the same. There's no additional  
16 or subtraction across the residential and residential  
17 solar price plans.

18 MR. BENDER: Yeah, I don't know if that's  
19 responsive.

20 MR. CARROLL: Those costs don't change with  
21 usage --

22 MR. BENDER: Yeah.

23 MR. CARROLL: Or by switching price plans.

24 MR. BENDER: I understand that's a policy  
25 argument for why it doesn't matter or why you could use

1 delivered, but the question's just like when you did the  
2 calculation here, did you use delivered or did you use  
3 net because it -- for each customer's individual NCP or  
4 max demand?

5 MR. SANDSTROM: I would have to check.

6 MS. GLOVER: Is that something we could  
7 check on and find today?

8 MR. CARROLL: I'd want to double-check that  
9 one.

10 MS. GLOVER: Maybe when we take a break, or  
11 do you need a -- is that a more substantial question you  
12 need to follow up on?

13 MR. TUCKER: We'll look into that, yeah, if  
14 we can answer it today.

15 MR. BENDER: Sure. Appreciate that.

16 So it's going to be the same question for  
17 the distribution delivery allocated on a NCP.

18 So NCP gives -- different people have  
19 different meanings, but my understanding is it's the  
20 classes coincident to the class peak.

21 MR. CARROLL: In this case we did a  
22 combined residential and residential solar class, and we  
23 did measure it off of delivered. Anticipating this  
24 question we checked, and it's -- there's no difference  
25 between the delivered and the net between the solar

1 customers. There's no material difference between them.

2 MR. BENDER: So let's take that in steps.

3 So you did a combined, meaning it's the same date and  
4 hour load used for every residential subclass?

5 MR. CARROLL: And residential solar, yeah.

6 MR. BENDER: And residential solar. I  
7 think I found it in here. It's like a July date of,  
8 like, hour ending 1800, so like 5 to 6 p.m.

9 MR. CARROLL: If you found it --

10 MR. BENDER: Okay.

11 MR. CARROLL: -- that was probably -- it's  
12 in there still.

13 MR. BENDER: Okay. And then you're saying  
14 you only used delivered but you looked and the delivered  
15 and the net is the same for that hour?

16 MR. CARROLL: I believe so. I think the  
17 delivery is the appropriate thing to use, again, because  
18 this is equipment that is necessary regardless of whether  
19 you had solar that was net in that hour.

20 MR. BENDER: I get the point. I'm asking  
21 for now just a math question how it was done and if those  
22 numbers are the same.

23 MR. CARROLL: It's delivered, and I believe  
24 they're the same.

25 MR. BENDER: I think I have one more

1 question or set of questions. Close to my hour.

2 MS. GLOVER: Good job.

3 MR. BENDER: So in the I think the cost of  
4 service study or the cost allocation study on page 29  
5 schedule 3 it says -- so the -- are we calling it  
6 FPPAM -- the FPPAM includes export credits for E-13 and  
7 E-14 price plans? Last line there.

8 MR. CARROLL: Correct, yeah.

9 MR. BENDER: What does that mean?

10 MR. CARROLL: As you know, there's an  
11 export credit on those price plans. That would reduce  
12 the amount of revenue that they're giving SRP as a  
13 credit. And so that was included in the FPPAM function.  
14 And so it had a certain amount of revenue that we charged  
15 then for FPPAM.

16 And then that was reduced by their -- their  
17 credit. So the number you're seeing here is the -- like,  
18 if they had \$10 on the FPPAM charge and \$5 on an export  
19 credit, we're just showing that the net is actually 5.

20 MR. BENDER: So this is -- the schedule 3  
21 is the revenues?

22 MR. CARROLL: Yes.

23 MR. BENDER: You have projected revenues --

24 MR. CARROLL: Correct.

25 MR. BENDER: -- for rate-effective year?



1 MR. CARROLL: And so we also project a  
2 credit we're paying for the export.

3 MR. BENDER: Okay. And then you're  
4 reflecting those credits as reductions in the FPPAM  
5 revenues?

6 MR. CARROLL: Yeah.

7 MR. BENDER: And it doesn't show up in  
8 reduction of revenues anywhere else?

9 MR. CARROLL: I believe it's on the revenue  
10 side. It's just in the FPPAM energy.

11 MR. BENDER: Okay. So then if we look back  
12 at Figure 5 in the proposed adjustments on page 30, you  
13 show the return with current and proposed prices. And  
14 then the residential solar bars in here, that would be --  
15 the revenue value you're using to calculate this is after  
16 reducing revenues by the export credits?

17 MR. CARROLL: Both the revenue side -- so  
18 the revenue is reduced by export credits, and the cost is  
19 reduced by the cost of the export.

20 MR. BENDER: For those where you included  
21 the export in the load allocation, load used for  
22 allocation; right?

23 MR. CARROLL: Correct. The cost is reduced  
24 because of the export.

25 MR. BENDER: One question, I guess, to

1 follow up because it seemed different in Christensen's  
2 report versus what the spreadsheet seemed to say.

3 So in metering charges -- so solar  
4 customers have two meters generally; right? One's a  
5 production meter. We talked about it six years ago.

6 You -- just you smoothed -- so you  
7 basically spread the cost of the second meter across all  
8 residential customers this time instead of allocating it  
9 just to solar customers; correct?

10 MR. CARROLL: Correct.

11 MR. BENDER: But in the cost study you have  
12 figures with smoothing and without smoothing, right,  
13 where those are either assigned without smoothing it  
14 would be all production assigned to solar customers only  
15 and with smoothing is spread across all?

16 MR. CARROLL: I believe on the metering we  
17 always use it with smoothing. Every figure should be  
18 using with smoothing.

19 MR. BENDER: Okay. So this figure on  
20 page 30, that's with the meter smoothing?

21 MR. CARROLL: Yeah, it's not allocated just  
22 to the residential solar customers. It's spread out  
23 between both classes.

24 MR. BENDER: Okay. But you did not spread  
25 customer service costs the same way; right?

1 MR. CARROLL: Not on the cost side, but,  
2 yes, on the revenue side.

3 MR. BENDER: What do you mean?

4 MR. CARROLL: So with the costs there's  
5 it's not -- it's just one category of cost. But that one  
6 category of cost is a little bit higher for solar  
7 customers, and on the -- for the -- on like in schedule 6  
8 when we're seeing what did the -- the total operating  
9 expenses for the solar customers, we're not smoothing  
10 those customer service costs between solar customers and  
11 residential customers. We are smoothing the metered  
12 costs on that schedule.

13 MR. BENDER: Okay. You're not -- I'm not  
14 sure what you mean not on the revenue side.

15 MR. CARROLL: So on the revenue side, we're  
16 not charging solar customers additional application fees  
17 or any connection fees or additional charges in their  
18 monthly service charge. They are charged the same as  
19 every other residential customer.

20 MR. BENDER: Okay. But it will show up in  
21 this return on, because if they're not paying the extra  
22 revenues --

23 MR. CARROLL: Correct.

24 MR. BENDER: -- but they are allocated them  
25 in the cost allocation so that's going to show up as an

1 under -- it's going to reduce the amount of costs that  
2 they're covering with revenue?

3 MR. CARROLL: Correct.

4 MR. BENDER: I think that's it. Thank you.

5 MS. GLOVER: Thank you.

6 MR. BENDER: Five minutes over.

7 MS. GLOVER: Perfect. Thank you very much.

8 Should we take maybe a five-minute --

9 MS. POTTER: I have -- well, I probably  
10 need about 45 minutes for my questions. So I don't know  
11 if -- Steve or Autumn, if you want to go next, and I can  
12 just be the last one on the list.

13 MS. GLOVER: Why don't we go to Autumn  
14 next. And then if she's about wrapped up by the time  
15 you're done with your other meeting, we can go to you,  
16 and if not, then we'll go on to Steve.

17 Does that work.

18 MS. POTTER: Absolutely.

19 MS. GLOVER: Okay. Take a five-minute  
20 stretch.

21 (Recess from 1:05 p.m. to 1:16 p.m.)

22 MS. GLOVER: Let's reconvene here for  
23 questions of SRP's panel. With the permission of the  
24 interviewees we've switched the order a little bit, so  
25 we'll start off now this time with Autumn.

1 MS. JOHNSON: Okay. Awesome.

2

3 PANEL INTERVIEW BY MS. JOHNSON

4 MS. JOHNSON: I guess for purposes of the  
5 record, Autumn Johnson for ArISEIA.

6 I have some just broad process questions  
7 that are just for anyone or just SRP broadly. And then  
8 after that, I have them by subject, and I'm going to be  
9 focusing on the proposal documents specifically.

10 So as far as process goes, can SRP provide  
11 to the interviewers or to the public broadly an access to  
12 a data room that has the other organization's data  
13 requests, the responses, and the work papers?

14 MR. TUCKER: I think all of that is printed  
15 out downstairs in the information room.

16 MS. JOHNSON: I mean, digitally available.  
17 I don't know if printed-out spreadsheets are that  
18 helpful, but that's what the other utilities all do that.

19 MS. GLOVER: We do not make all of the  
20 spreadsheets available electronically, but if there's one  
21 that you're particularly interested in having in an  
22 electronic form, you can submit that request.

23 MS. JOHNSON: Okay. But how do we know  
24 what has been provided in response to the other data  
25 requests if you don't make those available?

1 MS. HETH: They're listed in the written  
2 responses. The written responses will identify all the  
3 documents that have been made available, and you can  
4 request them.

5 MS. JOHNSON: You're talking about on the  
6 website where you just say, like, these comments were  
7 sent this week, and here's the responses or where on the  
8 website?

9 MS. HETH: Where there's a written request  
10 for documents then the response would say here's the list  
11 of documents that we're providing, so there would be a  
12 list there of the documents that we made available to  
13 that requester, and if you'd like them, you can request  
14 them. They can be e-mailed to you as well.

15 MS. JOHNSON: Okay. So you're saying, no,  
16 you will not make a data room available, but we can do a  
17 data request for the data requests of others?

18 MS. HETH: The data room is available, and  
19 we do make all of the documents available in the info  
20 room on paper. For electronic requests we ask that you  
21 submit on a document requesting a document or a list of  
22 documents, and we'll respond to the requester.

23 MS. JOHNSON: Okay. So when I say data  
24 room, I'm talking about a SharePoint site. I don't think  
25 anybody wants to drive to Tempe to look at physical --

1 like, we don't have an expert that's just, like, you  
2 know, residing next door to come pop over here.

3 So is there a reason why you don't want to  
4 do a SharePoint like all the other utilities?

5 MS. GLOVER: I'm not sure that we can  
6 answer that, but this is the process that we have in  
7 place.

8 MS. JOHNSON: Okay. And so, again, if we  
9 want to get the data requests of everyone else and all  
10 their responses, we have to submit a separate data  
11 request?

12 MS. GLOVER: If there is a particular  
13 response that we provided or a spreadsheet or a dataset  
14 that we provided to someone else and you would like a  
15 copy, submit a request for that, and we will respond.

16 MS. JOHNSON: Okay. And what's the  
17 turnaround time for data requests? Because I'm a little  
18 concerned that we only have months to do this whole  
19 process, and data requests are taking more than a month  
20 to respond to.

21 MS. GLOVER: Sure. Well, I think it  
22 depends on the nature of the request and the extent of  
23 them and how many people require to provide input on  
24 those requests. So if there's something that can very  
25 easily be answered by, for example, this pricing team,

1 those can generally be turned out a little bit more  
2 quickly than something where we have to perhaps gather  
3 input from other organizations within SRP.

4 MS. JOHNSON: And so when you say a little  
5 more quickly, like, what are we talking about?

6 MS. GLOVER: Again, it depends on what  
7 you're looking for and how extensive the request is. And  
8 we have made some effort if it appears that we can answer  
9 some questions maybe a little bit more quickly than  
10 others to do some partial responses.

11 And so that can be something that you  
12 might -- if you anticipate that some questions might be a  
13 little quicker, you can also maybe specify in your data  
14 request that you can -- you know, that you prefer a  
15 partial response, and we can try to work with that.

16 MS. JOHNSON: Okay. Well, that's pretty  
17 typical.

18 MS. HETH: If it's a big dataset that we've  
19 already produced to another requester, that should not  
20 take much time at all.

21 MS. JOHNSON: Okay. And then can you  
22 explain why the pricing proposal process is only two  
23 months long and is scheduled over major holidays?

24 MS. GLOVER: Well, I can tell you that the  
25 process is statutory. So we -- we comport with the law



1 in conducting a price process, so there are very  
2 particular time lines with respect to once the public  
3 notice is issued when we have to hold the initial board  
4 meeting and how much time we have to provide people to  
5 look at those materials.

6 And we actually go on the later end of  
7 that, so the statute allows the initial board meeting to  
8 happen between 30 and 60 days of the public notice, and  
9 we actually make every effort to be right on the 60th day  
10 or very, very close to it. So I think in this case we  
11 are right maybe on the 59th or 60th day I think this  
12 time.

13 MS. JOHNSON: What's the statute you're  
14 talking about?

15 MS. GLOVER: 48-2334.

16 MS. JOHNSON: 48-2334.

17 But you're saying that is for the initial  
18 board meeting?

19 Are you saying that the statute restricts  
20 when the final vote is?

21 MS. GLOVER: No.

22 MS. JOHNSON: Okay.

23 MS. GLOVER: No, it does not.

24 MS. JOHNSON: So you could do it over six  
25 months, you don't have to do -- from start to finish in

1 two months?

2 MS. GLOVER: There's -- there's no --  
3 there's no deadline --

4 MS. JOHNSON: Okay.

5 MS. GLOVER: -- for when the board is to  
6 make its final decision.

7 MS. JOHNSON: And why does it happen over  
8 the holidays when the -- when the rates won't even take  
9 effect until 11 months from now?

10 MS. GLOVER: Well, I'm going to --

11 MR. TUCKER: Yeah. So I can -- I can  
12 tackle that.

13 Part of it is we're trying to provide a lot  
14 of time for customers to understand the proposal and to  
15 communicate. As we've discussed, there's a lot of TOU  
16 changes as an example. But there's a number of things  
17 we're trying to do in the pricing proposal.

18 So we are providing -- I think the longer  
19 period of time I would think is generally a good thing  
20 for customers to have -- for us to be able to better  
21 communicate what all the price changes entail.

22 MS. JOHNSON: But two months is not a long  
23 time.

24 MR. TUCKER: Well, the -- I think she  
25 addressed two-month amount.

1 MS. JOHNSON: For the initial meeting, not  
2 for the final vote. I thought she said that there was no  
3 deadline for the final vote.

4 MR. TUCKER: Well, the final vote is up to  
5 the board's discretion.

6 MS. JOHNSON: Okay. But it's scheduled for  
7 February 27 I thought.

8 MR. TUCKER: Kind of I think we marked it  
9 as tentatively or something to the effect. The board  
10 will vote on it when they choose to vote on it.

11 MS. JOHNSON: Okay. So you're saying there  
12 isn't a reason why you have to file it or make it  
13 publicly available in December and have a final vote on  
14 it in February? That's just at your discretion?

15 MR. TUCKER: It's up to --

16 MS. GLOVER: The final vote is in the  
17 discretion of the board.

18 MS. JOHNSON: Okay.

19 MS. GLOVER: So we worked out a schedule I  
20 presume that's reflective of past practices --

21 MR. TUCKER: Sure.

22 MS. GLOVER: -- history and --

23 MR. TUCKER: Yeah, the schedule is very  
24 consistent with past practices.

25 MR. SHOEMAKER: I think to the point of --

1 of so much time between a tentative decision time line  
2 and those rates being implemented that's what John was  
3 talking about as far as giving customers as much time as  
4 possible from once a decision is made to understand their  
5 choices and then be able to make those decisions prior to  
6 them being implemented.

7 MS. JOHNSON: Okay. So that's different  
8 than what I thought he was saying.

9 You're saying that you want to have a lag  
10 time in between the decision to change the plans and when  
11 they're implemented so that people can decide what plan.  
12 And I thought you were saying that the price process is  
13 two months because that was a long time for people to  
14 weigh in on how the pricing should be changed.

15 MR. TUCKER: Oh, sorry. Brandon said it  
16 better.

17 MS. JOHNSON: Okay.

18 MR. TUCKER: That is what I meant. Thank  
19 you.

20 MS. JOHNSON: Because I was like that does  
21 not seem like a long time to me, but, I mean, maybe two  
22 years at the ACC might be a little too long, two months  
23 feels a little too short to me.

24 How come organizations can't appear  
25 remotely to question the witnesses?

1 MR. TUCKER: As I understand it -- sorry,  
2 which witnesses?

3 MS. JOHNSON: You all.

4 MR. TUCKER: In here?

5 MS. JOHNSON: Yeah.

6 MS. HETH: These are not witnesses.  
7 They're interviewees.

8 MS. JOHNSON: Well, we can call them, sure,  
9 whatever you like, interviewees.

10 MR. TUCKER: I don't know why.

11 MS. GLOVER: The corporate secretary's  
12 office generally runs these processes. These are  
13 decisions that have been made, and this is consistent  
14 with how we've always done it. I don't know that that  
15 was a debated consideration, but I'm certain we're happy  
16 to take that request under advisement.

17 MS. JOHNSON: Okay. And why do we only  
18 learn who we're going to be asking questions of the day  
19 before?

20 MR. TUCKER: Well, the intent of the  
21 interview is to understand what topics individuals would  
22 like to discuss, and then management provides experts  
23 that -- and, I guess, I don't understand what relevance  
24 that has.

25 Maybe if we understood better why it was

1 important for you to know in advance maybe that would be  
2 different. Maybe we would provide it. It never occurred  
3 to me that it would be interesting to know to the  
4 interviewers who they were going to talk to as long as  
5 they got the information they were looking for.

6 MS. JOHNSON: Well, I think that the  
7 difference is so in a traditional rate case each witness  
8 sponsors certain testimony so you know who you're asking  
9 questions of, and you may or may not need to question  
10 everyone. If you don't know who actually is responsible  
11 for the work papers or what information, you don't  
12 necessarily know who you're --

13 MR. TUCKER: Isn't that -- well, okay. But  
14 you -- you don't know. Since we don't have the  
15 traditional testimony, I guess I don't understand why  
16 it's important to know who you're then speaking to in  
17 advance.

18 MS. JOHNSON: Well, like, for instance,  
19 since there's nobody from resource planning or consumer  
20 services here, presumably those are not questions that  
21 are going to be able to be answered.

22 MR. TUCKER: Well, if they were -- I mean,  
23 our intent is to try to answer the questions as best we  
24 can and to bring folks in if we need to if the discussion  
25 is related to the price process.

1 MS. JOHNSON: And then last question just  
2 in the process sort of category, are you going to allow  
3 public comment at all of the board meetings that are  
4 advertising on the pricing proceeding or only at some of  
5 them?

6 MR. TUCKER: That's another one that's up  
7 to the board's discretion.

8 MS. JOHNSON: Okay. Do you know when  
9 that's going to be decided or communicated?

10 MR. TUCKER: I don't.

11 That's also as far as I know up to their  
12 discretion.

13 MS. JOHNSON: Okay. Moving on to just sort  
14 of these are general questions related to the pricing  
15 proposal.

16 Can you just speak generally to why the  
17 increase for solar customers is higher than the increase  
18 both overall and the increase to residential customers?

19 MR. TUCKER: Sure. The management's  
20 proposal page 30 -- we were looking at this earlier.  
21 It's conveniently handy. The blue bars represent the  
22 current return levels, and that's our measure of  
23 interclass equity.

24 And, as you can see, the residential solar  
25 class is the lowest returning class, which means they're

1 paying the lowest portion of their share of costs.  
2 Residential, as you can see, is also lower and net  
3 negative currently. And then you can see all the other  
4 classes.

5 And we use the rate of return by class to  
6 allocate those price increases in line with the principle  
7 of equity, and the intent would ultimately over time  
8 gradually be to get everybody in this case to like an  
9 average return, which is where we proposed 4.7 percent.

10 So if these classes were closer together  
11 today, we would -- we very well may have gotten to a  
12 proposal where everyone was to the proposed 4.7.

13 But -- and from a cost relation and equity  
14 standpoint, one could make an argument that's where we  
15 should, but gradualism tempered the proposal in terms of  
16 how much we moved residential solar and residential  
17 prices up.

18 MS. JOHNSON: Well, one of the mechanics  
19 within the rate design that are specifically making it  
20 move to 5.5 as opposed to what is it, 3 something for  
21 residential generally is it -- because obviously they're  
22 all paying the same fixed fee, they're all going to be  
23 paying is it a differential between the existing solar  
24 plans and the off/on-peak pricing, or what is the  
25 mechanic within that rate design that's going to fuel



1 this change to be so significant statistically?

2 MR. TUCKER: Are you asking how is  
3 it that -- like, mathematically how does it turn out that  
4 the residential solar class ends up with a higher price  
5 increase compared to others?

6 MS. JOHNSON: When they're all going to be  
7 on the same plan, yeah.

8 MR. TUCKER: So the residential solar class  
9 here that's indicated are the existing residential solar  
10 price plans. So that's when we're talking about the  
11 price increase for that class of customers we're talking  
12 about those.

13 And I think what you might be referring to  
14 is the fact that the new proposed rates, the E-28 and  
15 E-16, that all customers can participate if those, that's  
16 not the residential solar class.

17 So they all have the same monthly service  
18 charge, the existing residential rates and the existing  
19 residential solar rates, but they also have energy prices  
20 that are differentiated, and that's how we end up  
21 allocating that higher percentage increase to the solar  
22 class of customers.

23 MR. SHOEMAKER: And, if I could, for those  
24 rates that have demand rates, that's another way that  
25 those are differentiated.

1 MR. TUCKER: Sure.

2 MS. JOHNSON: So if you're a solar customer  
3 and you're on one of the existing rate plans but you  
4 decide to move to, say, E-28, do you know what the --  
5 your price percentage difference will be, or is the  
6 5.5 percent only reflective if you're on what is it -- no  
7 offense, but I hate the naming of your guys's things.  
8 It's so hard to keep track of.

9 But if you're on, like, E-13 or whatever it  
10 is and you stay on E-13, is that when the 5.5 percent is  
11 going to apply as opposed to if you're E-13 and you move  
12 to E-28?

13 MR. TUCKER: Yes. Yes.

14 MS. JOHNSON: Sorry.

15 MR. TUCKER: The answer is, yes, the 5.5  
16 percent is, say, if you're on E-13 and you stay on E-13,  
17 that's what that's getting at.

18 MS. JOHNSON: Okay. Do you know what the  
19 difference is if you're on E-13 versus moving to the new  
20 E-28?

21 MR. TUCKER: So we have -- we can estimate  
22 customer bills for those customers that are on any of the  
23 rates today on the new rates, but what they'll actually  
24 be based on, how they actually consume energy and respond  
25 to those price signals, we don't know.

1                   So we can -- we can estimate based on their  
2 current behavior, but I don't know how good of an  
3 indicator that is of what their real bills will be when  
4 they're responding to different TOU hours right there.  
5 The TOU hours are different today versus under the  
6 proposed new rates.

7                   MS. JOHNSON: There's not anything in this  
8 document that's going to help indicate that, that would  
9 be kind of a customer bill comparison tool or something  
10 if they called, like, the 1-800 number?

11                  MR. TUCKER: Yes. It would be a bill  
12 comparison. I don't think we've printed anything to that  
13 end.

14                  MS. JOHNSON: Okay. But there is a bill  
15 comparison tool where a customer could go online or could  
16 call and presumably could do that comparison or rough  
17 estimate?

18                  MR. TUCKER: I think it's -- I don't know  
19 about online.

20                  MR. SHOEMAKER: No. They would need to  
21 call in and request a bill comparison, what would my  
22 usage look like on these new price plans.

23                  MS. JOHNSON: Okay.

24                  MR. TUCKER: We also brought that  
25 information to the open houses that we had, and customers

1 that came we would give them their estimated bill impact  
2 on their existing rate as well as any other rates they  
3 might be interested in.

4 MS. JOHNSON: Okay. Just generally why  
5 does SRP have more EV customers than they have solar  
6 customers given that EVs are much newer technology than  
7 solar?

8 MR. TUCKER: I guess I can't say why  
9 customers are making the decisions they're making.

10 MS. JOHNSON: Why does SRP have  
11 approximately 25 percent of the solar customers that APS  
12 has with approximately the same size utility in the same  
13 geographic area?

14 MR. TUCKER: We've done some math that  
15 indicates -- SRP prices are lower. They start lower.  
16 Our bills presolar are lower. So that -- it could be a  
17 factor in terms of whether customers see as much value in  
18 installing solar when our bills start lower.

19 MS. JOHNSON: And when you say "a factor,"  
20 so presumably there would be others?

21 MR. TUCKER: Well, again, I can't speak to  
22 what our -- I can't speak to how our customers make  
23 decisions around solar.

24 MS. JOHNSON: Have you done any analyses as  
25 to your different sort of rate designs compared to APS's

1 and how that might impact?

2 MR. TUCKER: Again, that's exactly what I'm  
3 referring to. We looked at -- it's been a while, and  
4 I'll welcome Mark to set me straight. But I remember  
5 very clearly six, eight years ago we looked at our -- so  
6 we took our customer data because that's the data we  
7 have. We don't have APS customer data.

8 We took our customer data, we billed them  
9 out on APS rates pre- and post-solar, and we billed them  
10 out on our rates pre- and post-solar, and the results  
11 were the bills started much higher in APS territory or  
12 higher. They started higher in APS territory. And they  
13 were almost equivalent post-solar between the two  
14 utilities.

15 So we billed them about the same amount  
16 back when we did the math. APS and SRP solar customers  
17 were billed about the same amount. APS and SRP nonsolar  
18 customers were billed differently. They were billed more  
19 by APS, so there was a greater opportunity for savings.

20 MS. JOHNSON: Do you know when that  
21 analysis was done?

22 MR. TUCKER: I would --

23 MR. CARROLL: We had presented some of that  
24 analysis in the 2019 price process.

25 MS. JOHNSON: Okay. So that's pretty old,

1 then, presumably, right, because it's been at least six  
2 years ago since that pricing process?

3 MR. TUCKER: Yeah, but our differentials in  
4 average rates are very consistent between us and APS for  
5 quite some time. So that differential hasn't changed.

6 MS. JOHNSON: Do you guys look to the other  
7 utilities in the state as far as, you know, norms, best  
8 practices, any of that kind of stuff?

9 MR. TUCKER: Well, to some extent we --  
10 yeah, we want to be aware of best practices. But  
11 specifically you were asking if we look at bill  
12 comparisons. You were trying to ask me why our customers  
13 make decisions around solar, so I was -- you asked about  
14 other utilities comparisons.

15 MS. JOHNSON: Well, I think I'm asking you  
16 what mechanisms within your rate design would deter  
17 people from getting solar.

18 MR. TUCKER: That our bills are lower.  
19 That would be one of them.

20 MS. JOHNSON: Right. But, like, fixed  
21 fees, export rates you don't think -- time-of-use period,  
22 you don't think any of those are factors?

23 MR. TUCKER: I think our prices are better  
24 aligned with costs. That could be a factor.

25 MS. JOHNSON: Okay. In the -- within the

1 pricing proposal document you make a comment about that  
2 there's a new proposal related to RECs from residence  
3 solar forthcoming. You mentioned that a little bit this  
4 morning.

5 Does SRP intend for customers to transfer  
6 the environmental attributes of all of their solar  
7 generation or just exported energy?

8 MR. TUCKER: So that program is still to be  
9 developed, but the idea is that -- that we've heard some  
10 solar customers say that, hey, we add value that you  
11 don't recognize. And what we realized is that is a value  
12 stream. There is value to RECs that our customers could  
13 receive.

14 So if SRP were adding solar to the grid, we  
15 actually have programs for customers where we sell RECs  
16 to them. So we realized, hey, if a customer -- if a DG  
17 customer -- say a residential DG customer is interested  
18 in selling their RECs to SRP, that adds value to the rest  
19 of our solar -- I mean, to the rest of our customer base.

20 So the idea is that, again, it's a win-win  
21 because there's something of value that's being purchased  
22 by SRP, which, of course, means purchased by the rest of  
23 our customer base. That's the idea is maybe a REC. But  
24 it would be an optional program that the customer would  
25 transfer the REC to SRP for some payment.

1 MS. JOHNSON: But I guess the question is  
2 whether they'd be transferring the attribute of all the  
3 solar generation or just the exported energy back to the  
4 grid?

5 MR. TUCKER: Are you asking if it's the REC  
6 related to the export or all the energy?

7 MS. JOHNSON: Yeah. Well, I think so. I  
8 think that's what I'm asking.

9 MR. TUCKER: I think it could -- if there  
10 was a preference to go one way or the other, we -- I'd be  
11 interested to understand that better if our customers had  
12 a preference one way or the other.

13 MS. JOHNSON: Okay. Do you know what the  
14 proposed value of the environmental attributes might be?

15 MR. TUCKER: No. Like I said, that -- the  
16 intent is to roll that program out later this calendar  
17 year if not at the beginning of next year.

18 MS. JOHNSON: So there's a lot of comments  
19 within the -- oh, can you say it again? I'm sorry, when  
20 was the time line for that?

21 MR. TUCKER: Either later this year or at  
22 the beginning of next year.

23 MS. JOHNSON: Okay. So it could be a full  
24 year from now then?

25 MR. TUCKER: It could be, yeah. Yeah.



1 But, like I said, it's not developed. Those terms are --  
2 and, like I said, I'd be interested to better understand  
3 the customers' preferences. We have time to take that  
4 into account.

5 MS. JOHNSON: Is there going to be a  
6 stakeholder process for that or what's the --

7 MR. TUCKER: An official stakeholder  
8 process? That -- that hasn't been discussed that I'm  
9 aware of. But at the same time, I think there would be  
10 stakeholder input.

11 MS. JOHNSON: I think -- I mean, my  
12 recommendation would be that you should talk to industry,  
13 obviously, about -- about the -- you know, the workings  
14 of the proposal before you just announce a proposal may  
15 be helpful.

16 MR. TUCKER: That we should talk to  
17 industry?

18 MS. JOHNSON: Yeah.

19 I'm curious -- I mean, you have a lot of  
20 comments in the proposal about expected sales growth.  
21 I'm wondering why SRP offers rebates for EVs but not for  
22 solar paired with storage.

23 MR. TUCKER: I am not sure that we still  
24 offer EV rebates. Maybe we do.

25 MS. JOHNSON: You mention them in here.

1 MR. TUCKER: Oh, well, then maybe.

2 MR. CARROLL: I think there's a charge here  
3 on a rebate.

4 MR. TUCKER: Oh, okay.

5 MR. CARROLL: Yeah.

6 MR. TUCKER: So the EV charger.

7 MS. JOHNSON: You don't specify that in the  
8 proposal.

9 MR. TUCKER: No. I apologize.

10 MS. JOHNSON: You just talk about rebates  
11 for EVs, but --

12 MR. TUCKER: I think -- yes, I think the  
13 intent was the EV charger.

14 So, I'm sorry, then what's the question?

15 MS. JOHNSON: I'm just wondering why you  
16 don't offer rebates for solar paired with storage?

17 MR. TUCKER: Oh, yeah, sorry, I don't do  
18 the program design. We've had various incentives over  
19 time. One of the concept I think with incentive is to  
20 encourage a new technology to be further deployed. I  
21 think EVs are a newer technology certainly than solar and  
22 storage perhaps. We used to have obviously solar  
23 incentives and we had a battery storage incentive that we  
24 had in place. It didn't -- as I recall, it didn't have a  
25 lot of interest.

1 MS. JOHNSON: Do you know when the battery  
2 storage incentive was?

3 MR. TUCKER: I think it came out in the  
4 2019 price process. I'm not sure.

5 MR. SANDSTROM: I guess it was --

6 MR. TUCKER: I'm not sure.

7 MR. NEIL: It was doubled.

8 MR. SANDSTROM: Correct. Yeah. We mention  
9 it in the price -- it was not a formal part of the price  
10 process in 2019.

11 MR. TUCKER: Right. Yeah.

12 MS. JOHNSON: So when did you have battery  
13 storage?

14 I mean, obviously storage technology has  
15 changed a lot.

16 So, sorry, when was there a storage rebate?

17 MR. TUCKER: I guess I don't know the  
18 specific dates.

19 MS. JOHNSON: Okay.

20 MR. TUCKER: I guess we -- I'd be happy to  
21 respond to it to get you the exact dates.

22 MS. JOHNSON: Okay. On page 10 of the  
23 proposal you talk a lot about the ISP stakeholder  
24 process. And I'm just curious you say that there were  
25 eight large stakeholder group meetings.

1 I didn't see the dates of those anymore on  
2 the websites. I might have just missed those. But do  
3 you know if those occurred before or after the Coolidge  
4 vote?

5 MR. TUCKER: I do not.

6 MS. JOHNSON: Does anybody else know?

7 MR. TUCKER: We could certainly get you the  
8 dates, if you like.

9 MS. JOHNSON: Yeah. I'm curious because,  
10 you know, you may or may not know that ArISEIA has  
11 specifically been denied participation in your advisory  
12 counsel related to both ISP and the sustainability group.  
13 And so I guess I'm still wondering why that's the case.

14 And also, you know, when these larger group  
15 meetings happened because it would be particularly  
16 important to us since we are not allowed to participate  
17 in the small groups.

18 MR. TUCKER: Yeah, again, that wasn't a  
19 pricing process, so I'm not -- I wasn't involved in those  
20 either, if that helps.

21 But we can get you the dates of the  
22 meetings gladly. Sorry, I don't have them off the top of  
23 my head.

24 MS. JOHNSON: You work here. I feel like  
25 not going to a meeting is probably a bonus as opposed to

1 a punishment.

2 Okay. On page 14 you say that  
3 self-developing projects cost less. I believe we're  
4 talking about utility-scale here. And I'm wondering why  
5 that would be the case, especially when you're using an  
6 all-source RFP process.

7 MR. TUCKER: Sorry. I'm trying to find  
8 where we say it. Give me a minute, and I'll find it I'm  
9 sure. If you can point me there, I'll take the tip.

10 Oh, okay. I think maybe I see it. It  
11 says, "The self-development aspect of this project as  
12 opposed to outsourcing is forecast to save SRP  
13 \$38 million."

14 And the question is why is that cheaper?

15 MS. JOHNSON: Why would it be cheaper to  
16 self-develop than to use a developer when you're  
17 utilizing an all-source RFP process?

18 MR. TUCKER: Again, I was not involved in  
19 the RFP, but it seems quite possible to me that we may  
20 have gotten results of the RFP and said we can do it  
21 cheaper.

22 MS. JOHNSON: I think that you use an  
23 independent monitor that is supposed to not allow you to  
24 do that. But if you could follow up, that would be  
25 great.

1 I'd also like to know why it would come  
2 online faster if it's self-developed versus you're using  
3 an outside --

4 MS. GLOVER: I just want to remind you if  
5 there's things that you're looking for follow-up on, it's  
6 difficult for us to track those, and we want to make sure  
7 we do it properly. So if you have -- you know, keep  
8 track of those things that you're looking for extra data  
9 or responses on that we can't answer very quickly here  
10 and submit requests for those so we can make sure to  
11 follow up on all of them.

12 MS. JOHNSON: I thought you guys were  
13 phoning a friend.

14 MS. GLOVER: No. If it -- like, I said, if  
15 there's things that you think we can bring someone in to  
16 answer for you, we will certainly do that, but if there's  
17 something that you have particular questions that might  
18 respond -- or require a more fulsome response, just make  
19 sure you submit those.

20 MS. JOHNSON: I'm worried that you'll have  
21 a board vote before I get the responses to these things  
22 if I'm being really honest.

23 Okay. On page 15, you're talking about  
24 future gas -- kind of what your plans are regarding some  
25 of your gas plants, and I'm wondering does SRP intend to

1 continue obtaining CECs for any new gas projects?

2 MR. CARROLL: These --

3 MR. TUCKER: Go ahead.

4 MR. CARROLL: These aren't -- it's not a  
5 price process related question.

6 MR. TUCKER: I mean, that is a resource  
7 planning question; right?

8 MR. CARROLL: Yeah.

9 MS. GLOVER: Can you repeat the question?

10 MS. JOHNSON: All right. My question is  
11 does SRP intend to continue obtaining CECs for any new  
12 gas projects?

13 MS. GLOVER: Again, that's outside the  
14 scope of these proceedings.

15 MS. JOHNSON: Is it outside the scope?  
16 You're talking about your plans here with gas and the  
17 need to continue to build new gas to help offset variable  
18 generation, so it seems pretty related to me.

19 MS. GLOVER: Are you still on page 14?

20 MS. JOHNSON: Yeah, 14 is where you're  
21 talking about the need for flexible natural gas and,  
22 like, all of your gas projects.

23 MR. TUCKER: Yeah, if I can clarify.  
24 These -- generally speaking, the -- what we're talking  
25 about here are what's happened since the last price

1 process, so if I'm -- so these things are in motion.

2 And if I understand, I thought you were  
3 saying in the future are you planning to issue more CECs,  
4 and this isn't -- this isn't necessarily -- this is more  
5 focused between the test years.

6 MS. JOHNSON: I think the ISP is for a much  
7 broader time line, but if you want to say that you don't  
8 want to answer it because it's not the test year, then  
9 you can do that.

10 MR. TUCKER: No, I think -- I think, yeah,  
11 but this isn't the ISP either. The ISP is a broader time  
12 line, but what we're talking about in the pricing  
13 proposal is what's changed -- generally speaking what's  
14 changed since the last price process and then the costs  
15 that we've incurred, how have the -- maybe one way to  
16 think about it is why are the prices that were approved  
17 in 2019 no longer adequate to cover our costs. Well,  
18 it's because our costs have increased, and this is sort  
19 of what's sort of talking about -- this is the increase  
20 of costs in the last six years.

21 MS. JOHNSON: Yeah, but the sales growth  
22 projections you're talking about within this document are  
23 forward-looking. But so you're saying that even though  
24 you have all of the sales growth data that's  
25 forward-looking the cost projections are only



1 backward-looking?

2 MR. TUCKER: Yeah, generally speaking  
3 that's right. The costs are about what's changed in  
4 terms of costs. There's -- you're right that there is a  
5 forecast in there, but it's kind of providing some color.

6 MR. CARROLL: The -- the test year -- so  
7 the cost using the test year is at 2026. And so it's  
8 always the -- it's the forward -- it's still a projection  
9 matching the load forecast used.

10 MS. JOHNSON: And what's you guys's -- when  
11 does your -- when do your years begin and end here?

12 MR. TUCKER: May 1.

13 MS. JOHNSON: May 1. So this is May 1, '25  
14 to '26?

15 MR. TUCKER: So, yeah, the test year is  
16 from --

17 MS. JOHNSON: So it's a forward-looking  
18 test year, not a historical test year?

19 MR. TUCKER: That's right.

20 MS. JOHNSON: Okay. Well, I'm going to ask  
21 this, and you guys can just answer or not.

22 MR. NEIL: I'll answer it for you.

23 MS. JOHNSON: When does SRP plan to retire  
24 Springerville, which you talk about your plans to close  
25 Coronado on page 19?

1 MR. TUCKER: I don't have the Springerville  
2 answer, but it's not -- it's not impactful to the test  
3 year for whatever that's worth.

4 MS. JOHNSON: Okay. What percentage of  
5 your expected load growth over the next five years is  
6 just from data centers?

7 MR. TUCKER: There's a lot of load growth  
8 for data centers in the forecast. I don't have the  
9 number off the top of my head.

10 MS. JOHNSON: Okay. Do you have a general  
11 ballpark?

12 MR. TUCKER: I'm worried I would -- I'm  
13 worried I would misspeak. I'm not sure.

14 MR. SHOEMAKER: Yeah. I'm going to have to  
15 say the same.

16 But you're saying the next five years, so  
17 through 2030 is the question --

18 MS. JOHNSON: Yeah.

19 MR. SHOEMAKER: -- how much of our load  
20 growth?

21 MR. TUCKER: Which again --

22 MS. JOHNSON: If you have a broader time  
23 line, that's fine too.

24 MR. TUCKER: -- it could be impactful for  
25 future price processes, but load in 2030 isn't really

1 driving the costs for 2026.

2 MS. JOHNSON: If you want to do it just for  
3 '26, then that would also be acceptable.

4 MR. CARROLL: It would be -- it would be  
5 easier for us to answer if you would have asked if the  
6 test year was in 2026, but if you can just submit it if  
7 you want.

8 MS. JOHNSON: Okay. So this is a question  
9 that I'm sure you're also going to be really excited  
10 about.

11 So despite significant load growth as far  
12 as projects in the C&I space, you just changed your  
13 master meter requirements that require multifamily  
14 housing units to have hundreds of interconnections per  
15 project, which will drive up costs and reduce the  
16 likelihood that all of the housing necessary to  
17 accommodate this growth will have solar.

18 Do you know if this is going to be  
19 corrected?

20 MR. TUCKER: I honestly am not even quite  
21 sure what that meant.

22 MS. JOHNSON: So now if you want to do a  
23 C&I -- so if I say C&I, so do you know what I'm talking  
24 about?

25 MR. TUCKER: Like, business, commercial

1 industrial?

2 MS. JOHNSON: Yeah. So if you want to put  
3 solar on a multifamily housing unit, instead of just  
4 having a couple of interconnections depending on the size  
5 of the unit you now have to have an interconnection for  
6 every person that lives there, so if, like, it's an  
7 apartment complex, it's 250 interconnections. It drives  
8 up costs 10 to 20 percent. It's obviously going to  
9 reduce the likelihood of putting solar on multifamily  
10 housing.

11 And so this is a new decision that SRP's  
12 just made. I'm wondering if that's going to be fixed.

13 MR. TUCKER: Well, one, I'm not sure  
14 that it -- it's broken in a sense, but that wasn't a  
15 pricing consideration. It didn't drive the pricing  
16 proposal. I'm not familiar with it. But I think that's  
17 customer programs if I was to hazard a guess, but I'm not  
18 even sure that's true.

19 MS. JOHNSON: Okay. On page 29, I'm just  
20 wondering if you can just say a little bit more about --  
21 I was thrown a little bit by the use of the phrase rate  
22 of return when it comes to a non-profit.

23 MR. TUCKER: Yes.

24 MS. JOHNSON: So can you just talk a little  
25 bit about what you mean and a return to whom?

1 MR. TUCKER: Sure. Yeah, I agree it is  
2 confusing. And it's -- it is very different than in the  
3 IOU context. I kind of mentioned it earlier that we use  
4 rate of return to measure equity amongst customer  
5 classes. And, as I think you're probably more aware than  
6 I am, in an IOU setting rate of return is a target IOUs  
7 are looking to earn. For us it falls out. There's no  
8 target around rate of return.

9 So there -- yeah. And when we talk about  
10 return, it isn't -- your question is fair to whom. It  
11 isn't to anyone. All it is doing is covering -- like,  
12 there's no stockholders that are taking something out  
13 that you might otherwise get a rate of return from an  
14 IOU.

15 All it's doing is covering necessary SRP  
16 expenses like our interest payments, which we obviously  
17 have to make, the water support that we also have to  
18 provide, and the -- and the contributions to future  
19 capital, which are obviously required as well.

20 So it doesn't go to anyone. It actually  
21 stays in the SRP bank account and goes to fund  
22 operations.

23 MS. JOHNSON: Okay. So just maybe some  
24 follow-on questions for that.

25 Are you earning a return from a specific

1 subset of customers then?

2 MR. TUCKER: Again, it's -- I think it is a  
3 muddled issue, and I apologize that it's not super clear,  
4 but I guess help me understand when you say earning a  
5 return what do you mean? To what end perhaps?

6 MS. JOHNSON: No, I don't know. Like, we  
7 don't have enough time to have an expert in this, so this  
8 is -- this is our combination of the questions that we  
9 could come up in the time frame, so I didn't write this  
10 specific -- so I'm asking this question right now.

11 MR. TUCKER: So I'll take another crack  
12 then.

13 MS. JOHNSON: Okay.

14 MR. TUCKER: The -- again, the return  
15 that's calculated on page 29 what's proposed is  
16 4.7 percent. That return, again, it is money that goes  
17 literally to pay interest expense, right? Like interest  
18 on a mortgage for your house, that's -- you have to pay  
19 that, right, to operate? So for SRP to continue to  
20 operate we have to pay our debt.

21 And, again, SRP has legal obligations to  
22 provide support for water operations and the return  
23 covers that. And then the return also covers --  
24 whatever's left of -- after those two things whatever's  
25 left goes in the bank to pay for capital projects, which,

1 again, I think you want to do because we don't want to  
2 borrow 100 percent of our capital expenditures. Like,  
3 when you buy a house, you put some money down and you  
4 borrow the balance. This is basically that some money  
5 down, what's left from the return. So there's no return  
6 that goes to anyone. It stays in the SRP system and then  
7 is spent to SRP business purposes.

8 MS. JOHNSON: Okay. Did the company  
9 consider evaluating equity between classes by comparing  
10 proposed revenue compared to cost of service?

11 MR. TUCKER: We have looked at something  
12 like that. The results are effectively the same thing.  
13 But there's a different way. And what we looked at was  
14 here's the total cost to serve a customer, which includes  
15 the interest expense, the water support, and the future  
16 capital contributions, and we looked at how much revenue  
17 those customers bring in. It's the same -- effectively  
18 it's the same thing. It's the same result, but it's a  
19 different way to look at the same issue.

20 MS. JOHNSON: Okay. And you did that in  
21 this process also?

22 MR. CARROLL: It's not published in here,  
23 but we've looked at that as part of this process.

24 MS. JOHNSON: Okay. But you're saying the  
25 results were comparable?

1 MR. TUCKER: Yes.

2 MR. CARROLL: Yes.

3 And if you look at the revenue or the cost  
4 on schedule 8 and compare that to the proposed revenues  
5 in schedule 9, I think you could see -- you could see  
6 where those results are.

7 MR. TUCKER: The numbers are all there,  
8 yeah.

9 MS. JOHNSON: Is the return SRP proposes to  
10 earn from customers above and beyond its actual capital  
11 costs?

12 MR. TUCKER: It is below our weighted  
13 average cost of capital, if that's what you're asking.

14 MS. JOHNSON: Okay. I just want to make  
15 sure that data centers and manufacturing facilities,  
16 those would fall within the large general service rate  
17 class; is that right?

18 MR. TUCKER: Yeah.

19 MS. JOHNSON: Okay. And so if we're  
20 looking at -- we're on page 31. I just want to make sure  
21 that I am reading this correctly. But it looks to me  
22 that you're proposing an increase for these large  
23 companies that's about one-third of the increase that's  
24 applied to residential customers.

25 Am I reading this correctly?



1 MR. TUCKER: Yes.

2 MS. JOHNSON: Or less than that actually.

3 It's more like a quarter. 14 --

4 MR. TUCKER: Yeah, you're right.

5 MS. JOHNSON: -- 15 million versus 67

6 million.

7 MR. TUCKER: Yes, those are the numbers.

8 MS. JOHNSON: Okay. And I understand what  
9 you were saying before about table 5 and who's  
10 underpaying versus overpaying.

11 But it is, I think, correct that -- you  
12 weren't able to answer it, but I'm fairly confident that  
13 data centers and manufacturing are a huge driver of the  
14 massive load growth.

15 MR. TUCKER: So, again, I think it might be  
16 important to make a -- to distinguish between the load  
17 growth that we see in the test year and the load growth  
18 that we see like 2030 and beyond.

19 MS. JOHNSON: Okay.

20 MR. TUCKER: It is a huge portion of the  
21 load growth that we see forecasted for 2030. It's a few  
22 hundred megawatts. It's a very small portion of the test  
23 year. And, again, the prices that we are proposing here  
24 are based on the test year, so they're based on say --  
25 they are based on fiscal '26 load forecast.

1 MS. JOHNSON: Do you have the test year  
2 load growth forecast in this document?

3 MR. CARROLL: Yes. And you can see the  
4 megawatt hours, but it doesn't show the year by year.  
5 You can see the megawatt hours for FY 26.

6 MS. JOHNSON: Okay. What page is that?

7 MR. CARROLL: It's on schedule 4.

8 MR. SHOEMAKER: And that's in the cost  
9 allocation study.

10 MS. JOHNSON: Oh, okay. So that's not in  
11 the proposal.

12 MR. SHOEMAKER: Right.

13 MS. JOHNSON: But it would be in the CAS.

14 Okay. Okay. Oh, wait, I want to talk a  
15 little bit about the transition for existing rate  
16 classes.

17 So, as I understand it, you're freezing the  
18 existing rate classes with the exception of what Steve  
19 said earlier, so there's going to be E-16, E-23 and 20 --  
20 is it E-23 and E-24 are remaining?

21 MR. TUCKER: Yes.

22 MS. JOHNSON: And 24 is essentially a  
23 prepaid version of 23?

24 MR. TUCKER: Yes.

25 MS. JOHNSON: Okay. And then the new 28.

1 The other ones are frozen.

2 MR. CARROLL: Can I just --

3 MS. JOHNSON: Go ahead.

4 MR. CARROLL: I just want a clarification.

5 The E-24 essentially becoming E-23 is part of the  
6 proposal here.

7 MS. JOHNSON: Oh, okay.

8 MR. CARROLL: The existing E-24 prices are  
9 a little bit higher than the existing E-23 prices, and  
10 part of management's proposal is to bring those in line  
11 in particular because a lot of our limited-income  
12 customers are on E-24.

13 MS. JOHNSON: Would E-24 still exist, or  
14 it's going to collapse and it will all be called E-23?

15 MR. TUCKER: Technically E-24 will still  
16 exist.

17 MS. JOHNSON: Okay. But it's the identical  
18 to E-23 --

19 MR. TUCKER: Yes.

20 MS. JOHNSON: -- except you're prepaying?

21 MR. TUCKER: Thank you for that  
22 clarification, Mark. I agree.

23 MS. JOHNSON: Okay. So when you froze  
24 them -- but they're not really going to be grandfathered.  
25 They're going to have a transitional period of time of

1 four years, and then they're going to be automatically  
2 moved to one of the new rate plans; is that correct?

3 MR. TUCKER: Yes.

4 MR. SHOEMAKER: Sorry, if I can just jump  
5 in there.

6 Yeah, they'll have -- they'll have a time  
7 frame where it will be frozen from new participation, and  
8 then before those price plans are eliminated, customers  
9 can opt into any of the available rates. And the hope is  
10 that they will do that opting in, so there'll be customer  
11 outreach before those plans are eliminated, so that they  
12 can, you know, again, hopefully pick a plan that they  
13 would like to be part of. And then those that haven't  
14 yet picked a plan by the time their price plans are  
15 eliminated would be moved to one of these rates.

16 MS. JOHNSON: And are you going to do like  
17 affirmative outreach to customers about changing it as  
18 opposed to just defaulting them in four years?

19 MR. SHOEMAKER: Yes.

20 MR. TUCKER: Yes.

21 MS. JOHNSON: Okay. Why do you want -- I  
22 mean, I think I know the answer, but I just want to  
23 confirm why do you want -- instead of grandfathering them  
24 on the rate if they want to stay on it, why are they  
25 being forced to move?

1 MR. TUCKER: Because the hours are  
2 increasingly out of alignment with costs.

3 MS. JOHNSON: Okay.

4 MR. TUCKER: So we're sending -- we're not  
5 sending good price signals. And, yeah, one of the -- you  
6 already mentioned the ISP. We noted in here that one of  
7 the findings in the ISP was that SRP needs to develop new  
8 signals to better kind of inform customers when to use  
9 energy and not to use energy, so this is part of that.

10 MS. JOHNSON: Okay.

11 MR. CARROLL: And it's really designed as a  
12 benefit to customers because the alternative would be to  
13 just to like on May 1 or November 1 of 2025 change the  
14 hours on the existing rates, and then everybody -- you  
15 know, we can -- we could easily do that.

16 MS. JOHNSON: Yeah.

17 MR. CARROLL: And it's difficult to inform  
18 the customers and, you know, have that outreach if  
19 everyone's done -- all willing customers have to switch  
20 over on a day. This will give customers time to have --  
21 to transition over to the new rates and for us to be able  
22 to provide the educational material and things to help  
23 make sure that process is smooth.

24 MS. JOHNSON: So on page 48 you say no  
25 later than November 2029.

1                   And does that mean that you might end the  
2 old rates sooner, or that's just accounting for the fact  
3 that people can opt to leave sooner?

4                   MR. TUCKER: No. We -- yeah, there is a  
5 transition plan that's still being developed that, yeah,  
6 they may end sooner than November of '29, if that's  
7 responsive.

8                   MS. JOHNSON: Okay. So you're saying -- so  
9 there isn't necessarily kind of a four-year grace period.  
10 You might decide to end them sooner, and they would need  
11 to transition faster?

12                  MR. TUCKER: Yeah. So, yeah, correct that  
13 there is not a four-year -- you're not guaranteed four  
14 years on your existing rate.

15                  MS. JOHNSON: Okay.

16                  MR. TUCKER: The plan is to make the  
17 transition after we get on that -- the customer on our  
18 new Phoenix -- our new customer information system in  
19 place, which should provide at least 18 months before  
20 we'd be moving customers en masse.

21                  MS. JOHNSON: Is that kind of like a rate  
22 comparison tool that's like a -- is that like an online  
23 interface where they can compare them?

24                  MR. TUCKER: I -- well, I'm not sure that  
25 would -- no, it's not that necessarily. And that could

1 potentially come sooner. This is more about -- this is  
2 more about the back office system.

3 MS. JOHNSON: Okay. I want to just go back  
4 to something when Dave was talking to you earlier that  
5 I'm not sure that I totally understood when you were  
6 talking about what happens to the grandfathered legacy  
7 solar customers, and I want to make this a much higher  
8 level conversation because I got a little bit lost in  
9 that conversation.

10 For customers that are legacy net metering  
11 customers that are grandfathered for 20 years, that is  
12 going to remain regardless of what happens with this  
13 price proposal?

14 MR. TUCKER: So they will have their  
15 grandfather status. That will remain. But the rate --  
16 say they're on E-21, but most of them are on E-23.

17 MS. JOHNSON: Okay.

18 MR. TUCKER: So but -- and E-23 will  
19 persist as we kind of mentioned, so their grandfathered  
20 status will continue as the rate will continue.

21 E-21, that rate will not continue. So if  
22 they were -- if -- they would then have the option to go  
23 to E-23 or to go to one of the new TOU rates.

24 MS. JOHNSON: But so, like, at APS if you  
25 switched your rate plan, you're not going to keep your

1 net metering, but in this case you'd be switching the  
2 rate plan, but the export rate that is the retail rate  
3 for electricity would remain the same?

4 MR. TUCKER: So E-23 would have the net  
5 metering.

6 MS. JOHNSON: Uh-huh.

7 MR. TUCKER: So that will be the net  
8 metering option that remains.

9 MS. JOHNSON: Okay.

10 MR. TUCKER: And if you want -- but you  
11 could still switch to the new TOU rates, but, yeah, those  
12 are not net metering rates.

13 MS. JOHNSON: So you would lose your net  
14 metering, then?

15 MR. TUCKER: If you went to those TOU  
16 rates.

17 MS. JOHNSON: But if you -- so if you're on  
18 E-21 and you go to E-23, you can keep the net metering?

19 MR. TUCKER: Yes.

20 MS. JOHNSON: And if you're on E-23, you  
21 stay on E-23, you can keep the net metering?

22 MR. TUCKER: Yes.

23 MS. JOHNSON: Because I thought that you'd  
24 said that E-23 wasn't open to solar customers, but you  
25 mean -- you mean new solar customers?



1 MR. TUCKER: Yes. Exclusive of  
2 grandfather.

3 MR. SHOEMAKER: Yeah. Yeah. E-23, that  
4 was what we had -- what we had read earlier. The  
5 applicability for E-23 will continue to include those --  
6 those solar customers that -- I don't want to misspeak,  
7 but those solar customers that had on-site solar  
8 generation installed prior to --

9 MS. JOHNSON: 2015 or '16?

10 MR. TUCKER: It was '14.

11 MS. JOHNSON: Or was it '14?

12 MR. SHOEMAKER: It was like December 14 of  
13 2014.

14 MS. JOHNSON: Okay. It was -- I'm glad you  
15 clarified because it was a little confusing to me.

16 MR. SHOEMAKER: It's December 8, 2014.

17 MS. JOHNSON: 2014. It was a little  
18 confusing to me that solar customers doesn't mean solar  
19 customers. It means some solar customers.

20 MR. TUCKER: Yes. Yes. Sorry.

21 MS. JOHNSON: Okay. Is it true -- so I  
22 thought it had recently changed, but is it true that  
23 solar customers for APS still have two meters?

24 MR. TUCKER: For APS?

25 MS. JOHNSON: I mean for SRP.

1 MR. TUCKER: They do still have two meters,  
2 yes.

3 MS. JOHNSON: They do? Okay.

4 MR. NEIL: It changes next week.

5 MS. JOHNSON: It is next week. So there is  
6 a change coming where they're no longer going to have two  
7 meters. I feel like I saw an e-mail about that, but --

8 MR. NEIL: No. You mean three meters. A  
9 storage meter is no longer required.

10 MS. JOHNSON: Oh, okay.

11 MR. NEIL: So the second meter is always  
12 going to be required.

13 MS. JOHNSON: Okay.

14 MR. NEIL: Especially if there's REC  
15 involved.

16 MS. JOHNSON: Look at that. He's working  
17 for you for free.

18 MS. GLOVER: I would -- yeah, I would ask  
19 that you please allow the SRP folks to answer the  
20 questions.

21 MS. JOHNSON: But it's free work.

22 Is that correct?

23 I'll ask you guys just to clarify for  
24 purposes of the record is that -- so there is a meter  
25 change coming, but it's going from three to two, not two

1 to one?

2 MR. CARROLL: Any meter changes aren't  
3 impacting the pricing charges.

4 MR. TUCKER: Yeah, honestly -- sorry, yeah,  
5 I don't know.

6 MS. JOHNSON: Okay. It came up in Dave's  
7 questions, so I just wanted to ask.

8 Okay. Can you -- so turning to page 41,  
9 can you just describe a little bit about how the Carbon  
10 Reduction rider is going to work?

11 MR. TUCKER: So this -- the Carbon  
12 Reduction rider is intended to be like what we currently  
13 call the Renewable Energy Credit rider on the prior page.  
14 It's --

15 MS. JOHNSON: Okay.

16 MR. TUCKER: We're proposing we rename it  
17 to Energy Attribute Certificate rider.

18 But the idea for both of those riders is to  
19 provide, in a sense, an umbrella under which SRP can  
20 offer programs to customers.

21 So it may be a corollary is the REC rider  
22 as it exists today allows us to offer programs for  
23 solar -- for customers to purchase RECs, and we have the  
24 sustainable energy offering. We have the -- it's a --

25 MS. GLOVER: A solar choice?

1                   MR. TUCKER: Thank you. The solar choice,  
2 the solar choice select. So we have a small handful of  
3 REC programs that we offer under the existing REC rider.  
4 The idea was to create a -- this Carbon Reduction rider  
5 that might allow us to offer similar -- similar programs  
6 around carbon credits if and when something like that was  
7 to be of interest to customers and available to us to  
8 provide.

9                   MS. JOHNSON: So I just wanted to be clear  
10 because I think I got confused with what you were saying.  
11 The Carbon Reduction rider is a new rider, but the Energy  
12 Attribute Certificate rider is a rename of an existing  
13 rider?

14                   MR. TUCKER: Correct.

15                   MS. JOHNSON: Okay.

16                   MR. SHOEMAKER: That's correct.

17                   MS. JOHNSON: Okay. Can you talk a little  
18 bit about -- you have a list of riders being eliminated  
19 on the same page there, and a whole bunch of them  
20 Community Solar related.

21                   Can you explain those to me and why they're  
22 frozen?

23                   MR. TUCKER: Yeah. There just hasn't  
24 been -- those programs have been replaced by the programs  
25 I was mentioning. Basically we have newer programs.

1 Those are kind of legacy riders that governed programs  
2 that haven't had participation for many years.

3 MS. JOHNSON: And when you say Community  
4 Solar, what do you mean?

5 MR. TUCKER: It was -- so Community Solar  
6 for schools as an example was an opportunity for schools  
7 to participate to kind of voluntarily to pay more to  
8 participate in solar projects on a larger scale.

9 MS. JOHNSON: Okay. So it was kind of like  
10 a green -- I call them green tariffs, but you're  
11 essentially paying more to participate in some kind of  
12 solar program?

13 MR. TUCKER: Correct.

14 MS. JOHNSON: Okay. Which is different  
15 than how ArISEIA talks about Community Solar, which is a  
16 bill credit for participating --

17 MR. TUCKER: Oh, yeah.

18 MS. JOHNSON: -- in a solar array.

19 MR. TUCKER: Different. Yes. Yes.

20 MS. JOHNSON: Because I was going to say,  
21 wow, SRP, you guys are way ahead of the ball. I didn't  
22 know.

23 Okay. How does the value of solar study  
24 that you all produced last summer fit into the pricing  
25 proceeding?

1 MR. TUCKER: So the value of solar study  
2 was not an input to our cost of service study.

3 MS. JOHNSON: Okay. Was it -- just to be  
4 clear, was it any other input to the pricing proceeding?

5 MR. TUCKER: Huh-uh.

6 MS. JOHNSON: Okay.

7 MR. TUCKER: No.

8 MS. JOHNSON: We are shifting to just  
9 export rate questions now.

10 And some of these are not originally  
11 drafted by me, so hopefully you know what they mean.

12 How was the residential solar loss factor  
13 determined?

14 MR. CARROLL: There was a study conducted.  
15 This is a study conducted by our engineering groups. It  
16 typically happens about once a decade because the energy  
17 flows over the system don't change dramatically over year  
18 to year.

19 We updated that study for the -- the --  
20 each of the current price plans. And so we're looking at  
21 based on inputs from the engineering groups on what the  
22 losses were for like our transmission system at different  
23 voltage levels, and then our primary and secondary  
24 distribution system at different levels down to the  
25 transformer, our losses, and then by hour and then

1 looking at the loads for the classes and weighting the  
2 losses by hour by the loads by each hour to get what the  
3 average loss it is for each class.

4 MS. JOHNSON: Okay. And so according to  
5 the 2023 state electricity profile from EIA Arizona, line  
6 losses are 3.4 percent.

7 Why didn't SRP include a value for avoided  
8 transmission losses and avoided transition costs within  
9 the export rate?

10 MR. CARROLL: So the export credit on E-13  
11 and E-14 captures the losses because we are allocating  
12 costs based off of the net kWh adjusted for the losses.

13 MS. JOHNSON: But what about the on the  
14 new -- are they being accounted for in the new rates?

15 MR. CARROLL: Yeah. On the new rates  
16 there's a lost adjustment factor that increases the --  
17 the rate.

18 MS. JOHNSON: For both E-16 and E-28?

19 MR. CARROLL: Correct. I believe it's in  
20 the equation there.

21 MR. TUCKER: And so just to clarify, they  
22 are adjusted for losses.

23 MR. CARROLL: Yeah. Yeah.

24 MS. JOHNSON: For avoided transmission and  
25 avoided losses and avoided transition costs?

1 MR. CARROLL: That's how it's done right  
2 now, yes.

3 MS. JOHNSON: Okay. Did SRP calculate  
4 alternative export rates using methods other than the sum  
5 of the product of average hourly market energy prices?

6 MR. TUCKER: So we looked at a couple of  
7 different ways that we might, yeah, calculate an export  
8 rate. Yeah.

9 MS. JOHNSON: What were the other ways?

10 MR. CARROLL: One was the original  
11 publication before the errata.

12 MS. JOHNSON: Okay.

13 MR. CARROLL: The 3.08.

14 MR. TUCKER: Yep. We looked at -- so the  
15 current --

16 MS. JOHNSON: That's not still available  
17 online, I don't think, is it?

18 MR. TUCKER: Oh, probably not.

19 MS. JOHNSON: Okay. Go ahead.

20 MR. TUCKER: The current export rate is  
21 based on solar PPAs, right, or maybe -- anyway, it is  
22 based on solar PPAs, so to me there's a couple of  
23 different ways you can think about avoided costs. And  
24 our focus is that we set that price based on avoided cost  
25 because that's what the rest of our customers have to pay



1 for it.

2 So in 2019 we looked at it in terms of  
3 solar PPAs, long-term solar PPAs that we were entering  
4 into that because that seems like that's -- that's one  
5 way to look at avoided solar costs is, well, you could go  
6 buy solar for 20 years. That's one way you could get  
7 solar.

8 Another way you could buy the energy is,  
9 well, there's a realtime market that tells you how much  
10 energy is worth every hour or less sub-hourly.

11 So -- so we looked at both of those  
12 approaches, and what we proposed this time was to go with  
13 the market-based rate rather than a 20-year PPA-type  
14 number.

15 MS. JOHNSON: Okay. And so it says here  
16 that SRP's methodology includes overnight hourly market  
17 energy prices when solar output is zero, and it's not  
18 weighted for either when solar output occurs or when  
19 exports occur on their system; is that correct?

20 MR. TUCKER: Sorry, what was that?

21 MR. CARROLL: Sorry. Say that again.

22 MS. JOHNSON: SRP's methodology includes  
23 overnight hourly market energy prices when solar output  
24 is zero, and it's not weighted for either when solar  
25 output occurs or when exports occur on the system?

1 MR. CARROLL: That's incorrect. It is  
2 weighted for when solar --

3 MS. JOHNSON: It is weighted? Okay.

4 SRP's marginal energy costs for residential  
5 customers as calculated in the pricing proposal are  
6 higher than the solar export rate for summer peak and  
7 winter periods regardless of service plan.

8 Why should solar customers receive less  
9 compensation for exported energy than the company's  
10 marginal energy costs?

11 MR. CARROLL: That was a question we  
12 answered with David, but the -- the marginal energy costs  
13 on schedule B there are assuming 1 kW in each of the  
14 hours.

15 MS. JOHNSON: Uh-huh.

16 MR. CARROLL: Whereas and the export credit  
17 was calculated with the ELAP prices but weighted by when  
18 the export happens.

19 MS. JOHNSON: Okay. Say what ELAP stands  
20 for again.

21 MR. CARROLL: I forgot again.

22 MR. SHOEMAKER: External Load Aggregation  
23 Point. It's a -- it's kind of a weighted average of  
24 trading nodes within the CAISO.

25 MS. JOHNSON: Okay.

1 MR. SANDSTROM: And that -- just to point  
2 out on the cost allocation study, for example, E-32,  
3 which is a commercial time of use rate, we do have a  
4 marginal energy cost -- this is page 85 of the cost  
5 allocation study -- an off-peak kilowatt-hour price of  
6 2.05 cents in summer, 2.35 cents in winter, and a 5.54  
7 cents in the off-peak period.

8 MS. JOHNSON: Okay.

9 MR. SANDSTROM: So there are periods where  
10 this marginal cost is below that 3.45.

11 MS. JOHNSON: Is that ever on residential  
12 or just on the commercial?

13 MR. SANDSTROM: Yes. So on E-16 and E-28,  
14 both of the new ones, that super off-peak period, there  
15 are -- again, during summer and winter the marginal cost  
16 of energy is below that 3.45.

17 MS. JOHNSON: Okay. All right. SRP  
18 identifies utility-scale solar project costs as a  
19 potential proxy for solar export credit rate but provides  
20 no data on their recent or forecasted utility-scale solar  
21 projects.

22 Is that data available?

23 MR. TUCKER: Well, most of those prices are  
24 under NDA, and that's part of why we changed the method  
25 here --

1 MS. JOHNSON: Okay.

2 MR. TUCKER: -- so that it was more  
3 transparent. The -- like they said, the price, the 3.45,  
4 is based on those averaged average outputs and the actual  
5 CAISO prices, which are publicly available, rather than  
6 what I would kind of feel like might be more of a black  
7 box with a forward-looking proxy group.

8 MS. JOHNSON: So it's possible that this  
9 question is based on your first --

10 MR. TUCKER: Yes.

11 MS. JOHNSON: -- proposal and not your  
12 second proposal?

13 MR. TUCKER: Yes.

14 MS. JOHNSON: Okay.

15 MR. TUCKER: Well, first being the  
16 existing -- it's possible that it's more reflective of  
17 2019 pricing --

18 MS. JOHNSON: Okay.

19 MR. TUCKER: -- today's effective prices as  
20 opposed to what we proposed going forward.

21 MS. JOHNSON: I think, though, I didn't --  
22 I -- I think I -- I'm pretty sure I downloaded the  
23 original filing and sent that for feedback and then  
24 didn't get the memo that there was a second one that had  
25 been forwarded to everyone.

1 MR. TUCKER: Okay. Just to clarify then,  
2 all that changed as it relates to this in the errata is  
3 the number itself, so the method of the proposal has not  
4 changed.

5 MS. JOHNSON: Oh, okay. And what is the  
6 export rate now, then?

7 MR. TUCKER: 3 -- 3.45.

8 MR. SHOEMAKER: We are proposing that to be  
9 3.45 cents.

10 MS. JOHNSON: And is that the same for that  
11 QF-24 thing or that's different?

12 MR. TUCKER: No. So QF-24 is actually  
13 pointing to the realtime market.

14 MS. JOHNSON: Okay.

15 MR. TUCKER: So that -- yeah, that 3.45 is  
16 a blend of three-year pricing, historic pricing.

17 MS. JOHNSON: And then it will be locked in  
18 for a year?

19 MR. TUCKER: Yes.

20 MS. JOHNSON: And the other one would  
21 fluctuate?

22 MR. TUCKER: Yeah, with realtime pricing.  
23 Whatever -- whatever you're producing instantaneously --

24 MS. JOHNSON: Okay.

25 MR. TUCKER: -- at that -- whatever the

1 price is at that point in time that's what you'll be  
2 paid.

3 MS. JOHNSON: Okay. Okay. So, well, and I  
4 didn't know that this was the next question, but if  
5 timely fits into that, I'm just wondering, you know, with  
6 the other utilities you have a 10-year lock-in for your  
7 export rate.

8 And so I'm wondering -- you know, yours is  
9 just a one-year, so it seems to me that it's going to be  
10 extremely hard to evaluate on the front end what the  
11 payoff period is of your system when you don't know what  
12 the export rate is going to be next year.

13 And so why -- it's essentially a variable  
14 export rate, rates annually variable, and so how do you  
15 account for that or can that be changed?

16 MR. TUCKER: Well, the existing rate is at  
17 least -- was -- was a longer term rate; right? And that  
18 would potentially be revisited during the price process,  
19 and, again, I don't think that rate was super well  
20 received. So what -- what we were trying to do is go to  
21 something, again, that is more publicly available.

22 But the export rate that we pay to a  
23 customer is -- we, again, means SRP customers, so our  
24 customers are just paying that export rate to solar  
25 customers. And from my perspective, that is not a fixed

1 value for 10 years. You can't calculate a value today  
2 that's reflective of that cost for a whole 10 years.

3 So I don't think that's -- I understand  
4 your point, but at the same time I don't think it's  
5 equitable to allow the rest of our customer base or to  
6 require the rest of our customer base to be on the hook  
7 as those prices may change over time.

8 MS. JOHNSON: Well, that's also what would  
9 happen with the utility-scale project; right? I mean,  
10 you would never have the utility scale --

11 MR. TUCKER: Right.

12 MS. JOHNSON: -- developer that's going to  
13 change what your contract is every year. They have a  
14 20-year PPA or something like that, 30 years.

15 MR. TUCKER: I kind of feel like that's  
16 almost what I'm saying.

17 MS. JOHNSON: Okay.

18 MR. TUCKER: We -- when we sign a PPA for  
19 20 years, we know what that number is for 20 years.

20 MS. JOHNSON: Yeah.

21 MR. TUCKER: When we pay a customer, we --  
22 that's -- the valuation of that is the market.

23 MS. JOHNSON: Right.

24 MR. TUCKER: So that's what -- that's what  
25 that's worth to a customer is -- what of it to me, that's

1 what that's worth is what the value of a market, you  
2 can -- what the market will bear.

3 MS. JOHNSON: Okay. I feel like I see what  
4 you're saying, but I'm not seeing how it's distinct.

5 So why is it that a -- if you're a  
6 utility-scale solar developer you should know what you're  
7 getting paid for 20 years, but if you're me as a  
8 developer, I'm basically a tiny developer; right? I'm  
9 selling you power, but it's going to change every year.

10 MR. TUCKER: Well, I think the 20 --  
11 something that's more like a long-term proxy number is  
12 like what we're using today.

13 MS. JOHNSON: Right.

14 MR. TUCKER: Because under the existing  
15 rates, the 2.81 cents was based on a 20-year PPA. So  
16 that's in my mind that's one way to do is you base it on  
17 a 20-year PPA. That, again, like we said, wasn't super  
18 well received. So what we're doing is changing to point  
19 to a more realtime market, but that realtime market isn't  
20 the market price that's good for 10 or 20 years from now.

21 MR. CARROLL: And when SRP locks in a  
22 20-year PPA, we also know the production profile, we can  
23 evaluate that with alternatives, and SRP can make the  
24 decision is this a good value. Whereas then for the  
25 export in particular it's a -- it's a when it's available



1 from the customer.

2 So frequently, like, during July and  
3 August, peak times, there isn't export available because  
4 the customer's using their solar on their own site, and  
5 so the value from the export, it would typically be a lot  
6 less than the value from a PPA where we have a pretty  
7 good idea of what the profile is and can evaluate that  
8 relative to alternatives.

9 And so the way to be transparently fair is  
10 to base it off of what the market price is and when  
11 they're exporting.

12 MS. JOHNSON: What if you did something  
13 like -- and I guess I'm just wondering. I mean, like, I  
14 guess I don't know that I'm really disputing the idea of  
15 reevaluating the rate every year. Obviously all the  
16 utilities are changing their rate every year. I guess  
17 I'm wondering about the longer period than 12 months for  
18 the customer that's doing the install.

19 Like, is there any wiggle room to do a  
20 little bit of a longer period? Maybe it's not a 10-year  
21 period but something longer than one year. It just seems  
22 like it would be almost impossible to assess the value of  
23 it if the export rate could be a dollar in 12 months.

24 MR. TUCKER: And part of the reason if it's  
25 a three-year blended average of pricing is somewhat to

1 that end, that it gives more certainty than -- you know,  
2 if it was just the one year, it would be like whatever  
3 last year was, and then it's a new year, and it could  
4 be --

5 MS. JOHNSON: It could be more volatile.

6 MR. TUCKER: -- an entirely different  
7 number.

8 Right. So we are trying to -- we're  
9 smoothing those impacts. We are smoothing volatility of  
10 a given year.

11 But, I mean, you certainly I think it's  
12 reasonable to propose if you want to propose something  
13 like that to the board.

14 But I -- I feel like the -- what we've put  
15 together is kind of as the balance between kind of equity  
16 amongst solar customers and the rest of the customers  
17 that have to pay for the export. That's the balance we  
18 tried to strike.

19 MS. JOHNSON: Okay. Circling back to QF-24  
20 rider. I just am -- like, want to understand that a  
21 little bit better and why like what -- I guess what rate  
22 plan would you be on -- would you still be on one of  
23 these other rate plans and you would just be electing  
24 that as a rider in addition for your export?

25 MR. SHOEMAKER: Yeah.

1 MR. TUCKER: It would be an alternative,  
2 yes.

3 MR. SHOEMAKER: Right. Yeah. So for  
4 the -- the price plans to which that's applicable it --  
5 it states it in the -- in the price plans. That's going  
6 to be in your appendix A.

7 MS. JOHNSON: Okay.

8 MR. SHOEMAKER: It will state that that's  
9 applicable.

10 And, yeah, what you'll do is as opposed to  
11 receive the 3.45 proposed export rate you would instead  
12 then receive your compensation for exports by the QF-24.

13 MS. JOHNSON: And, like, what kind of  
14 customer would that be advantageous for?

15 MR. SHOEMAKER: This would be for customers  
16 who as opposed to wanting that -- that stable known rate  
17 for 12 months who might want to take advantage of what  
18 they view maybe they could do better on the market. And  
19 so that's a more realtime reflection of what prices would  
20 be. It's -- it's an option for customers that might want  
21 to -- that might want to do that.

22 MS. JOHNSON: But, I mean, did you guys do  
23 any kind of -- like, what kind of customer would want to  
24 do that?

25 It seems like it would be a huge risk.

1 And, like, two people would actually know enough about  
2 how solar export rates actually work for that to make  
3 sense.

4 MR. TUCKER: I think what we were trying to  
5 do is to provide it as an option.

6 But, you know, if a -- if a customer was --  
7 had -- the farther west facing -- the later their solar  
8 is producing the -- the -- I think may be the better  
9 potential of the QF rate, it works better for them.

10 MR. CARROLL: More storage customer.

11 MS. JOHNSON: Storage customer you think?  
12 Okay.

13 MR. CARROLL: Where they have the  
14 flexibility to dispatch based off of the marketplace.

15 MS. JOHNSON: You would have to be a very  
16 savvy customer for that to make sense; right?

17 MR. CARROLL: I think we want to provide  
18 the option.

19 MS. JOHNSON: Okay.

20 MR. CARROLL: And then let solar and  
21 storage providers, they can navigate that better than --  
22 would have those options available.

23 MS. GLOVER: Excuse me, Autumn. I want to  
24 do a quick time check. I think we're coming up on an  
25 hour. Do you feel like you are close to wrapping?

1 MS. JOHNSON: No.

2 I have some rate design questions, some  
3 commercial solar questions, and then just some other  
4 broad questions.

5 MS. GLOVER: I would propose maybe we have  
6 you go to 2:30, which is a little extra time.

7 MS. JOHNSON: Oh, yeah, I don't think --  
8 well, so what happens then if we don't finish?

9 MS. GLOVER: Well, why don't we make sure  
10 we get -- get through everything, answering supplemental  
11 questions that are left at the end of the day, and then  
12 if we have some time at the end of our day, we can maybe  
13 circle back.

14 MS. JOHNSON: Okay. Okay. Because we  
15 still have, you know, two and a half hours, so  
16 hopefully -- I mean, Caryn's not even back yet, so she's  
17 definitely not going to be ready to go.

18 Okay. So switching to rate design and  
19 talking about the monthly service costs, I'm just  
20 wondering why it's so much higher than the other Arizona  
21 utilities?

22 MR. TUCKER: Well, so our pricing is based  
23 on our costs. So I'm not an expert on other utilities'  
24 costs or their kind of approach to rate design.

25 But, you know, Bruce talked about our

1 pricing principles; right? But cost sufficiency, cost  
2 relation equity, gradualism, and choice, those are the --  
3 those are the pricing principles as adopted by the board  
4 that drive and underlie management's proposal.

5 So our -- you know, our prices are  
6 not based -- our proposal is not based on, you know,  
7 other Arizona utilities.

8 MS. JOHNSON: Why is the cost of the meter  
9 going up?

10 MR. TUCKER: Well, I mean, costs of  
11 everything generally speaking go up. So what's proposed  
12 in the -- in management's proposal is simply based on the  
13 costs of that test year that we used for the pricing  
14 proposal.

15 MS. JOHNSON: Okay. In the MSC, monthly  
16 service cost, SRP assigns essentially double the  
17 distribution costs to residential customers with 225-plus  
18 amp service. It's not clear from their MSCs how exactly  
19 they came to this number.

20 So can you just specify a little bit what  
21 this means and who would be impacted by this -- the  
22 change from 200 to 225?

23 MR. TUCKER: So in terms of who's impacted  
24 for tiers are we talking about two or three of those  
25 customers with 225-amp panels or bigger, I think.

1 MS. JOHNSON: I'm interested in -- I think  
2 you moved -- the current barometer is above and below  
3 200, and now it's above and below 225. And so I'm --

4 MR. TUCKER: Oh.

5 MS. JOHNSON: -- just curious why that  
6 change.

7 And then, yeah, who's definitely going to  
8 fall into tier 3?

9 MR. TUCKER: So, yeah, the current is 200.  
10 So there are -- we have a few customers, I think, that  
11 have up to 225-amp panels, so we were kind of grouping  
12 them in the lower cost bucket.

13 MR. SHOEMAKER: Yeah. When we talked with  
14 our -- with our metering group they were -- they were  
15 explaining some of the new nuances between and some of  
16 the distribution facilities that actually supply up to a  
17 225-amp meter that they were similar to a 200-amp meter  
18 and below.

19 MS. JOHNSON: Okay.

20 MR. SHOEMAKER: So it's about the same  
21 facilities.

22 And the reality is even though our prior  
23 price plans had the cutoff at 200 they were considering  
24 that 225-amp class meter as a 200-amp meter. So this is  
25 kind of more in line with what we've been -- what we've

1 been doing even in that separation today. We're just now  
2 acknowledging, hey, we have these 225-amp meters.  
3 Let's -- let's make that line -- make it very clear for  
4 customers what that line is.

5 Also, you mentioned one thing in your  
6 question, and maybe you could repeat it, but you  
7 mentioned that we're allocating twice as much  
8 distribution facilities cost to some of our -- could you  
9 restate the earlier part of that question?

10 MS. JOHNSON: It says SRP assigns essential  
11 double the distribution costs to residential customers  
12 with 225-plus amp service.

13 MR. SHOEMAKER: Gotcha. Okay. So I just  
14 want to make that distinction. When we look at the  
15 actual costs that we're allocating to those customers,  
16 that's going to be in the cost allocation study, and the  
17 difference isn't as pronounced as what we're reflecting  
18 in the price. And part of that difference in the price  
19 is we're trying to be, again, looking at balancing all of  
20 our cost relations, so it's better cost relation, but  
21 it's also there's an equity piece. When you look at the  
22 monthly service charge as percentage of total bill, these  
23 distinctions, the 20, 30, 40, helps bring those closer in  
24 line.

25 MS. JOHNSON: Okay. And then did SRP look



1 at NCP by residential service tier to assign the  
2 distribution costs?

3 MR. CARROLL: We looked at -- maybe we need  
4 to make a distinction between the costs and then -- and  
5 then the revenues, the charges.

6 But for the cost, we looked at the sigma  
7 NCP for the distribution facilities by tier, and we used  
8 the NCP for the distribution delivery, but the  
9 distribution delivery is in the per kWh charge.

10 MS. JOHNSON: What percentage of  
11 residential solar customer are going to fall into tier 3?

12 MR. CARROLL: It's -- I -- yeah, you can do  
13 the math. It's on -- it shows it in schedule 5d, I  
14 believe. I can double-check and get you the page number.

15 MS. JOHNSON: And which document is that?

16 MR. CARROLL: The cost allocation study.

17 MS. JOHNSON: Okay.

18 MR. CARROLL: Yeah, it's schedule 5d, lines  
19 number 11, 12, and 13.

20 MS. JOHNSON: Okay. 11 through 13.

21 All right. Do you know how that compares  
22 to the overall residential customer class?

23 MR. CARROLL: You can see that on the same  
24 lines.

25 MS. JOHNSON: Okay. Okay. In the new E-16

1 managed demand rate it adopts a five-hour on-peak period.

2 Why are you proposing the additional two  
3 hours on-peak as opposed to the on-peak period in E-28?

4 MR. TUCKER: So for a demand rating you'll  
5 see it's consistent across all our demand rates. It's a  
6 five-hour on-peak period for all the business demand  
7 price plans as well, the same five-hour period.

8 But for demand rate, and that's about  
9 reflecting costs of capacity, we wanted to cover all the  
10 hours for which we are incurring capacity costs. So  
11 that's -- that's why we have those extra two hours  
12 compared to the E-28 price plan. It's about best  
13 aligning a demand price with the capacity-related cost.

14 MS. JOHNSON: Okay. Can customers be  
15 reasonably expected to manage demand while also managing  
16 their on-peak usage over a five-hour period?

17 MR. TUCKER: I would think so.

18 MR. CARROLL: Yes. That would be E-27 has  
19 been doing it for six hours currently.

20 MS. JOHNSON: Okay. And you --

21 MR. TUCKER: It's our most popular solar  
22 price plan.

23 MS. JOHNSON: What are the highest on-peak  
24 hours?

25 Like, we don't have the heat map that you

1 provided to Vote Solar, so what are the hours of the day?  
2 Usually it's not five hours. I'm surprised that it's  
3 five because I've seen them for the other utilities, and  
4 it's usually more of a three to four-hour like your  
5 hottest, reddest hours.

6 MR. CARROLL: For on the -- like, the loss  
7 of load probability, the -- where the capacity is most  
8 constrained?

9 MS. JOHNSON: Yeah.

10 MR. CARROLL: It's 6 -- hours 6 to 7, I  
11 believe, is the most constrained, and then 7 to 8 is the  
12 next most constrained. I think those two are the top two  
13 hours.

14 MS. JOHNSON: And do you know what the  
15 third hour is?

16 MR. CARROLL: I believe it would be -- it  
17 depends -- what do you mean of the year you're looking?  
18 I think we're -- if you're looking out to 2030, I believe  
19 it's the 8 to 9.

20 MS. JOHNSON: Okay. So 6 to 9 is your -- I  
21 mean, that now makes sense for that plan.

22 MR. CARROLL: Yeah.

23 MS. JOHNSON: Okay. So my next question is  
24 do you have peak until 10 p.m., and is that year round?

25 MR. CARROLL: Do you mean on the loss of

1 load probability are there peak-related costs until  
2 10 p.m. year round or on the price plans are they 5 to  
3 10 p.m. on-peak, is that year round?

4 MS. JOHNSON: I guess I'm asking -- I don't  
5 know if I'm asking either of those.

6 I guess I'm asking if you're ever hitting  
7 peak -- you know, like you set a peak record in August,  
8 and obviously when you have peak it's going to drive  
9 additional system costs.

10 Is that really happening at 10 p.m., that  
11 late? I mean, that surprises me.

12 MR. CARROLL: It -- it's -- part of what's  
13 been a transition in the industry and in our cost is that  
14 it's shifted later --

15 MS. JOHNSON: Yeah.

16 MR. CARROLL: -- those loss of load -- the  
17 late hours.

18 And we do have -- once you start getting  
19 out to 2030, and especially if you forecast long-term,  
20 those hours we believe will be important.

21 MR. TUCKER: There's also a difference  
22 between a system peak and net peak.

23 MS. JOHNSON: Yeah.

24 MR. TUCKER: And the generation capacity  
25 requirements are based on net peak, not system peak.

1 MS. JOHNSON: Okay.

2 MR. TUCKER: And the -- and the net peak is  
3 moving to the late hours as Mark was talking about.

4 MS. JOHNSON: Okay. Because on page 45,  
5 you talk about having higher system costs from 6 p.m. to  
6 midnight. You know, that's a quarter of the day. And  
7 I'm wondering -- well, that's on page 34. I'm sorry.

8 But it's also interesting -- so I'm  
9 wondering what's driving that usage, but I also think  
10 it's interesting that you specifically currently have  
11 rate plans that incentivize people to start using power  
12 at 11 like your EV super off-peak period, so that might  
13 be driving that.

14 MR. TUCKER: Well, it's very much the point  
15 of why those TOU hours are not appropriate going forward.  
16 That's why we're proposing the new hours because the  
17 existing programs really do send some signals that are  
18 not aligned with costs.

19 MS. JOHNSON: And so you mention, you know,  
20 you said the E-27 -- what's the on-peak period for E-27  
21 right now?

22 MR. TUCKER: 2 to 8.

23 MS. JOHNSON: 2 to 8. And you said that's  
24 your most popular plan?

25 Oh, E-23 --

1 MR. TUCKER: For solar customers.

2 MS. JOHNSON: -- was your most popular  
3 plan.

4 MR. SHOEMAKER: That's 2 to 8 in the  
5 summer. And then it's in the winter it's going to be  
6 5 a.m. and 5 -- 5 to 9 a.m. and 5 to 9 p.m.

7 MS. JOHNSON: Okay.

8 MR. SHOEMAKER: So right now it's going to  
9 have seasonal differences in the on-peak.

10 MS. JOHNSON: Well, we were just -- you  
11 know, we were talking about our kids earlier. It just  
12 strikes me that a five-hour on-peak period from 5 to  
13 10 p.m., if you really want people to shift their  
14 behavior, I'm wondering, like, when are people supposed  
15 to eat dinner?

16 MR. TUCKER: Well, the price plans, they're  
17 based on cost, and these are the costs that we're  
18 incurring. These are the costs -- these are the hours  
19 over which we incur capacity cost.

20 So what we try to do is send price signals  
21 to customers, and, again, E-23 is an option for a lot of  
22 customers as well. But what we're trying to do is make  
23 sure that our prices are reflective of costs, and then  
24 customers can respond as they will.

25 MS. JOHNSON: But E-23 is not an option for

1 solar customers?

2 MR. TUCKER: That -- that's true.

3 MS. JOHNSON: And it's interesting that you  
4 say that because I think it's, like, over 65 percent or  
5 something of your customers are on E-23, which doesn't  
6 help you reduce peak at all because they can use as much  
7 as they want whenever.

8 MR. TUCKER: Well, we do provide choice to  
9 customers. They can elect E-23. E-23 does have a higher  
10 price because of that. So they're -- they're sort of  
11 electing I'll pay this higher average price because I  
12 don't want to have to respond to price signals.

13 But, you know, I'd also -- you mention the  
14 five-hour period, but recall there's a three-hour TOU  
15 period that solar customers can participate in as well.

16 MR. CARROLL: Without a demand charge.

17 MR. TUCKER: Yeah, without a demand charge.

18 MS. JOHNSON: Yeah, I think that's -- I  
19 understand.

20 MR. TUCKER: Oh, okay.

21 MS. JOHNSON: Why are you -- I guess this  
22 is interesting he brought this up. I mean, I generally  
23 think that most people don't understand demand charges,  
24 and so I'm wondering why you're keeping that as part of  
25 the new residential rate?

1 MR. TUCKER: Well, one, it's an option.  
2 But, two, we've heard candidly we've heard from solar  
3 installers that are interested in having it.

4 MS. JOHNSON: Yeah, but solar installers  
5 that preference -- so usually if you have solar and you  
6 want to be on a rate that has a demand rate, it makes  
7 sense to you if you have storage, but there is no battery  
8 that can work for five hours, and so if you have a rate  
9 plan that basically incentivizes the use of pairing solar  
10 with storage but you have a TOU period that is beyond the  
11 technical feasibility of the battery, what is the point?

12 MR. TUCKER: Well, I guess I would say  
13 solar installers have told us they would like a demand  
14 rate. We were happy to design a demand rate that was  
15 based on cost.

16 We -- that was the focus, though. It  
17 doesn't about -- that's what it was based on is it is a  
18 cost-based rate, and so we designed -- we heard we'd like  
19 to have a demand rate still so we can continue to sell  
20 more of our product, so we designed a demand base -- a  
21 demand rate that's based on cost.

22 MR. SHOEMAKER: And -- and to that point  
23 too, again, the current most popular solar rate that we  
24 have is a six-hour period that has demand for that  
25 six-hour period as well. So this is one hour shorter



1 than the current six-hour period. So the proposal  
2 shortens that on-peak period, not lengthens it.

3 MS. JOHNSON: But it's 2 to 8; right?

4 MR. SHOEMAKER: It's 2 to 8.

5 MS. JOHNSON: So the sun in the summer is  
6 shining until 7:30. You know, you're still getting  
7 production. In your new plan you're going to have  
8 production for not -- you know, a really -- a much  
9 shorter amount of that five-hour period.

10 MR. TUCKER: Well, it's only a couple of  
11 hours. If you're getting sun -- if you're getting sun  
12 until 7:30, you're only covering two hours, two and a  
13 half hours with battery.

14 MS. JOHNSON: Okay. I'm wondering why does  
15 the super off-peak period -- why is it year-round and why  
16 does it start at 8 a.m.?

17 MR. SHOEMAKER: The first reason is it's  
18 year round as we've heard. We've heard through customer  
19 surveys and market research that customers want  
20 consistency in their rates throughout the year.

21 Having -- having seasonal changes like when  
22 do I need to change my thermostats or my behavior to 5  
23 a.m. -- 5 to 9 a.m. to 5 to 9 p.m. and vice versa, that  
24 gets confusing for some customers.

25 So part of the reason to have that all year

1 round is to make sure we have consistency across seasons  
2 for those customers.

3 Is that -- is that part of your question?

4 MS. JOHNSON: Yeah, I mean, because like,  
5 for instance, APS has it in the winter but not in the  
6 summer.

7 Why does it start at 8 a.m.?

8 MR. SHOEMAKER: It's reflective of the  
9 marginal costs that we see.

10 MS. JOHNSON: Okay. And then, you know, to  
11 your point about it being confusing when things are one  
12 part of the year but not the other part of the year I  
13 think it's interesting and confusing that the rates  
14 change three times, including in the middle of summer,  
15 right, so the TOU period is the same but the actual costs  
16 and, you know, presumably your bill, even if you're  
17 adhering to the same TOU period, is going to be wildly  
18 different at different times of year, including in the  
19 middle of summer.

20 So is that pretty typical?

21 Why does SRP do that?

22 MR. TUCKER: Well, the -- it's reflective  
23 of costs. And if we're concerned about reducing capacity  
24 requirements and lowering costs and lowering the need to  
25 build whatever kind of capacity requirements a utility's

1 going to build, you want to send a price signal that  
2 reflects -- that tells customers, hey, it's expensive to  
3 use power now. And it's most expensive over two months  
4 of the year that had that summer peak season.

5 MS. JOHNSON: But you think customers  
6 understand that?

7 MR. TUCKER: Yes. We know customers are  
8 responsive to price signals.

9 MS. JOHNSON: But, I mean, does the average  
10 customer know that the price per kilowatt is, like, way  
11 different in July than it is in June?

12 MR. TUCKER: I -- I guess I don't know if  
13 they know that or not, but I think that what we do know  
14 is that they know there's a differential and they're  
15 responsive to it.

16 MS. JOHNSON: Okay.

17 MS. GLOVER: Do you want to bring yourself  
18 to a good stopping point?

19 MS. JOHNSON: I'm not. And I'll just point  
20 out that you guys didn't tell us we only had an hour  
21 until yesterday, so I don't feel like that's appropriate.

22 But I will pick up my questions if there's  
23 more time. And if not, I'll be asking for another day of  
24 interviews.

25 MS. GLOVER: Okay. Before we wrap with

1 you, I took note of a couple of things that it seems like  
2 we might be able to get some answers for you maybe from  
3 other people.

4 The first one was concerning load growth  
5 impacting the test year. I think you asked about large  
6 customer load growth. And then I think you asked about  
7 the cost of self-developing the Copper Crossing Energy  
8 Research Center.

9 Are those really the two?

10 MS. JOHNSON: Oh, you're -- I thought you  
11 were telling me that these are the answers you have right  
12 now.

13 MS. GLOVER: Oh, no, because I think we  
14 might be able to get a couple people that can get those  
15 answered for you.

16 MS. JOHNSON: Oh, let's see. I circled a  
17 whole bunch of ones that you didn't have the answers to.

18 I did -- are you wanting me to read them  
19 back?

20 Is that what you want me to do?

21 MS. GLOVER: Well, those are the two that  
22 stood out to me that we can probably find some closure  
23 to --

24 MS. JOHNSON: Those are two that I have.

25 MS. GLOVER: -- that were based on things

1 that were raised in the blue book. So if there were  
2 things -- questions or concerns you had -- the blue book,  
3 I should say the pricing proposal. If there are  
4 questions that you have that were outside of that, we  
5 would --

6 MS. JOHNSON: Well, I don't think any of  
7 them were outside of it because they all came up while I  
8 was reading the proposal. But, yes, you're right, I did  
9 ask about why it's cheaper for -- and faster for SRP to  
10 do a self-build, and it was based on that example on  
11 page 14.

12 And then I did ask specifically about the  
13 data center -- well, just load -- what the load growth  
14 breakdown is over the test year and then the percentage  
15 related to data centers.

16 MS. GLOVER: Oh, okay. So why don't we  
17 take 10.

18 MR. NEIL: How about five? Last time it  
19 was 12.

20 MS. GLOVER: Well, I'd like a few minutes  
21 to try to gather up the information that we're looking  
22 for and get the right people involved, so that'll take a  
23 few minutes. Okay?

24 So we'll take 10 minutes unless you feel --  
25 okay. And then when we come back, we'll have Caryn.

1 (Break from 2:35 p.m. to 2:48 p.m.)

2 MS. GLOVER: Autumn, to wrap up what you  
3 were -- to wrap up what we were discussing, we would ask  
4 that you submit your question on the load forecasting.  
5 We think it would be best if we have a written record of  
6 exactly the information that you're looking for so we can  
7 get it right and make sure the right people answer that.  
8 I'm still looking for -- to see if we can locate the  
9 right person to answer the question about the Copper  
10 Crossing construction.

11 So at this time we will invite Caryn.

12 MS. POTTER: Yep. Thanks so much.

13 I have just a preview if it helps for  
14 planning purposes. I have a few different sections I'll  
15 be reviewing and asking questions on today.

16 I'll be asking questions in relation to  
17 your residential rates methodology. We covered some of  
18 this a little bit earlier, so some of it might  
19 duplicative, but I'll try to eliminate that as much as  
20 possible.

21 I do have some questions as well on  
22 residential rates for E-16 and E-28 and specific  
23 questions relating to demand charge.

24 I also have some questions in relation to  
25 the large general service rates, specifically E-67, the

1 tiered monthly service charge, and the carbon reduction  
2 rider.

3 But before I get into all of that, just one  
4 quick housekeeping question. Can we confirm that the  
5 transcripts of these interviews will be made available  
6 free of charge next week to the public or to the  
7 interviewers participating in this process today?

8 MS. GLOVER: We will either make it  
9 available upon request or put it up on the website.

10 MS. POTTER: So it will be accessible free  
11 of charge?

12 MS. GLOVER: Or, of course, it will be  
13 available in the information room as well.

14 MS. HETH: I don't know that we can  
15 guarantee at this point that it will be available next  
16 week. I think that will depend on the turnaround with  
17 the court reporter, but as soon as it's available we'll  
18 make it available.

19 MS. POTTER: Okay. Great. Thank you so  
20 much.

21

22 PANEL INTERVIEW BY MS. POTTER

23 MS. POTTER: Okay. So going on to  
24 residential rates methodology. Some of my questions do  
25 refer to certain pages. Some of them are a little more

1 general.

2 So generally speaking how does Salt River  
3 Project develop its residential rates?

4 Can you just speak to it broadly?

5 MR. TUCKER: So, yeah, I'll take a crack at  
6 that.

7 So we have a forecast that drives a  
8 resource plan. The resource plan feeds into a financial  
9 plan that -- and then the forecast also drives revenue  
10 estimates. So the revenue and the costs get combined  
11 into the financial plan. And then we look at are the  
12 revenues sufficient to cover those costs.

13 So when the answer -- and, you know,  
14 between cost cutting, borrowing, and if those two things  
15 don't get us there, then it's kind of price process, and  
16 that's where we're at now where the last one was 2019.

17 So then we take from that financial plan,  
18 which is a six-year look at our costs, we usually take  
19 the second year of the financial plan because that's the  
20 first year the prices would be in effect, and that's the  
21 source of the information that Mark uses in the cost  
22 allocation study.

23 And then the cost allocation study looks at  
24 how customers by class are covering their cost of  
25 service. So in this case we said we need 2.4 percent net



1 revenue increase. The cost allocation study looks at how  
2 equitably our customers currently are covering their  
3 costs.

4 If everyone had equal returns, we would  
5 allocate a 2.4 percent increase to everyone. Because  
6 returns vary the rates would be lower returns for the  
7 higher increases and vice versa. And then so that then  
8 the revenue targets, the revenue requirement, basically  
9 comes out of that work, and then the residential rate  
10 designer would be told you need to collect this much  
11 money from E-24 customers, this much money from E-26  
12 customers and so on.

13 And then they will build prices based on --  
14 informed by marginal costs like we were talking before to  
15 get to a pricing proposal that based on all the customers  
16 on a given rate should bring in the revenue that we were  
17 targeting.

18 Is that helpful?

19 MS. POTTER: Thank you.

20 For each specific residential rate will SRP  
21 use the average load shape to calculate the rate or does  
22 it use another load shape generally in order to feed into  
23 the appropriate price?

24 MR. TUCKER: So the -- we use the rate --  
25 the load shapes that are respective to those individual

1 rates. So we don't take an average of all residential  
2 customers and look at -- we look at what do your E-21  
3 customers look like, what do E-23 customers look like,  
4 what do basic customers look like in terms of load shape  
5 and the related costs.

6 MS. POTTER: Are the load shapes developed  
7 from using a flat rate, a time of use rate, or both?

8 MR. TUCKER: The load shapes are based on  
9 actual customers on the given rates. So you have a TOU  
10 customer -- a TOU rate. We take the actual TOU load  
11 shape from that rate when we look at the costs that we  
12 incur to serve them.

13 MS. POTTER: And what about E-16? So  
14 that's a brand-new rate. It's never been used before.

15 So how was that developed?

16 Was that developed from a flat rate or a  
17 time of use rate?

18 MR. TUCKER: Do you want to talk to that  
19 design, Karl?

20 MR. SANDSTROM: Yeah. So there is several  
21 I would say acceptable ways to get to those numbers. For  
22 SRP for this rate design, because the super off-peak  
23 hours and the on-peak hours are significantly different  
24 than many of the price plans we've offered before, I  
25 think for me the key being that super off-peak period

1 being a new part of what rates are.

2 And so we took E-23 customers, so the flat  
3 basic customers, because they're -- they are not  
4 responding to any specific hours today. And so we used  
5 them to model if these customers were all E-28 or E-16  
6 and they did not do anything different, here's what their  
7 load shape looks like and here's what the prices would be  
8 to meet that revenue requirement target as mentioned by  
9 John.

10 MS. POTTER: So confirming for clarity,  
11 does that mean, then, the E-16 rate, which is a  
12 time-of-use rate with a demand charge, was created using  
13 a flat rate load shape?

14 MR. SANDSTROM: Yes.

15 MR. TUCKER: And to be clear, that -- I  
16 think that's a conservative approach. We could have --  
17 because the customer -- to the extent customers modify  
18 their behavior on that rate they will lower their bills.

19 So it's certainly in the realm of the  
20 plausibility to model some of that and assume, hey, we're  
21 going to have revenue lost because we did not assume  
22 customers modifying their behavior. So other utilities  
23 do that where they estimate, okay, we think customers  
24 will actually behave differently, that will lower our  
25 revenue, and then they raise the price up to make sure

1 they get the targeted revenue requirement.

2 So that our approach is conservative and  
3 could result in slightly less money than we're trying to  
4 bring in.

5 MS. POTTER: Yeah. And the reason for the  
6 question is to better understand for a new -- for a new  
7 rate like this, which will be considered a significant  
8 rate for -- since everything's going to be collapsed by  
9 2029, I wanted to better understand a rate that has  
10 availability that is a time of use rate and how -- what  
11 data was constructing that rate and if it was being  
12 appropriated in terms of the signals and the timing, so  
13 thank you for that.

14 I wanted to refer now actually to page 2 of  
15 the customer allocation study. I have a couple of  
16 questions on loss of load.

17 So on page 2 SRP's proposing to move, of  
18 course, to the LOLP methodology when calculating the peak  
19 contribution generation resources. I believe it was  
20 mentioned earlier, but just for clarity so I can make  
21 sure I have this information, can you provide again the  
22 hours that the LOLP methodology will be looked at in  
23 determining the peak load contribution?

24 MR. CARROLL: It looks at all hours. And  
25 then it summarizes them based on the 12 months, 24 hours

1 for each month -- sorry for the court reporter. I'll  
2 stop using hand gestures -- and then splits it into  
3 weekdays and weekends. I believe there's 576 hours that  
4 it summarizes, and then we summarize the load in the same  
5 way.

6 MS. POTTER: And confirming, though, for --  
7 for all hours, though, on-peak, off-peak, and super  
8 off-peak -- or, sorry, on on-peak and, yeah, super  
9 off-peak, and that's for any of the time-varying plans;  
10 correct?

11 MR. TUCKER: The loss of load probability  
12 is a -- a system calculation, and then each of the --  
13 each of the price plans has their own load shapes that's  
14 unique to that price plan to apply to.

15 MS. POTTER: So are you sure that the loss  
16 of load is the same calculation spread amongst the  
17 classes, and then from there you're using your variation  
18 to decide what is the appropriate on-peak, off-peak  
19 windows relative to that demand profile essentially?

20 MR. CARROLL: If I -- if I followed you, I  
21 think the answer is yes. We used the individual load  
22 profiles from each price plan applied to the same  
23 systemwide loss of load probability numbers to calculate  
24 each price plan surge classes' share of the weighted loss  
25 of load probability megawatts.

1 MS. POTTER: Thank you.

2 And you may have already answered this, but  
3 feel free if I can refer to this -- the transcript later.

4 But how exactly does SRP determine the LOLP  
5 hours?

6 I think you already talked about it a  
7 little bit in your stance earlier, so I just want to make  
8 sure.

9 MR. CARROLL: We did talk about it a little  
10 bit earlier, but just to be clear that our load  
11 production modelers do a Monte Carlo simulation. They do  
12 tens of thousands of iterations and with different  
13 weather years, different outage simulations, and then  
14 they summarize that for us as I previously mentioned.

15 MS. POTTER: How does SRP consider energy  
16 efficiency and demand response or demand site management  
17 in the modeling of LOLP hours?

18 MR. CARROLL: I believe that would -- the  
19 energy efficiency load reduction would have -- would be  
20 part of a different forecast that are inputs to the  
21 model, but if you have specific details, you could submit  
22 those.

23 MS. POTTER: Okay. Yeah, we'll submit to  
24 just to confirm.

25 Okay. I do have a couple of questions kind

1 of related to some of the solar stuff. It's more for I'm  
2 more interested in kind of the broader impact as well for  
3 all residential customers.

4 So would you agree, then, that all else  
5 being equal, moving to the -- the new methodology that  
6 you're proposing from the 4CP will lead to more costs  
7 than for residential customer class compared with the  
8 commercial rate class?

9 MR. CARROLL: The -- relative to the  
10 commercial class, the loss of load probability weighted  
11 peak is relatively higher for residential than  
12 commercial?

13 I don't -- I don't have any -- I'd want  
14 to -- I'd want to check that.

15 MS. POTTER: Maybe that's something we can  
16 table for follow-up.

17 MR. CARROLL: Yeah.

18 MS. POTTER: And then this might be another  
19 follow-up question, but would you also, then, agree that  
20 this is an increase in cost is -- being borne by  
21 residential solar customers?

22 You may have asked this earlier, but I just  
23 wanted to confirm -- or this may have been answered  
24 earlier.

25 MR. TUCKER: Well, to be clear, the way I

1 think about that, the costs are what they are, and we're  
2 trying to allocate them accurately to customer classes.  
3 So, I mean, that's my number one, I think, the most  
4 important criterion is that system costs are what they  
5 are, and what the cost allocation study does is it tries  
6 to allocate those costs as accurately as possible to all  
7 of our customer classes. It's agnostic to who's getting  
8 those costs. It's just trying to accurately allocate  
9 those costs to the customers that cause us to incur them.

10 MR. CARROLL: Okay. Management's revenue  
11 targets -- okay. Management considers the cost  
12 allocation study when setting the revenue targets, but  
13 then it's heavily -- with heavy deference to gradualism.  
14 And so the results of the cost study aren't directly --  
15 the prices that the residential customers will pay  
16 management considers gradualism as well.

17 MS. POTTER: I want to go back to the  
18 moment for the load shaping and the use of a flat rate  
19 versus the time of use rate for the development of  
20 E-16 -- or, sorry, for the LOLP.

21 Can you explain the justification or your  
22 reasoning for using a flat rate and not a  
23 time-differentiated rate for calculating rates for your  
24 new -- your new plans, obviously E-16, E-28, given that  
25 both of these rate plans are time differentiated?



1 I just want to go back to that for a moment  
2 because I think that's -- depending on how that  
3 information is utilized, that could have a significant  
4 impact in terms of how these costs are borne out amongst  
5 all of the customer classes because the methodology is so  
6 important to setting up all of the other load profiles  
7 and all the other price plans.

8 MR. TUCKER: So I'll ask these guys to  
9 chime in as well, but the costs are what they are. The  
10 prices and the price -- underlying price plan are based  
11 on the costs that we incur. The assumptions I think in  
12 terms of a flat -- in terms of the customer load profile  
13 where we use the shape of a customer who does not respond  
14 to time of use, again, I think that was a conservative  
15 approach because we could have tried to model what  
16 customer responses would actually look like, and that  
17 likely would have resulted in us bringing in more  
18 revenue.

19 So that, again, I think that's a  
20 conservative approach the way we modelled the assumed  
21 load behavior, but the pricing is based on cost.

22 MS. POTTER: Okay. Do you generally see  
23 customers on existing time-varying rates able to shift to  
24 system load out-of-peak periods as of today on SRP's  
25 system?

1 MR. TUCKER: Help me understand that a  
2 little bit better.

3 What do you mean by shifting to out-of-peak  
4 loads?

5 MS. POTTER: Yeah, I can rephrase that.

6 So are you seeing right now that customers  
7 that are on time of use plans today, are they having an  
8 impact, or are they helping SRP to avoid more power being  
9 utilized during on-peak periods of the day?

10 Is it having an active impact on demand  
11 reduction?

12 MR. TUCKER: Can I try it two ways?

13 One I would say we do see customer --  
14 customers responding on TOU rates. The challenge is,  
15 though, the hours that they're responding because that's  
16 what we ask them to do in the rates, so it's, you know,  
17 no fault of their own. They're changing their load like  
18 we ask them to based on the price signal, but that isn't  
19 very much in line with our costs anymore.

20 So I'd say the answer to your question is  
21 ultimately they are not responding all that well to help  
22 us reduce our costs, but that's our fault for the TOU  
23 hours, not their fault for not responding to the price  
24 signal, and that's why we have the new proposed hours.

25 MR. CARROLL: Thinking about like EZ-3 in

1 particular, that period of 6 time period, we see  
2 customers reduce their -- their usage along from 3 to 6,  
3 and that was appropriate, and we gave them a bill savings  
4 because it gave us a cost savings historically, but in  
5 the last three years that 3 to 6 hours is not important  
6 from a generation capacity. Especially going forward 6  
7 to 9 will be the most important hours from a cost  
8 standpoint. And so that's why the proposal -- it's  
9 important to get the time of use hours aligned correctly.

10 MS. POTTER: How much capacity of megawatts  
11 were shifted or avoided entirely due to time of use price  
12 plans during the test year?

13 MR. CARROLL: We can get you that if you  
14 submit it.

15 MS. POTTER: That would be great. Thank  
16 you.

17 Okay. Let's go on. We're going to talk a  
18 little bit -- I'm going to -- we're going to talk about  
19 primarily E-16 and E-28 in this section. I might be  
20 going back and forth between those two options.

21 So generally speaking, what are Salt River  
22 Project's primary goals for proposing the new time of use  
23 price plans E-16 and E-28?

24 What's the goals or the objectives for the  
25 plans?

1 MR. TUCKER: I think they're probably in  
2 line with our five pricing principles. So they need to  
3 be sufficient. They need to bring in enough revenue to  
4 maintain the health of the operation. They need to be  
5 based on costs, and that's why we have, again, these two  
6 new TOU programs that are a lot different than our  
7 existing programs. There's a couple options, so there's  
8 choice.

9 Equity is about being based on costs and  
10 making sure customers aren't cost shifting. And then  
11 gradualism, I don't know if that applies as much, but  
12 beyond the fact that there will be some time to help  
13 customers, you know, for us to work with the customers to  
14 help them understand new options.

15 MS. POTTER: Are there any other secondary  
16 goals, then, anything like grid management, any savings  
17 for customers or anything else that you were thinking  
18 about when you were putting these plans together?

19 MR. TUCKER: Yeah, certainly. And I  
20 appreciate you asking that because there's a lot of  
21 underlying things that I just didn't think to say. So,  
22 for example, when I say cost relation, yeah, I want to --  
23 I want to send a signal to customers at the right time  
24 for them to reduce their load to lower our costs, and  
25 then we pass that savings on to customers. So, yeah, we

1 want to -- we want to help customers lower their energy  
2 expense if they're willing to participate with us in a  
3 time of use rate as an example.

4 MR. CARROLL: We were also very cognizant  
5 that the super off-peak price aligned very well with our  
6 low carbon hours.

7 MR. TUCKER: Absolutely.

8 MR. CARROLL: And we believe that it will  
9 help increase or decrease our carbon density and increase  
10 our sustainability by offering really half-priced power  
11 when it's green resources that are providing that power.

12 MS. POTTER: So when would you say that one  
13 of the objectives for proposing new time of use rates is  
14 to -- one, to set send a signal to help to decrease maybe  
15 more -- maybe decrease the use of, like, fossil fuels  
16 during your on-peak periods of the day or to help to  
17 avoid capacity during your most expensive times of the  
18 day in terms of your marginal costs?

19 MR. TUCKER: So that if I -- I think you  
20 were asking does -- are the price -- the proposed price  
21 plans intended to reduce our peak costs? Yes,  
22 absolutely.

23 And then what was -- was there more to it  
24 than that?

25 MS. POTTER: Yeah, in terms of sometimes

1 some utilities have also additional decarbonization or  
2 sustainability goals when it comes to time-varying rates,  
3 so is that one of SRP's goals as well when it comes to  
4 the E-16 and E-28 price plan to utilize these plans as a  
5 means of avoiding more -- maybe more costly capacity but  
6 also capacity that is probably more dirty when it comes  
7 to a carbon emissions perspective?

8 MR. TUCKER: Yeah. In particular the way I  
9 thought of it was more along -- in terms of the carbon  
10 emissions, I thought it more along the lines of what Mark  
11 said where we have this large chunk of time in the middle  
12 of the day where we have a lot of nonemitting resources  
13 available to us, and to the extent that we can encourage  
14 customers to shift their consumption into that period of  
15 time, I think that's a huge win both from a cost  
16 perspective and from an emissions perspective.

17 MS. POTTER: Thank you.

18 So now I'd like to refer to looking at the  
19 different price plans. I'd like to refer to E-15. So  
20 specifically Table 12 I want to review for a moment the  
21 customer characteristics table. This is a similar table  
22 that has been provided for some of the other price plans,  
23 but specifically I wanted to talk about why this  
24 particular analysis for customer characteristics that  
25 explains the average bill impacts for customers by

1 stratum, why this analysis was not included for all of  
2 the price plans, and in particular E-16 and E-28, which,  
3 you know, SWEEP would argue based on your proposal is one  
4 of -- is two of the most significant residential price  
5 plans that you want customers to move to in the future,  
6 so why wouldn't a similar customer impact analysis be  
7 provided for those price -- for those price plans?

8 MR. SHOEMAKER: Yeah. These -- these  
9 impact tables -- and feel free to correct me if I'm  
10 wrong, but these impact tables are generated with regard  
11 to the customers that are on the plan, what are the  
12 stratum of customers that are on the existing plan.

13 And so for 16 being a new rate, E-28, we  
14 have it in pilot, but this is a new rate. We don't  
15 really have the customers on it to be able to break those  
16 down by stratum.

17 MS. POTTER: Would SRP be able to provide  
18 some let's say some assumptions or estimates for what  
19 those stratum would look like in order to provide new  
20 customers kind of a sense of what their impact would look  
21 like?

22 Is that a possibility for customers?

23 MR. TUCKER: It sounds like are you talking  
24 about maybe a bill comp?

25 So I'm not -- or what I think I hear you

1 saying is can we create a table like this for the new  
2 rates so customers can understand their potential bill  
3 better?

4 MS. POTTER: Yes. Is one of the challenges  
5 with -- you know, it's always helpful to look at the --  
6 you know, the impact of rates relative to the revenue  
7 adjustment or the impact for SRP, but it's challenge --  
8 it's going to be challenging for customers looking at  
9 this to really understand how these two rates are  
10 actually going to on average potentially impact them.

11 So I'm wondering if there's an  
12 opportunity -- you know, even if it's an estimation  
13 utilizing the average monthly summer energy consumption  
14 rate, if there's some kind of estimation that you can  
15 provide to give people a sense of where they may land if  
16 they're interested in these price plans.

17 MR. CARROLL: I think what we did for the  
18 pilot on E-28 we provided a lot of information for  
19 customers with different estimates. You know, there's no  
20 one on the rate now, but if -- if you move your air  
21 conditioning or put your precool on on these hours, this  
22 is what the cost savings could be. If you do your  
23 laundry on --

24 (Reporter clarification.)

25 MR. CARROLL: I'm sorry. If you do your



1 laundry on -- oops, hand gestures again.

2 Sorry. If you do your laundry -- if you  
3 move the laundry from the off-peak hours to the super  
4 off-peak hours, here's the savings and what savings might  
5 look like. And I -- and we will offer things like that  
6 as part of the -- the education materials to customers  
7 when we're moving customers to those rates.

8 MS. POTTER: Does that mean that it's not  
9 possible to create even an estimated customer  
10 characteristics table like this for Table 12 for the new  
11 E-16 and E-28 price plans?

12 Is that not a possibility or not an option  
13 to create?

14 MR. TUCKER: I guess I'm not sure how we  
15 would accurately -- how I could get comfortable with the  
16 way we model the load behavior to -- I mean, that's my  
17 only -- you know, that's what gives me pause about the  
18 concept.

19 It's not that I don't want to share the  
20 information with people. I'd like to give them as much  
21 as we can to help them make an informed decision. I'm  
22 just not sure that the -- I'm not sure -- we -- so for,  
23 one, as I think I mentioned earlier, we have customers,  
24 we can provide them a bill estimate based on their  
25 current usage, which, again, isn't responding to the

1 price signals, so I recognize it has limitations, but we  
2 can -- if nothing else, we have that right now.

3 And Mark said we had -- we had worked to  
4 try to communicate how behavior changes could impact your  
5 bill when we put the E-28 pilot together, and those are  
6 the sort of things that we'd want to communicate, but  
7 that's just my concern about that idea.

8 MS. POTTER: That's fair. But I guess I'm  
9 bringing this up because, you know, SWEEP believes  
10 that it would -- it's concerning for customers to walk  
11 into this, especially with all the price plans collapsing  
12 and not really having a clear sense of what this is going  
13 to mean for them, so I think that should be something SRP  
14 should consider. And maybe we -- I would heavily  
15 encourage that we would do that in this pricing process  
16 for creating some kind of understanding of what people  
17 should be expecting.

18 MR. TUCKER: Okay.

19 MS. POTTER: Thank you.

20 Okay. So moving on, is SRP planning for  
21 the E-28 time of use price plan to become the default  
22 rate for residential customers?

23 MR. SHOEMAKER: Yeah. Yeah, as far as  
24 default -- default rate, we don't have, and this sounds  
25 similar, we've been working on your data request as well,

1 so some of these sound pretty similar, Caryn.

2 But as far as a default rate, we don't --  
3 we don't really have a default rate that -- that we're  
4 aware of from customer operations that they -- they put a  
5 customer on. They -- they typically will talk, you know,  
6 what, agents are familiar with and comfortable talking  
7 about, you know, price plans with customers.

8 You know, today if a customer -- you know,  
9 they'll maybe hear a time of use option. Maybe -- maybe  
10 they'll hear up to a second depending, but if they want  
11 to turn on service, they can -- they can put them on, you  
12 know, the basic rate today and then allow them some time  
13 to further research and make a decision.

14 So, you know, I don't -- in conversations  
15 with customer, are you guys aware of any kind of default  
16 that they're -- that they're going to do? I'm not aware  
17 that there's a default rate. We can circle back with  
18 customer service and --

19 MR. SANDSTROM: Yeah, we don't -- no, we  
20 don't have any form of an opt-out use like some other  
21 utilities may have.

22 But I would anticipate if someone called,  
23 you know, December 2025, you know, if approved and they  
24 ask to take service, I believe the first option would be  
25 offered would be 28. So in that sense that -- so not

1 quite a default in that, you know, if you call us up we  
2 will put you in that rate, you know, and that's it, but I  
3 think that will be a primary option offered along with  
4 the existing.

5 MS. POTTER: So, if I may for a moment, so  
6 if I could put a scenario together. So, like, let's say  
7 I'm a customer setting up service for the first time and  
8 I'm talking with customer service going through the  
9 process. You know, I'm trying to initiate service.

10 As I'm, you know, I'm talking to the  
11 customer service agent, and, you know, we come to the  
12 point where I have to select a plan, what is SRP's, you  
13 know, communications protocol for, you know, how they're  
14 asking customers for what plan they want to put -- that  
15 they -- you know, that they want to be placed on; right?

16 So is there -- do you just say you can  
17 start with just the basic price plan just to get you  
18 started, or is there some kind of education for what plan  
19 that you move customers towards?

20 MR. SHOEMAKER: Yes. To be able to respond  
21 to that really well and not give you inaccurate  
22 information, we probably need to double-check with our  
23 customer contact operations folks to get, you know, how  
24 they -- how they walk -- how they're trained to walk  
25 customers through those options, so that can be something

1 we can follow up.

2 MS. POTTER: All right. That would be  
3 really helpful. Thank you.

4 But it does sound like at least for now  
5 it -- it sounds like the intent at the moment -- and  
6 please correct me if I'm wrong -- that, you know, through  
7 the conversation that the E-28 plan at least will be, you  
8 know, encouraged or shown to the customers as an option,  
9 and that is a good starting point, if you will.

10 Is that fair?

11 MR. SHOEMAKER: I think they do tend to  
12 lead with a time of use option to help customers  
13 understand it, and, again, we'll confirm, and then kind  
14 of a fallback, if you will, is basic. So --

15 MS. POTTER: Thank you.

16 Okay. Just one moment, please.

17 So for both the E-16 and E-28 price plans,  
18 did SRP use the E-26 standard rate price plan load shape  
19 in developing the rate?

20 Is that -- I think I believe that's what I  
21 read or I just want to make sure I understand that  
22 correctly.

23 MR. SHOEMAKER: I thought it -- and so and  
24 then I misunderstand the question because it sounds  
25 similar to a question you asked just earlier. Could you

1 repeat that?

2 MS. POTTER: Yeah. So we were talking a  
3 little bit earlier about an LOLP section about the use of  
4 either time of use load shape just generally or a flat  
5 rate, but I believe I read and I unfortunately don't  
6 remember the page, so I do apologize for that, but is the  
7 E-16 rate and the E-28 rates, were the creation of those  
8 rate plans utilizing the E-26 standard rate plan load  
9 shape that was developed for that plan to develop the new  
10 proposal that you have set forward, or was that just  
11 created entirely -- you know, entirely new?

12 MR. TUCKER: So, again, I think it goes  
13 back to that -- tell me if I'm -- if I'm missing the  
14 question. I think it goes back to that same discussion  
15 where the pricing was based on the -- our cost or costs,  
16 but the -- so the load shape that we assumed drives  
17 revenue assumptions, how much revenue we think we'll  
18 collect from customers based on their on, off-peak and  
19 super off-peak usage. And for that purpose what we used  
20 was the standard -- the shape of a standard price plan  
21 E-23 where they're not responding to any price signal yet  
22 because, again, I think that's a little more conservative  
23 approach.

24 MS. POTTER: Okay. Gotcha. I just wanted  
25 to make sure. Thank you.

1 MR. TUCKER: Okay. Sure.

2 MS. POTTER: One moment.

3 Okay. Could you explain the reasoning  
4 then -- and this is going to be familiar from the data  
5 request, but I just want to talk about it a little bit  
6 today.

7 Could you explain the reasoning behind the  
8 minimal changes? And I'm looking and referring to the  
9 E-28 price plan.

10 I want to talk about the minimal changes  
11 and the price differential between the three pricing  
12 seasons and the on-peak and off-peak periods for E-28.

13 You know, was that -- would that be a  
14 specific decision in terms of essentially combining  
15 rates, the summer and winters rates, into a similar  
16 price. You know, when we're looking at the, you know,  
17 the price per kilowatt-hour for each of those pricing  
18 seasons, they're very similar for summer and winter, and  
19 so similar that the pricing signal may not be as  
20 responsive as my -- as you originally desired, right, in  
21 the creation of the plan. That's one of our concerns.

22 So I guess I just want to better understand  
23 the decision-making behind that or if that was an  
24 intentional choice.

25 MR. SHOEMAKER: Sure. And can I -- can I

1 just -- just for clarity if we look at maybe page 92  
2 we're talking about the differences, then, between which  
3 of those time-of-use periods, the on-peak between summer,  
4 summer peak and winter?

5 MS. POTTER: The difference between the  
6 summer pricing season and the winter pricing season  
7 for --

8 MR. SHOEMAKER: Okay.

9 MS. POTTER: -- on-peak and super off-peak.

10 MR. SHOEMAKER: Okay. Okay. So  
11 independent of summer peak you're talking about the  
12 differences between summer --

13 MS. POTTER: Yes.

14 MR. SHOEMAKER: -- and winter.

15 MS. POTTER: Yeah. Okay.

16 MR. SHOEMAKER: Okay. Okay. That is --  
17 that is helpful.

18 MR. TUCKER: So in my mind there's a couple  
19 thoughts there. One, when it comes to the capacity cost  
20 reduction concept, the capacity costs are incurred in  
21 July and August. So that's why you see a very large  
22 relatively speaking on-peak price in the summer peak  
23 season, just those two months.

24 So we're not incurring a lot of capacity  
25 cost in the winter and summer seasons. The bulk of our



1 capacity costs are incurred in the summer peak season.  
2 That's why you see such a marked differential in the  
3 on-peak price and the other prices in summer peak.

4 But in terms of the other idea that we  
5 talked about, encouraging customers to shift as much load  
6 as they can into that super off-peak period, there is  
7 still a pretty hardy differential, I think, between super  
8 off-peak and the other two prices for both the summer and  
9 the winter season.

10 So it's not as critical that we're not --  
11 we don't -- but the costs don't suggest that we send a  
12 price signal in the on-peak period for winter and summer  
13 like we need to send one in the summer peak season.

14 MS. POTTER: So then it sounds like the  
15 main focus for both E-16 -- or, sorry, E-28 it -- when it  
16 comes to the price differential your -- your intended  
17 focus is to really ensure that you're having maybe a  
18 larger price differential for that summer peak season to  
19 send that; correct?

20 MR. TUCKER: That's -- that's right because  
21 that's where the costs are. That's where we -- the costs  
22 come from that season, so we send the higher signal in  
23 that season.

24 MS. POTTER: Okay. So then going to the  
25 proposed adjustment document on page 91 and 93. Let me

1 pull that up. So for that, yeah. I'm just going to  
2 review that price plan a little bit more. I guess I  
3 wanted to -- and we went into this a little bit with  
4 Mr. Chapman on the price differential.

5 In our calculations it looks like the  
6 differential is closer to a four to one specifically for  
7 the winter on-peak and off-peak rates and also the summer  
8 as well. And typically, you know, based on consumer  
9 preferences and consumer adoption of time of use rates,  
10 usually a three to one is more of a desired approach.

11 So can you provide any SRP's perspective on  
12 that when it comes to price differential and your  
13 thoughts on that decision-making?

14 MR. SHOEMAKER: I think, again, we -- we  
15 focused on our costs and trying to align these with --  
16 with costs. So I don't think we looked at an optimal --  
17 Karl, feel free to kick me under the table and correct  
18 me, but I don't think we looked at an optimal, you know,  
19 differential.

20 Again, we're trying to reflect costs. The  
21 best way for us to communicate to customers how we could  
22 kind of mutually save money, right, SRP and that  
23 customer, is through proper alignment of prices to costs.  
24 And so that's -- that was the focus of those costs.

25 MR. CARROLL: And, again, I'm just -- I'm

1 just looking at this, and part of the approach I think  
2 that's very beneficial to customers for E-28 and E-16 is  
3 instead of the stick of an on-peak, it's kind of a carrot  
4 to the super off-peak and the significant bill saving  
5 opportunities by having a lower price when the costs are  
6 lower.

7 And that is -- that does look like in the  
8 summer or the winter season it is about a three-to-one  
9 ratio between the off-peak or the on-peak and the super  
10 off-peak.

11 MS. POTTER: Yeah. Thank you for that.

12 I guess the reason I bring this up too is,  
13 I guess from SRP's perspective this goes back to the  
14 goals a little bit as well because from SWEEP's  
15 perspective time of use -- time of use is -- it's a bit  
16 of art and science when it comes to studying the not only  
17 a price that is going to reflect costs for the system but  
18 also a price that is going to promote and to encourage as  
19 many customers to adopt the price plan as possible.

20 So has SRP done any analysis when proposing  
21 either of these -- well, E-28, but this could also apply  
22 to E-16. Have you conducted any analysis to see what is  
23 the sweet spot for a price differential that SRP  
24 customers would feel comfortable with paying in order to  
25 actually enroll in the plan itself?

1                   MR. SHOEMAKER: So I'm not aware of price  
2 differential. Karl, feel free to jump in. But I know we  
3 have -- our marketing research group has done a study to  
4 find out the approximate annual bill savings that would  
5 motivate them to be able to change and try a time of use  
6 plan.

7                   I believe that number -- do you remember  
8 that number, Karl? I don't want to misspeak on the  
9 number, but it's a number, you know, in excess of a  
10 hundred dollars a year that -- I think I'm safe in saying  
11 that number at least. But that they would want to say,  
12 hey, these are your potential savings to be able to go  
13 and try this price plan, which may require some -- you  
14 know, some change in your behavior and how you utilize  
15 electricity.

16                   So I know that that -- that kind of study.  
17 I'm not aware of a survey or study that's been done with  
18 regard to an optimal differential within SRP.

19                   MR. SANDSTROM: There's -- there's a vast  
20 amount of literature out there from consultants  
21 particularly who have, you know, this ratio graph of how  
22 high the on-peak/off-peak ratio is to see a load  
23 reduction. I know Brattle has published that in the  
24 past.

25                   I mean, we -- you know, we currently

1 have -- you know, three to one is kind of the ratio that  
2 a lot of people throw around as the optimal ratio for  
3 whatever that means. I mean, we currently have that very  
4 close to that on E-21 and E-26 a little weaker.

5 I think to John and Brandon's point, you  
6 know, as a rate designer what I want customers to do in  
7 each of these seasons -- you know, summer, winter,  
8 on-peak and off-peak, the cost difference is so close  
9 there it's really not a material difference but really  
10 the super out-of-peak period.

11 And so for those seasons we're saying, oh,  
12 yes, you know, use as much as you can super off-peak.  
13 It's low cost and low carbon. And it kind of absorbs a  
14 lot of the energy transfer that customers can do.

15 But then in summer peak it really becomes I  
16 really want to encourage customers to not use on-peak if  
17 they can avoid it, and so that's why that ratio is  
18 significantly higher during that period.

19 MS. POTTER: Thank you. That's helpful.

20 So then, I guess, to -- related but in a  
21 little bit of a different direction, has SRP conducted  
22 any evaluation or provided their own studies on the  
23 effectiveness of time of use rates in reducing peak  
24 demand both coincident and noncoincident for your system?

25 MR. CARROLL: I think -- did we send her

1 the SWEEP response?

2 MR. SHOEMAKER: Not yet.

3 MR. CARROLL: Maybe if -- maybe while we're  
4 sitting here hopefully.

5 MS. POTTER: Okay. Yeah. Thank you.

6 MR. CARROLL: Well, who knows. It's I  
7 compiled part of that answer, and I included -- we did a  
8 price -- a different study for the E-28 pilot to look at  
9 the E-28 participants compared to a matched full customer  
10 that stayed on one of the three existing.

11 (Reporter clarification.)

12 MR. CARROLL: Sorry.

13 We -- we matched the E-28 participants with  
14 a control customer with similar pretreatment usage on one  
15 of the various price plans and then looked at the impact  
16 on that on loads. And you see a similar response to the  
17 end of the 6 to 9 off-peak window as we see with, like,  
18 the current E-21 customers on the 3 to 6. But then we  
19 also see an increase in load on the super off-peak period  
20 as I think you would kind of expect. So we have looked  
21 at that, and it should be beneficial to assist them once  
22 we've transitioned to those new load shapes.

23 MS. POTTER: Thank you. I look forward to  
24 seeing that.

25 So then I guess generally speaking to wrap

1 up this section, would you agree that surveying SRP's  
2 peak demand is -- and reducing peak demand is driving  
3 management's resource acquisition decision-making?

4 MR. TUCKER: That serving peak demand is  
5 driving our resource acquisitions?

6 MS. POTTER: You know, or being able to  
7 regardless of where demand is at your peak times and, you  
8 know, your coincident peak for your system, that making  
9 sure you have the power you need to serve that peak at  
10 all times is a -- is a primary driver goal of your  
11 resource acquisition process?

12 MR. CARROLL: Making sure that we're  
13 differentiating here between, one, the load peaks, which  
14 tends to be earlier in the day, we have a lot of solar  
15 available earlier in the day, and so those -- the system  
16 planners aren't very concerned about the actual load peak  
17 anymore.

18 They're much more concerned about the peak  
19 after the solar resources have started to shut off. The  
20 solar shuts off much quicker than the load decreases.  
21 And so those net peak hours, the load might only be a  
22 small amount lower than what it is a few hours earlier is  
23 the system peak, but the resources available are much  
24 less because we have -- they go off the solar going  
25 offline, and so those later hours -- just to be clear

1 that when we say critical hours we're referring to those  
2 hours.

3 MR. TUCKER: It is a net peak hours that  
4 drive resource acquisitions, not the system peak hours.

5 MS. POTTER: Okay. Thank you.

6 Okay. A little bit in the same vein of  
7 broader kind of time of use studies and evaluation.

8 It sounds like you've already done this  
9 based on your previous response, but I just want to  
10 clarify have you also done any customer group surveys,  
11 focus groups, or pilots for understanding a customer's  
12 ability to learn and understand and respond to a demand  
13 charge?

14 So any focus groups, any customer surveys  
15 to understand how much your customers understand about  
16 demand charges, their knowledge of it?

17 MR. TUCKER: Yeah. Offhand --

18 MR. CARROLL: I don't recall -- yeah, I  
19 don't recall direct customer -- like, customer surveys  
20 other than looking at the load shapes and are the  
21 customers on demand reflected in E-27 in particular.

22 We've done a study -- I have a -- it's  
23 publicly available if you Google for it. The E-27  
24 customers are responding to the demand signals even  
25 though there's a very small price difference between the



1 on-peak and off-peak off because of the demand charge you  
2 still have a very large load reduction.

3 MR. SANDSTROM: Okay. In -- in 2015, as  
4 part of the price plan -- E-27, which was the singular  
5 solar rate available at the time, in response to I think  
6 significant customer feedback -- whether that was a  
7 formal study or not I can't speak to that, but in 2019 we  
8 did expand the option including the two nondemand E-13,  
9 E-14, again, I would say directly in response to the  
10 customer and installer feedback.

11 MS. POTTER: Thank you.

12 MR. TUCKER: And to follow up on that  
13 point, interesting to me is E-27 continues to be the most  
14 popular solar price plan.

15 So, again, I'm not positive how much direct  
16 research we've done on customers' understanding of demand  
17 rates, but they do seem to select the rate --

18 MR. CARROLL: And then they --

19 MR. TUCKER: -- when given the option.

20 MR. CARROLL: And then they -- their usage  
21 reflects the numbers.

22 MR. TUCKER: And then they respond to  
23 signal.

24 MR. CARROLL: Yes. So I don't know if  
25 they -- if we were to survey those customer if they could

1 explain in an engineering term what demand is and what  
2 energy is, but their usage indicates that they are  
3 understanding it just as well as the behavior changes  
4 necessary to comply just as much as, you know, a nonpeak  
5 energy charge.

6 MS. POTTER: So then maybe the customers  
7 that are on where you just mentioned the rate, you know,  
8 what the demand charge is it's very popular are those  
9 customers that have always stayed on that price plan or  
10 are those customers that opted into that plan after being  
11 on another price plan?

12 MR. TUCKER: My understanding is it was as  
13 solar installers are selling to customers they sign up on  
14 E-27 is generally how I think it's working as opposed to  
15 the other options they have available at the time.

16 MS. POTTER: Okay. So with E-16, that's a  
17 proposal for a demand charge for solar but also nonsolar  
18 customers as well.

19 So can you talk a little bit about your --  
20 your kind of customer marketing or customer educational  
21 plan for addressing customer confusion or resistance to  
22 demand charges and making sure they understand what their  
23 options are?

24 MR. TUCKER: Well, some of the -- some of  
25 the communications still have yet to be rolled out, of

1 course, because it's not even, you know, approved. I  
2 guess I'm not totally tracking what the issue of  
3 resistance to demand charge in that they're not required  
4 to go on it, if you know what I mean.

5 MS. POTTER: So then maybe resistance is  
6 the wrong word. Maybe we can just say confusion or maybe  
7 let's say for customers because there has been a long  
8 history for other Arizona utilities for unfortunately for  
9 some demand charges a lot of customers not understanding  
10 how they worked and, you know, got a -- got a bill that  
11 they did not -- was not planning to be as high as it was  
12 in the middle of the summer; right?

13 So maybe resistance isn't the right word or  
14 maybe confusion or frustration about how a demand charge  
15 works when maybe they felt like they didn't get all the  
16 information that they needed.

17 So maybe what's your plan to combat that  
18 risk, right, for customers that are going to be on this  
19 plan?

20 MR. TUCKER: So I would say there is still  
21 material and such to be created to that end. One of the  
22 things, though, that I think differentiates E-16 from  
23 E-27, E-16 has an average demand rate, so to your point,  
24 because we've heard -- we've heard those sorts of stories  
25 where, you know, they were surprised by a high demand --

1 a high demand charge, E-16 with the average demand rate  
2 looks at every individual day's demand, so usually the  
3 stories that I've heard from customers shall be along the  
4 lines of, you know, I have one bad day in my month, and  
5 that set -- you know, I had one day where I had people  
6 over or whatever happened, and that caused me to kind of,  
7 you know, maybe a spike in my bill or something. And  
8 with an average demand you have about 22 on-peak days  
9 where you would set your on-peak demand so you won't have  
10 one instance, which I think -- which was deliberate, and  
11 I think that's hopefully helpful to customer.

12 MR. SANDSTROM: And we've had extensive  
13 education on demand ever since the 2014/2015 price  
14 process. We've had I think a 10-year-old video on  
15 YouTube about how on-demand charge works for E-27  
16 customers back then. We have a whole website.

17 The customer reps on the DG side are  
18 trained in demand as well when customers call, and,  
19 again, part of the education is, you know, provided by  
20 installers as well if they choose to go on E-27.

21 MR. TUCKER: Maybe one other thing I'd  
22 throw out, too, is -- you might not have been here when I  
23 said earlier, and I apologize if you were -- was that  
24 part of the reason we have E-16 is because we've had  
25 discussions with solar installers and they were

1 interested in us having a demand rate. So, in my mind, I  
2 would imagine E-28 will be the more popular time of use  
3 price plan.

4 And the intent, though, with E-16 is, one,  
5 to provide options, but, two, we heard interest from  
6 solar installers in particular that wanted to continue to  
7 have a demand charge. Not -- not all of them, of course,  
8 but some said this is the way we like to do business, so  
9 it's an option that we provide.

10 MS. POTTER: So when -- and maybe there  
11 might be some nuance to this because I usually don't work  
12 on solar issues as much, so I just want to make sure I  
13 understand what you mean by that.

14 So when you "solar installers," do you mean  
15 the companies that are installing the solar on people's  
16 roofs or customers that are interested and intend to  
17 install solar on their home?

18 MR. TUCKER: I mean the companies.

19 MS. POTTER: Okay. I think that's  
20 important because at the end of the day even though --  
21 even though the installers are interested in a demand  
22 charge and want to put those customers on a plan with a  
23 demand charge, it's the customers that are paying the  
24 demand charge not the installer; right?

25 In some ways it's not as important what the

1 installers think. It's what the customers are able to  
2 pay and they're comfortable with; right?

3 MR. TUCKER: Well, what I would say is that  
4 the -- it's usually, if not exclusively, solar and  
5 storage installers that like the demand charge, and what  
6 they find is they're able to save customers the most  
7 money by pairing those products with a demand rate, if  
8 that makes sense.

9 MR. CARROLL: We've actually found over the  
10 years a large chunk -- not a majority but a large chunk  
11 of our E-27 customers do better on E-27 than they would  
12 on one of the grandfathered price plans, and that's  
13 because the savings opportunity on E-27 is higher than on  
14 a demand rate in general. It's higher than on nondemand  
15 rates because you have -- you have more control over  
16 exactly how much capacity costs you're paying.

17 And so the solar installers have used that  
18 to help them with demand management systems and battery  
19 storage to help customers be able to have that capability  
20 to have those cost savings and bill savings.

21 MS. POTTER: Okay. Thank you.

22 So -- and you may have already addressed  
23 this earlier and I do apologize if I missed this.

24 MR. TUCKER: That's okay.

25 MS. POTTER: So the target audience for the

1 E-16 price plan, is that solar customers?

2 MR. TUCKER: No, I wouldn't say that's  
3 necessarily the target audience.

4 To Mark's point, it is absolutely true that  
5 if you want to aggressively manage your consumption, a  
6 demand rate is the best way to lower your bill. So,  
7 again, I really like it from an options standpoint for  
8 customers.

9 And when we were developing new pricing  
10 options, we got input that in my mind encouraged us to  
11 consider a demand rate.

12 So I guess I can't say whether or not there  
13 would be an E-16 without that input from solar  
14 customers -- or from solar installers I should say, but  
15 it isn't exclusively for them. I'm on E-27.

16 MS. POTTER: Okay. Fair enough.

17 MR. TUCKER: E-27P. I'm on E-27P. I  
18 elected to be on that price plan.

19 MS. POTTER: Okay. So with that in mind  
20 then because I guess -- from SWEEP's perspective the best  
21 way to manage energy is to conserve energy as much as  
22 possible and to conduct energy efficiency and to help us  
23 set up a volumetric rate in a way that helps to align  
24 with signals to reduce energy as much as possible.

25 With that in mind, what are you doing to

1 ensure that customers that are on the economy price plan,  
2 for example, if one of them enrolls for this plan, how do  
3 we ensure that we're not disproportionately burdening  
4 vulnerable populations with a rate that they may not be  
5 able to manage if, you know, they're not given the right  
6 information?

7 And, well, just generally how can we  
8 protect those customers or how are you intending to  
9 protect those customers?

10 MR. TUCKER: Well, like I said, some of  
11 that material in that plan has yet to be developed  
12 because, you know, as you know, it's not yet approved.

13 But if there -- you know, one of the things  
14 we do is we engage with our community partners, and if --  
15 if there was concern with -- amongst our community  
16 partners that a demand charge was a particularly risky  
17 rate, then, you know, option for limited-income  
18 customers, I think that's -- I guess I hadn't heard that  
19 myself that it's necessarily more risky for one customer  
20 than another, but I'd be very interested to know that.

21 And if community partners such as yourself  
22 and others felt like you should think about this as you  
23 develop -- when this plan rolls out, think about how you  
24 communicate this to the EPP customers when they sign up  
25 or when they take service on EPP you might be mindful. I



1 mean, I think that would be a good idea for us to keep  
2 that in mind and build that into our training materials  
3 for our reps and that sort of thing.

4 MS. POTTER: I think that would be great  
5 because for one, from our perspective, you know, we're  
6 concerned that if this proceeds and this is not at the  
7 front end of this discussion, you know, really -- you  
8 know, these customers maybe, like, they should not even  
9 be steered toward this kind of price plan at all honestly  
10 because, you know, there's a lot of consideration for  
11 these customers that should be held in the very beginning  
12 of a pricing conversation before the final plan is  
13 approved versus after.

14 And if there's not enough time to have  
15 those conversations beforehand, I would -- I would like  
16 to see when it comes to, like, the marketing, and this  
17 could be more, like, on the customer service side talking  
18 through that -- the education materials and the phone  
19 scripts and the information you all are using for those  
20 particular customers to ensure that they're not being  
21 steered into a plan that they're not 100 percent prepared  
22 to take on.

23 MR. TUCKER: I guess, but I would note that  
24 we have a demand rate right now, and I don't think we  
25 have -- I -- we could certainly look it up how many EPP

1 customers are on E-27P, but I don't think there's an  
2 issue where we're steering EPP customers in droves to a  
3 demand rate and they're having disastrous results.

4 So I understand your point and that I don't  
5 want to put those customers on the wrong rate either. I  
6 also don't think there's a huge risk of that because we  
7 already have a demand rate, and we're not -- that's not,  
8 in a sense, the default or primary rate for EPP customers  
9 today. We have a basic rate and other TOU options that  
10 are where those customers tend to fall. And that's -- I  
11 would expect that to be the case going forward.

12 MS. POTTER: So then are -- most EPP  
13 customers, are they on the basic price plan or M-Power  
14 today essentially?

15 MR. CARROLL: Yes, I think that's --

16 MR. TUCKER: I don't know those figures,  
17 Karl.

18 MR. SANDSTROM: It's -- you know, so  
19 roughly 25 percent of customers are on some kind of time  
20 of use give or take a few percent there. EPP is similar.  
21 It's not like, you know, 2 percent and 98 percent on the  
22 other ones, but it's --

23 MR. CARROLL: The majority are on E-23 and  
24 24.

25 MR. SANDSTROM: Correct. Yes.

1 MR. TUCKER: Yes, that is true.

2 MR. SANDSTROM: Yeah.

3 MS. POTTER: Okay. I think maybe that can  
4 be a follow-up for us to look at the numbers of EPP  
5 customers on either a basic price plan but also price  
6 plans with the demand charge today --

7 MR. TUCKER: Sure. We can --

8 MS. POTTER: -- to better understand  
9 concerns.

10 MR. SANDSTROM: We can give you the  
11 numbers.

12 MS. GLOVER: If you would just supplement  
13 your data request and make sure that we have --

14 MR. SANDSTROM: And when we -- for the E-28  
15 pilot we did send out e-mails to a lot of customers, and  
16 we had customers who were on EPP were twice as likely to,  
17 you know, click through to the end in terms of us, you  
18 know, gauging the interest of customers on EPP.

19 So I do think that that super off-peak  
20 period is I think enticing for many customers who have  
21 maybe limited income, whether they're home more or  
22 they're retired. For example, the 8 a.m. and the 3 p.m.  
23 could be I think result in material savings for them.

24 As well as in this proposal an important  
25 part too is that, you know, limited-income customers are

1 more likely to be on tier 1 as well than other customers,  
2 and so that also includes that lower monthly surcharge.

3 So I do think there is many things in here  
4 that are very favorable for customers. And we'll  
5 continue to have the consumer protection of the 90-day  
6 bill guarantee. So if a customer does switch, if they're  
7 on EPP or not EPP, switch to E-16 or E-28, they end up  
8 having a higher bill than they would on basic, they can  
9 request or call us up, and we'll put the them back on  
10 basic and refund the difference if they did pay more on  
11 those rates.

12 MS. POTTER: Okay. That's helpful to know.

13 And I imagine that particular point is  
14 something that's made -- they're made aware of as they're  
15 signing up for the EPP discount?

16 MR. SANDSTROM: Yes. Or, in addition, if  
17 they sign up for any form of time of use plan it's stated  
18 on that page or over the phone --

19 MS. POTTER: Okay.

20 MR. SANDSTROM: -- so they can have the  
21 guarantee.

22 MS. POTTER: Thank you.

23 I'd like to switch now to the E-23 price  
24 plan because I noticed some -- more kind of a  
25 clarification on a few points on this plan in looking at

1 Table 19, the E-23 customer characteristics.

2 Is it correct that 45 percent of SRP's  
3 residential customers are on this price plan today, or is  
4 it -- correct me if I'm wrong.

5 MR. TUCKER: Do you have that in the green  
6 book?

7 MR. SANDSTROM: It will be in green book,  
8 yeah.

9 MR. SHOEMAKER: Well, is it not page 72?

10 MR. TUCKER: Oh, yeah, so on page 72 --

11 MR. SHOEMAKER: It says approximately 45  
12 percent of SRP residential customers. Yeah. Page 72,  
13 top of page 72.

14 MS. POTTER: Okay. Thank you.

15 So I wanted to just point out for the  
16 record Table 19, that first stratum, is showing for these  
17 customers that the change or the increase to their  
18 average annual bill is approximately 13.1 percent in that  
19 first stratum.

20 So I guess pointing that out, can you all  
21 explain why the customers that are using, in essence, the  
22 least amount of energy on the most common residential  
23 price plan are forecasting to experience such a great  
24 percentage in terms of an annual average bill impact?

25 Just because this caught my attention

1 because I've never -- I usually don't see stratum  
2 outlined in this way.

3 MR. TUCKER: Karl, can you talk a little  
4 bit about what our stratum 1 customers look like?

5 MR. SANDSTROM: Yeah. So stratum refers to  
6 the amount of usage they use between the months of June  
7 and September, so really kind of that, you know, peak hot  
8 season of the year. And so stratum 1 would be customers  
9 falling under 400 kilowatt hours on average by month.  
10 Extremely hard to do that in Arizona if you're in a home  
11 and you're there present, you know, to use less than 400  
12 kilowatt hours. On your AC alone you can use quite a bit  
13 more than that.

14 And so generally we see stratum 1  
15 specifically for many customers who are simply, you know,  
16 it might be a second home or a vacation home for them,  
17 and they're simply not here or less present during  
18 summer.

19 If they're in tier 2?

20 MR. TUCKER: Yeah, so 2 -- so the tier 2 I  
21 think, Karl, you're saying the tier 2 with the \$10  
22 monthly service charge increase --

23 MR. SANDSTROM: Yes.

24 MR. TUCKER: -- is driving the 13 percent  
25 change.

1 MR. SANDSTROM: Right.

2 MR. TUCKER: And his point is these are  
3 extremely low users who often tend to be winter visitors,  
4 folks with second homes. So they are wildly underpaying  
5 their cost of service. These are not EPP customers  
6 generally speaking.

7 MS. POTTER: Okay. Thank you.

8 So -- so it sounds like, then, the primary  
9 driver of this asymmetry is the monthly service charge in  
10 terms of how you tiered it that's impacting this  
11 particular stratum.

12 MR. TUCKER: Yeah. So they have almost no  
13 use, and their -- so their bill is going from  
14 something -- yeah. That's the answer, yes.

15 MS. POTTER: Thank you.

16 Well, since we're -- well, since I started  
17 talking about monthly service charge, why don't we just  
18 stay there for a moment.

19 MR. TUCKER: Sure.

20 MS. POTTER: So we're not moving around  
21 here.

22 So does SRP anticipate all residential  
23 customers are fitting into one of these three tiered  
24 monthly service charge categories?

25 Are there any residential customers that

1 wouldn't be in the tier?

2 MR. SHOEMAKER: It will be 100 percent of  
3 residential customers that will be in either tier 1, 2,  
4 or 3. Yes.

5 MS. POTTER: Okay. Thank you.

6 So in looking at -- this is, I think,  
7 broadly. I apologize. I don't have a specific number in  
8 the customer allocation study, but it appears that the  
9 metering costs are having a big impact on driving the  
10 tiered monthly service charge increase or that they  
11 increase broadly for fixed charges.

12 So would you agree that for residential  
13 rate classes for metering costs that increasing it  
14 significantly from the \$2 to \$5 per month is a  
15 significant cost?

16 And that's our understanding of it just  
17 based on the calculation.

18 MR. TUCKER: So --

19 MR. SHOEMAKER: You're saying the price, is  
20 that what you're saying, the portion of the monthly  
21 service charge that is -- that is for the metering?

22 Is that what you're saying?

23 MR. TUCKER: So it's I think -- correct me  
24 if I'm wrong, but what I think you're looking at is the  
25 current charge for metering is about \$2 and the proposed



1 is about 5.

2 MS. POTTER: Yes.

3 MR. TUCKER: I guess I wouldn't say that's  
4 a huge driver, though. The bulk of these costs is not  
5 meter costs. It's distribution facilities costs, and  
6 customer and billing costs.

7 Right. So of a -- anywhere between 20 and  
8 \$40, any of those monthly service charges the meter is  
9 only \$5 of that, so it is -- it's the smallest portion of  
10 those costs.

11 MS. POTTER: All right. I guess for in  
12 terms of costs just for metering a \$2 to a \$5 jump is  
13 fairly significant if we're just looking at that line  
14 item of costs.

15 So is there -- what's really driving that  
16 for this -- you know, for this particular pricing  
17 process?

18 Normally jumps like this just for metering  
19 could maybe indicate significant, like, metering  
20 infrastructure updates or something bigger happening.

21 MR. CARROLL: It's probably more along  
22 those lines from the cost study that the accounting --  
23 the way -- the way things are classified in the  
24 accounting systems either changed or some of those new IT  
25 systems are hitting it more, but we can follow up if you

1 submit it.

2 MS. POTTER: That would be helpful. Thank  
3 you.

4 Similar -- a similar line here. And you  
5 mentioned this, John, that the distribution facility  
6 costs are pretty significant. It looks like here based  
7 on what we calculated I could be -- we could be  
8 incorrect, though, so please correct me if I'm wrong. It  
9 looks like the current E-23 customer pays approximately  
10 \$0.36 per month and no volumetric rate towards that class  
11 of costs.

12 So it looks like it's significant. That  
13 could have been an error, so I'm happy to look at that  
14 again, but it just seems, like, broadly for distribution,  
15 though, it's pretty significant.

16 MR. TUCKER: Yeah. So to clarify, I think  
17 you're saying in the monthly service charge the  
18 distribution facilities today is 36 cents.

19 MS. POTTER: Yeah.

20 MR. TUCKER: And the proposal is different  
21 than that --

22 MS. POTTER: Yeah.

23 MR. TUCKER: -- up to 20 bucks.

24 That's true. So the distribution  
25 facilities charges today in excess of the 36 cents that

1 you see in the monthly service charge are collected down  
2 in the distribution delivery line item.

3 MS. POTTER: Would you say that this  
4 increase -- this significant of a change for distribution  
5 costs is happening maybe because of a change of  
6 methodology in the cost of service or some other new  
7 costs that are added to that category?

8 MR. CARROLL: It's -- it's mostly in the  
9 previous study anything that wasn't collected or the  
10 previous price plans anything that -- the -- the label  
11 could have been improved.

12 MR. TUCKER: It's a labeling issue.

13 MR. CARROLL: It's a labeling issue.

14 MS. POTTER: Okay.

15 MR. CARROLL: So and if it was in the  
16 monthly service charge in the price plans, they just put  
17 it in the distribution facilities bucket, and if it was  
18 in the -- they put it in the delivery bucket even though  
19 the cost study did not have it allocated that way.

20 MS. POTTER: So if you were to relabel that  
21 and reidentify what those -- where those costs should  
22 line up, maybe that would be named something differently  
23 if you did it again?

24 MR. CARROLL: And that's what we did then  
25 with the proposed prices, yeah, we corrected the label.

1 MS. POTTER: Okay.

2 MR. TUCKER: So if -- yeah, if you look on,  
3 say, page 73 where we got the current and the proposed  
4 side by side, you can see there is a distribution  
5 facilities line item in the per kilowatt-hour charge  
6 under the proposal while that's not there in the current.  
7 And then -- I'll let you get there.

8 MS. POTTER: Sorry. My fingers are not --

9 MR. TUCKER: No problem.

10 So, yeah, like, just as an example, if you  
11 look at the summer, the per kilowatt-hour charges.  
12 Distribution facilities are zero in the current and .37  
13 cents under the proposal. So we've created that line  
14 item for better labeling.

15 And then you can also see the distribution  
16 delivery number in the current is much higher than it is  
17 in the proposal because we've -- we've moved those costs  
18 up to the distribution facilities and the monthly service  
19 charge and to the distribution facilities and energy  
20 charge, so it was really just the labeling issue.

21 MR. CARROLL: And to be fair to the rate  
22 designer in 2019, there was a footnote saying that the  
23 costs could be collected in either, but --

24 MS. POTTER: I should have looked at that  
25 footnote.

1 MR. CARROLL: Yeah, yeah, but --

2 MS. POTTER: Thank you.

3 MS. CARROLL: -- we think it's more clearer  
4 the current way.

5 MS. GLOVER: Caryn, time check. Do you  
6 think another few minutes will suffice?

7 MS. POTTER: I will probably be another  
8 10 minutes.

9 MS. GLOVER: You'll be done in an hour  
10 hopefully?

11 MS. POTTER: Hopefully, yeah. That's an  
12 estimate.

13 Let me see just where I'm at really quickly  
14 here. Yeah, that should be sufficient.

15 Okay. One more price plan section, and  
16 then we're going to go to riders.

17 I'd like to look at the E-67 price plan for  
18 large general service customers.

19 MR. TUCKER: 155.

20 MS. POTTER: All right. You've got this  
21 thing memorized.

22 Okay. How does SRP assess the potential  
23 impact of increased customer load from this particular  
24 price plan on grid stability and reliability for existing  
25 customers?

1 MR. TUCKER: Sorry. Just thinking about  
2 how to answer that maybe.

3 So the way I think of it is we talked about  
4 that we get a load forecast. We create a load forecast  
5 every year, and that includes -- increasingly includes  
6 large customers. And the resource planners run that load  
7 forecast through the resource planning model, and then  
8 that helps us understand do we have enough resources to  
9 provide the level of reliability that we want to provide  
10 or does it require that we build more resources.

11 I'm not sure that's entirely responsive,  
12 but I want to start there.

13 MS. POTTER: Yeah, I think that's fair.

14 MR. TUCKER: Okay.

15 MS. POTTER: And when you say resources in  
16 this broad definition just for this conversation, would  
17 you consider that transmission resources, distribution  
18 resources, power generation resources broadly?

19 MR. TUCKER: Yes. Well, yeah, all of it.

20 MS. POTTER: What type of customers  
21 typically enroll in the E-67 price plan?

22 MR. TUCKER: So today there's a bit of  
23 change in how the proposal has a bit of a change in what  
24 the rate is intended to do. Today it's -- requires a  
25 high load factor. It requires 20 megawatts of load and a

1 90 percent load factor.

2 So are you asking about today or the  
3 future? Maybe I should just clarify it.

4 MS. POTTER: Today is good, but then what  
5 are you proposing if there are changes to that?

6 MR. TUCKER: Okay. So today it tends to  
7 be -- well, 90 percent load factor customers, they're --  
8 they have to run 24/7 operations basically, and we  
9 probably have half a dozen customers on the rate today.

10 The intent going forward, though, is -- is  
11 to -- in order to better -- in order to protect our  
12 customers, the rest of our customer base, from being  
13 exposed to costs that these very large customers could  
14 cause us to incur.

15 So the biggest change in the way the rate  
16 works is we've introduced this minimum demand concept  
17 where customers on this rate will give us a load  
18 forecast. If they're in excess of 20 megawatts, they  
19 would go on this rate. They would be required to give us  
20 a load forecast because what -- basically what happens is  
21 a customer says, hey, I'm going to be X megawatts, let's  
22 call it a hundred megawatts, and they expect us to go out  
23 and build the hundred megawatts of resources to serve  
24 them.

25 And the risk is that we have a number of

1 these customers saying -- they're coming to us and  
2 telling us that, and many of them are far bigger, and  
3 many of them are over a thousand megawatts, and the risk  
4 is that we go out and build those resources and then the  
5 load doesn't materialize like they tell us.

6 So the intended change here is to make sure  
7 that those customers if we go out and procure and build  
8 resources for them, they're going to pay for 80 percent  
9 of that cost whether they show up or not or whether that  
10 load materializes or not.

11 And so that's the pretty consequential  
12 change that we're proposing for this price plan.

13 MS. POTTER: So in terms of the types of  
14 customers or types of new accounts that would enroll in  
15 the new proposed plan is that -- is it safe to say that  
16 that's advanced manufacturing customers, data centers,  
17 semiconductors? Help me out here.

18 MR. TUCKER: Generally speaking I think it  
19 would be all of those, but from a cost perspective, we're  
20 agnostic in terms of what the customer does. It's more  
21 about how much -- how big are they. So if their load is  
22 expected to be -- if they tell us they need 20 megawatts  
23 or more of capacity, that's when we tell them, okay, E-67  
24 is the price plan you're going to be served on, and the  
25 way that works is you pay us based on your forecast



1 because we're building resources based on your forecast.

2 MS. POTTER: Okay. Thank you.

3 Would you say that -- in terms of looking  
4 at your interconnection request queue pipeline today,  
5 would you say that those interconnection requests are  
6 being largely driven by customers that would end up on a  
7 E-67 price plan?

8 MR. TUCKER: That's my sense. I haven't  
9 looked explicitly at the interconnection requests, but I  
10 know there's a lot of -- well, I guess -- sorry, to --  
11 just to make I understood, are you saying the customers  
12 that are largely looking to interconnect with us are  
13 they -- do they tend to be this large?

14 MS. POTTER: Uh-huh.

15 MR. TUCKER: That would be my sense.

16 MS. POTTER: Okay. Thank you.

17 So then this might be a resource planning  
18 team question, but I'll just say it for the record. Do  
19 you know the projected load growth from new customer  
20 accounts that would enroll on the E-67 price plan in  
21 total megawatts as a fraction of, you know, the current  
22 peak demand, so, like, what percent of maybe those  
23 customers or, you know, that type of load is impacting  
24 your total peak demand, if that makes sense?

25 MR. TUCKER: So I'm thinking about -- so

1 the test year -- I'm trying to think how I can respond.

2 The test year has a few hundred megawatts  
3 of data center load in it. However, that is not all new  
4 load, so some of those accounts are already turned on.

5 MS. POTTER: Sure.

6 MR. TUCKER: So offhand I don't know how  
7 many of those accounts for the test year -- or how much  
8 of that load is new accounts. We could certainly get  
9 that, but in total for what it's worth, a few hundred  
10 megawatts of load in terms of our entire portfolio is not  
11 hugely consequential.

12 I think part of what -- so for the test  
13 year I don't think it's all that consequential, these  
14 large load customers, but what we're trying to do -- we  
15 know that they're coming, so what we're trying to -- or  
16 they tell us they're coming anyway. So what we're trying  
17 to do is make sure that we have a tool in place to  
18 protect the rest of our customers.

19 MS. POTTER: Gotcha. Thank you.

20 How do you then plan to ensure that costs  
21 associated with infrastructure enhancements for these  
22 types of customer data centers, advanced manufacturing,  
23 what have you, are not unfairly transferring to  
24 residential customers?

25 MR. TUCKER: I think we've got a couple of

1 pretty strong tools in place, and then we have this.

2           So the existing tools are that when these  
3 customers come to us and tell us they want to  
4 interconnect, they're responsible for 100 percent of the  
5 dedicated facilities required to serve them, so  
6 substation, switchyard, transmission interconnection,  
7 they have to pay 100 percent of that up front even. So  
8 even if they don't show up at all, they've already paid  
9 that cost so there's no risk to the rest of our customers  
10 from that cost.

11           And then if they require system upgrades to  
12 the transmission system, so not just the line that's  
13 dedicated to them but an upgrade to the system somewhere  
14 else, to the extent that there's no benefit for the rest  
15 of our customers there they pay for all of that system  
16 upgrade too even though it's not dedicated to them but  
17 they're causing us to incur that cost. And if they don't  
18 pay it, somebody else does. So that's -- we have that  
19 protection built in already.

20           So we have a pretty robust CIAC policy.  
21 And then when I think -- what we're trying to address  
22 here then is the generation capacity, so there isn't  
23 really a corollary on the CIAC side for a generation  
24 capacity, and that's what we're trying to address here.

25           So I feel like once this piece is in place

1 we've put really solid protections in place for the rest  
2 of our customer base.

3 MS. POTTER: So speaking of customer  
4 protections and benefits from these types of customers,  
5 though, can we talk a little bit about demand side  
6 management relative to a customer that would be on E-67  
7 or, you know, similar types of accounts.

8 Are there plans today to implement or  
9 expand demand response initiatives targeting E-67  
10 customers or new E-67 customer accounts to manage peak  
11 lows and to enhance grid stability?

12 MR. TUCKER: So we do -- I'll share a  
13 couple of things and tell me if it's not responsive.

14 One thing, our -- our customer programs  
15 team and our strategic energy management or key accounts  
16 team, they do go work with our individual customers to  
17 see if they would participate in a demand-side management  
18 program.

19 We did also change the demand charge on the  
20 E-67 price plan to be an on-peak demand charge rather  
21 than around-the-clock demand charge.

22 So that hopefully sends a much stronger  
23 price signal to customers who are able to shift load  
24 because the existing rate does not provide that kind of  
25 incentive, so that's -- it's a pretty marked change I

1 guess that I didn't mention.

2 MS. POTTER: So then has SRP had  
3 conversations with customers on this price plan to, you  
4 know, talk about opportunities for demand response?

5 And, you know, with customers like this  
6 that are -- have such significant load requirements it  
7 seems very appropriate to have some kind of demand or  
8 load management requirement as a part of the tariff or as  
9 a part of a price plan like this.

10 MR. SHOEMAKER: Yeah, we have a business  
11 demand response program that's managed through our  
12 customer programs group, and I know they're actively  
13 working with strategic energy management and those  
14 dedicated energy managers that work with those large  
15 customers to understand how -- you know, ways to save,  
16 ways that they can, again, right, we can mutually save  
17 where they can reduce their costs as SRP reduces its  
18 cost, and the business demand response is one of those  
19 programs I know that is actively marketed to those large  
20 customers.

21 MR. TUCKER: And we do have some of our  
22 largest customers that have signed up for that program.

23 MS. POTTER: And is that the same also in  
24 the energy efficiency side when it comes to reducing, you  
25 know, waste and energy sources at facilities?

1                   Would that be the same in terms of  
2 participation and is that also a focus for the business  
3 solutions team?

4                   MR. SHOEMAKER: Yeah, they definitely talk.  
5 They definitely talk with them about ways that they can  
6 take advantage of energy efficiency and whether they're  
7 taking advantage of those energy efficiencies. All of  
8 our customers are a part of paying for energy efficiency  
9 programs.

10                  MS. POTTER: Does SRP require customers  
11 enrolled in the E-67 price plan or new customers that  
12 want to enroll on it to participate in demand response  
13 and energy efficiency programs?

14                  MR. SHOEMAKER: So they will be paying for  
15 energy efficiency programs through their -- through their  
16 rates, but beyond that we don't require that they  
17 participate in those. We make those programs available  
18 and educate them about the programs that are available,  
19 but they're not required to.

20                  MS. POTTER: Is there a reason why you  
21 wouldn't require them to do that given their, you know,  
22 system requirements and, you know, requirements they need  
23 in terms of, you know, also the community as well?

24                  MR. TUCKER: So say that again.

25                  MS. POTTER: Is there a reason why you

1 wouldn't require it or have some type of requirement --  
2 you know, these -- these are big customers, and, you  
3 know, it may not have an impact for the test year this  
4 time but it will for the next one, and it's a question of  
5 community, it's a question of ensuring not just, you  
6 know, growth paying for growth, but it's growth also  
7 investing in the community where growth has to happen and  
8 also helping to ensure that that new growth coming online  
9 is not, you know, forcing such significant, you know,  
10 transmission investments, power generation investments,  
11 or distribution investments that it's going to impact  
12 other important corporate goals that SRP has; right?

13 MR. TUCKER: So help me understand what  
14 would it look like to force a customer to be on a demand  
15 response program?

16 MS. POTTER: I think there are a couple of  
17 different examples that I've seen started to come  
18 forward. For example, you know, there is -- I've seen  
19 some agreements where, you know, large, large users,  
20 let's say data centers for this, for example, in order to  
21 guarantee the capacity benefits that they need and to get  
22 their energy supply agreements underway, they can agree  
23 to a certain amount of the energy efficiencies that they  
24 invest in for other customer segments as a means of  
25 showing good faith for the community and also showing

1 their support to minimizing the impact of the additional  
2 load that their facilities demand.

3 MR. TUCKER: So energy efficiency more than  
4 demand response you're saying?

5 MS. POTTER: That's just one example. I  
6 would say both really. I mean, we need the demand  
7 response as well, but in terms of requirements that could  
8 be I think you would have to create a specific demand  
9 response event or demand -- a demand responsive program  
10 for all those different types of businesses, right, or  
11 industries, but also something that -- a requirement that  
12 you can include as a part of potentially this price plan  
13 or as an additional tariff to help to minimize that  
14 capacity impact because energy efficiency as a capacity  
15 resource has a significant impact for reducing peak  
16 demand and it is the lowest cost resource that we have  
17 available. Why would we not have some minimum  
18 requirements for these big users to help ease this burden  
19 through providing relief in the form of demand-side  
20 management to other customers?

21 MR. TUCKER: I guess we don't -- we don't  
22 have anything -- I guess -- but I'm -- I'm struggling a  
23 little bit. So we have an on-peak demand charge that  
24 sends a price signal, but --

25 MR. CARROLL: And they also contribute to



1 the energy efficiency programs.

2 MR. TUCKER: Yeah. And they -- yeah, they  
3 pay into that bucket, but it seems like if I think of a  
4 demand response beyond a price that encourages them to  
5 conserve, it sounds like they're saying we cut their load  
6 every now and again.

7 So if they can't -- it's like a 24/7  
8 operations, think of a semiconductor manufacturer, they  
9 can't reduce their load with -- so I don't know quite how  
10 a required demand-response program works in that  
11 situation.

12 MS. POTTER: And perhaps a demand response  
13 would be more challenging for data centers for that  
14 particular example, but maybe that's more available for  
15 other types of industrial customers on this price plan.

16 But I have seen other examples of customers  
17 that would be on this price plan that would invest in  
18 energy efficiency weatherization services or whether it's  
19 energy efficiency measures that can be used for capacity  
20 reduction over time in other customer segments to help  
21 the system overall to loosen the pressure that it's  
22 putting on the total net peak.

23 MR. TUCKER: And these customers, well,  
24 like all customers in fairness they all are required to  
25 pay in to energy efficiency programs whether they use

1 them or not.

2 But I guess to answer your -- if you're  
3 asking do you specifically have a requirement in excess  
4 of the standard payments, the EE program support, for  
5 these customers, we do not have one specifically just for  
6 these customers.

7 MS. GLOVER: And I think we need to wrap  
8 there so we have enough time to give Steve his hour.

9 MS. POTTER: Okay. I do have some others  
10 on that carbon reduction rider. I can also submit  
11 these -- if Ms. Johnson is doing a follow-up, I can just  
12 send that as well.

13 MS. GLOVER: Okay. Anything we don't get  
14 to today you're welcome to submit either as a comment or  
15 a request for completion.

16 MS. POTTER: Thank you.

17 MS. GLOVER: Let's take five minutes, and  
18 then that'll put us ending just a little after 5 today.

19 (Break from 4:06 p.m. to 4:13 p.m.)

20 MS. GLOVER: Back on the record. Here  
21 we'll start with questioning from Steve Neil.

22

23 PANEL INTERVIEW BY MR. NEIL

24 MR. NEIL: Okay. All right. Let's talk  
25 some rate design first.

1           So earlier this year somebody showed me  
2 E-28, and I thought it was, like, something from hell.  
3 And I described it as this is awesome. This has a lot of  
4 nice features in it like super off-peak aligning with  
5 solar production, shorter hours for peak pricing but with  
6 a wince for how late they were in the day.

7           And I told them the price points of E-28  
8 would take a lot more analysis, which I really haven't  
9 swallowed up entirely yet.

10           And then on E-16 people said, oh, they're  
11 still pushing demand rates, and I said, well, that --  
12 well, was just when the price analysis came out in  
13 December. And I said, well, no, it's important to have a  
14 demand rate because it fills out the Bonbright choice  
15 buckets in today's market, you know, and so I think those  
16 things are great.

17           And we'll talk more about other points of  
18 them, but that's just to address those two.

19           So while I'm on the topic of rate design, I  
20 guess which wasn't in my original notes, but a couple  
21 points. The -- stated in the management's proposal is a  
22 goal to simplify our pricing or another way of saying  
23 that would be our rate structures, I think. And so I do  
24 have some concerns about two different peak pricing  
25 periods, 5 to 10 on E-16, 6 to 9 p.m. on E-28.

1                   And so I just wondered if, you know, what  
2 was the rationale that we needed more hours on 5 to 10  
3 with the demand plan?

4                   MR. TUCKER: I think -- like I noted  
5 earlier, the demand charge -- the demand rates, the  
6 commercial rates as well are that same five-hour window.  
7 Our demand -- our current demand rates for business  
8 customers are a five-hour window. You don't build  
9 capacity for just a few hours. So we're building  
10 capacity for a bigger period of time. If you want a  
11 capacity-related charge, a charge like that is five  
12 hours. To me the anomaly is probably more of a  
13 three-hour window when we're providing E-28.

14                  MR. NEIL: So you were trying to continue  
15 with the tradition of EZ-3 I think I heard you say  
16 earlier with that. Okay. So that makes sense.

17                   So 5 to 10 would be your desire, but you  
18 compromised to 6 to 9.

19                   Okay. And, John, you and I have talked the  
20 60-minute demand period, which is used to be a 60-minute  
21 rolling window back in the old days or a 30-minute  
22 rolling window or a 15-minute rolling window. Then it  
23 switched to -- with more advanced meters it switched to  
24 clock quarter-hours, clock half-hours, and clock hours,  
25 and I believe SRP is using the clock half-hour approach.

1 MR. TUCKER: I do believe.

2 MR. SHOEMAKER: Yes.

3 MR. NEIL: Yeah. So, you know, what are  
4 the thoughts? Any input you can give -- and the reason I  
5 ask these questions is because, you know, I feel like  
6 these questions move the needle a little bit. Six years  
7 ago we were in here talking about that extra solar meter  
8 and that it wasn't the customer's meter, it wasn't there  
9 for safety, it wasn't there for billing. It was there  
10 for data for SRP that is valuable to the customer too,  
11 but most valuable to SRP, and it would be really  
12 available if you start doing SRECs and things like that.  
13 So that's the reason I talk about these kind of design  
14 principles.

15 And so, yeah, what about a 60-minute  
16 clock-hour demand measuring period?

17 MR. SHOEMAKER: It's definitely something  
18 that we've talked with and are in discussions with our  
19 metering -- our metering group as far as meter programs.  
20 So I don't think -- it's not something fundamentally that  
21 pricing is against a 60-minute window. If that were  
22 something that were, you know, proposed, I think we'd be  
23 open to that. Again, we'd need to redesign rates based  
24 on that.

25 But right now we have those -- those

1 30-minute windows for residential price plans.  
2 Changing -- changing that and meter programs creates  
3 some -- some issues with implementation if they need to  
4 reprogram that in zeroing out demand reads and things  
5 like that, so it can cause some issues with -- with  
6 customers.

7 So given the state of our customer system,  
8 you know, that's -- that's in the process of being  
9 modernized, that that's more likely something that with  
10 additional system capability we could -- we could  
11 entertain with less, you know, customer system impact.

12 MR. NEIL: Okay. And you already went  
13 through that meter reprogramming with APS in 2019, and it  
14 carried over into 2020. It took many months to effect  
15 it. I don't know, they had a fleet of a number of  
16 different vendors which really complicated things, meter  
17 vendors, so I would hope that could be handled fairly  
18 easily.

19 You're all aware that TEP and APS use the  
20 60-minute clock-hour measurement?

21 Yes? Okay. That's a nod over there.

22 MR. TUCKER: That's a, yes, at least aware  
23 that APS does it.

24 MR. NEIL: Well, I checked just recently,  
25 and TEP does it also, at least on residential. There

1 still may be legacy stuff going on in commercial with  
2 shorter periods.

3 Okay. My notes are all jumbled here. I  
4 guess I'll jump back in. Let's see, let me jump from the  
5 bottom. I started from the bottom up. This ought to be  
6 confusing.

7 So also I've noted in your proposal and I  
8 imagine you guys were probably responsible for this --  
9 for all the details in this appendix A book, but I  
10 noticed basically what I see, like, three -- when this is  
11 implemented, if it's approved as proposed, you'll end up  
12 with three different export rates? Or let me call -- let  
13 me call a grandfathered one an annual excess rate. So  
14 you'll have an annual excess rate for grandfathered.

15 MR. CARROLL: So you mean customers  
16 grandfathered on the net meter and rider before 2015? I  
17 think we called that an annual settlement credit.

18 Karl, is that correct?

19 MR. SANDSTROM: Yeah.

20 MR. NEIL: And that would be one of the  
21 rates of compensation, and the other one would be the new  
22 E-16 and E-28 three-year rolling average. And then all  
23 the plans to be frozen and sunseted, and we won't go into  
24 the numbers with the export rates, they would have a --  
25 one that was frozen and wouldn't change. So I just

1 wondered what the logic was behind that.

2 MR. TUCKER: I think the net metering is  
3 sort of its own animal.

4 MR. NEIL: Right.

5 MR. TUCKER: And so to the extent that  
6 customers generate more than they need, they get a  
7 true-up. At some point we need to true-up there, I  
8 think. So that's -- so I think that one kind of stands  
9 on its own. The --

10 MR. NEIL: And there's still almost  
11 10 years to go on that 20-year grandfathering.

12 MR. TUCKER: For those, yes, that installed  
13 toward the end of the window. Yep.

14 For the new rates we talked through that a  
15 little bit, but the intent was to have that be a  
16 market-based avoided cost. To have it true-up you  
17 said -- like you noted, it will adjust every year. For  
18 the rates that will be sunset, the -- they're only going  
19 to be around a few more years, and honestly the way the  
20 current rates are set up is that that number would be  
21 available for a few years. You know, between price  
22 processes it was fixed, so we were comfortable just  
23 allowing that rate to remain fixed until the sun -- until  
24 the rate goes away, that export rate to be fixed until  
25 the price plan goes away.



1 MR. NEIL: Okay. It just creates three --  
2 you know, three separate measurements. Maybe you can get  
3 down to two is all I'm saying.

4 MR. TUCKER: Well, we would certainly if --  
5 we'd be -- we would not object to updating the one for  
6 the frozen price plans either if that was somehow  
7 preferable for customers.

8 MR. NEIL: Yeah, we'll see what the board  
9 thinks about the idea.

10 MR. TUCKER: Yeah.

11 MR. SANDSTROM: I mean, we will be at two  
12 in 2029 when those customers are on a different rate, so  
13 it would just be the annual credit and the market  
14 adjusted one.

15 MR. NEIL: So speaking of 2029, one of the  
16 submissions I made I got a reply back that the -- see if  
17 I can find the wording here, 2029 was not set in stone  
18 basically, November 2029, that it could be later than  
19 that even though in this book over and over it says no  
20 later than November '29.

21 So any feedback on that?

22 MR. SHOEMAKER: Yeah, I think we talked a  
23 little bit with Mr. Bender. That is a -- that is a -- by  
24 that time they will all be gone, but there will be I  
25 think John mentioned roughly at least 18 months between

1 when price plans are implemented and we would start the  
2 plan to eliminate those frozen price plans probably  
3 focusing on those most misaligned with, you know, TOU  
4 hours that we're seeing and we're moving to or we're  
5 proposing I should say.

6 MR. NEIL: Yeah. This just was struck  
7 by -- I've heard all about your information systems  
8 upgrade, and that seems to be the main driver for the  
9 date, the November 2029 date.

10 MR. SHOEMAKER: It is certainly a factor.

11 MR. NEIL: Okay.

12 MR. SHOEMAKER: Yes.

13 MR. NEIL: All right. So I have a whole  
14 bunch of questions here about customer cost comparison  
15 or, you know, price plan customer cost comparison, and I  
16 have in my hands one that you sent out to one of my  
17 neighbors who shared it with me, of course. I didn't  
18 raid his e-mail box.

19 And, you know, I'm very familiar with  
20 customer price plan, customer cost comparison. And I was  
21 very involved at APS with it, and, you know, so it was  
22 more of a debacle than it was a pleasurable experience.

23 But this is very little information, what  
24 you're giving to customers as part of this price process,  
25 and I would point out that you have asterisks on here,

1 one to say that the average monthly bill is not really  
2 the average. It's probably overstated a little bit  
3 because you're using November 2024 prices.

4 So -- and, you know, we all understand that  
5 it's based on past usage. This is a rebilling, you know,  
6 which can never predict the future, so no problem there.

7 But, you know, what -- so I was hoping to  
8 meet with customer service staff, people who were  
9 involved with pricing. You used to have a tool up. So,  
10 you know, you've -- Caryn asked a whole bunch of  
11 questions of how customers are going to make this choice.

12 So just tell me more. I mean, I'm just  
13 literally in a vacuum here as to how customers are going  
14 to choose between these five to nine plans they have to  
15 choose from between approval and for the same time.

16 MR. TUCKER: Well, to clarify, one,  
17 assuming -- so if and when the prices are approved, the  
18 proposal is they go effective November 1. At that point  
19 in time the options are four; right?

20 MR. NEIL: Plus one for an EV, yes.

21 MR. TUCKER: No. The options -- no, no.  
22 Effective November 1 as proposed.

23 MR. NEIL: Or if they haven't moved  
24 already; right?

25 MR. TUCKER: All right. The only options

1 you have available to you effective November 1 under the  
2 proposal are E-23 the basic rate, E-24 M-Power, E-28, and  
3 E-16.

4 MR. NEIL: Right.

5 MR. TUCKER: So --

6 MR. NEIL: No. It's the transition period  
7 I'm speaking of.

8 MR. TUCKER: All those rates?

9 MR. NEIL: Between approval and frozen  
10 time.

11 MR. TUCKER: Well, so between -- so let's  
12 say approval, like, board vote February 27 as an example,  
13 is that what you're saying?

14 MR. NEIL: Sure. Yeah.

15 MR. TUCKER: Between then and November 1?

16 MR. NEIL: November billing cycle, yes.

17 MR. TUCKER: So -- yeah, so between those  
18 two dates it's the existing price plans and not the new  
19 ones, right, because they're not effective yet?

20 MR. NEIL: And they may want to switch to  
21 one of those.

22 MR. TUCKER: To one of the existing price  
23 plans?

24 MR. NEIL: Yes.

25 MR. TUCKER: Well, yeah. So --

1 MR. NEIL: That may be their most -- are  
2 you familiar with the term most economical plan?

3 That's what we use down at the Corporation  
4 Commission.

5 MR. TUCKER: Yeah, I can imagine.

6 MR. NEIL: It's easy to understand.

7 MR. TUCKER: Yeah, I can imagine what it  
8 means.

9 MR. NEIL: No finance degrees necessary.  
10 So, yeah, they -- they have an opportunity  
11 to switch between plans. They could also decide to  
12 switch to first thing right out of the go to E-16 or 28.  
13 You know, sign me up. I'll sign up during my October  
14 billing cycle so that when my November one hits I'll be  
15 on one of those new plans or some other plan.

16 MR. TUCKER: Yeah. So but the options  
17 until -- again, we're talking about assuming board  
18 approval. The options until November are the existing  
19 options, and we have current -- I would imagine that the  
20 existing vehicles for sharing rate comps between  
21 estimates we print on bills and customers calling in I  
22 don't imagine that those will necessarily change a lot  
23 for the existing price plans that will be frozen.

24 MR. NEIL: Okay.

25 MR. TUCKER: And then so -- and then in

1 November we would have the new rates available.

2 MR. NEIL: Right. Okay. I'm not going to  
3 spend much time on this topic because it's not your --  
4 not your team's expertise as, you know, working with  
5 customers on this and that type of thing.

6 And to the legal department, I'll put up my  
7 objection that I asked for experts in this matter, and  
8 they're not here.

9 MS. GLOVER: Noted.

10 MR. NEIL: Okay.

11 MS. HETH: We do have someone standing by  
12 from customer operations if you have questions that are  
13 pertinent to the price process that we can bring down to  
14 answer some of these questions.

15 MR. NEIL: They're pertinent to what was --  
16 what would this -- what would this plan cost, what would  
17 these proposed costs -- these proposed plans cost.  
18 That's very pertinent to the price process.

19 MS. HETH: Okay.

20 MR. TUCKER: But I would just note that we  
21 don't have the communication plans put together. The  
22 rates are not approved. So I'm just saying if we bring  
23 in somebody else, nobody else can -- that answer has not  
24 been finalized.

25 MR. NEIL: Well, you've -- you've been a

1 utility for a long time. You should know what cost  
2 comparison is and how to do it.

3 MR. TUCKER: We just have -- we have  
4 until -- yeah, we provided it there. And we -- the rates  
5 aren't approved and then --

6 MR. NEIL: That's the poorest cost  
7 comparison I've ever seen.

8 All right. So let's talk about LOLP  
9 weighted peak.

10 All right. So you stated earlier that the  
11 loss of load probability study was done by the resource  
12 modeling group?

13 MR. CARROLL: Correct. I believe so, yes.  
14 I might be mixing up group names, but --

15 MR. NEIL: Okay. So next question, you  
16 know, in the Concentric advisors' report they put up a  
17 CAISO duck curve, a net load duck curve. It didn't say  
18 that on the diagram, but -- so -- and it shows that -- it  
19 shows that the peak demand in California curves around  
20 8 p.m.; correct?

21 MR. TUCKER: Yes. If we're talking about  
22 page 6.

23 MR. NEIL: Yeah.

24 MR. TUCKER: That's what it looks like.

25 MR. NEIL: So what does that duck curve

1 look like for SRP?

2 MR. TUCKER: I'm not looking at ours at the  
3 moment, but I believe it looks like a lot like this one.  
4 Well, it doesn't necessarily go as deep.

5 MR. NEIL: Right. But does it -- that's --  
6 the pertinent point is when does it peak the top of the  
7 head?

8 MR. TUCKER: Given our loss of load work,  
9 the costs that we see for on-peak hours, it looks like  
10 it's in the same world.

11 MR. NEIL: So -- so do you have a diagram  
12 like this if I was to request it?

13 MR. CARROLL: I don't know of an existing  
14 diagram just like that for SRP load data.

15 MR. NEIL: Okay. All right. So I already  
16 asked that question.

17 So 4CP, back in past -- let's just talk  
18 about the price process 2019. Did you massage or adjust  
19 the 4CP numbers for the classes at all?

20 MR. CARROLL: Are you --

21 MR. NEIL: The 4CP peak demand.

22 MR. CARROLL: Are you -- are you  
23 referencing in the transition allocation where we make an  
24 adjustment to --

25 MR. NEIL: No. When you're doing a peak



1 and average to get the peak -- the classes' peak  
2 contribution was it massaged at all or was it just simple  
3 math?

4 MR. CARROLL: Right. My recollection is it  
5 would have just been the average of the four CP numbers  
6 for the average of June, July, August, September to the  
7 classes.

8 MR. NEIL: So just straight math on that  
9 one, nothing -- no adjustments really. Okay?

10 So how did you -- so for loss of load  
11 probability -- I'll just cut right to the chase. Let's  
12 go to the green book to page -- schedule -- class  
13 characteristics. Is that 4?

14 MR. CARROLL: Schedule 4?

15 MR. NEIL: 4, so page 35, 36.

16 All right. I can make a suggestion for  
17 you, whoever is producing these books, since you're using  
18 flow-over tables you could say this place intentionally  
19 left blank to make sure all the flow-over tables are  
20 viewable when open like this. It's mostly that way but  
21 not always.

22 If I look at line 8 on page 35, 4CP, you  
23 know, I see some numbers there. And I understand what  
24 the noncoincident peak is on line 9 and I understand what  
25 number 10 is.

1                   But then if I look at your LOLP weighted  
2 peak, which is your new -- that's going to flow into LOLP  
3 weighted net peak later; right?

4                   MR. CARROLL: Yes.

5                   MR. NEIL: Mark? Okay. Thank you.

6                   So I see that the LOLP net peak is  
7 generally between the 4CP and the NCP. It's either --  
8 it's either below it or in the range of the 4CP to NCP  
9 for all of the nonsolar rates.

10                  So if you look at -- take, for example,  
11 column A, 721 to 857 would be that range there, and the  
12 LOLP weighted peak is 747. It's in between them. And  
13 then you move over to the next one, and it's below the  
14 bottom of 4CP. It's below the 64. And so on and so  
15 forth.

16                  Do you see how those numbers fall in those  
17 ranges?

18                  And then if you move to the solar rates  
19 only, G-27 is in the range, and the rest of them are at  
20 or above the high end of those two ranges, that range of  
21 numbers.

22                  So I was wondering if you could help me  
23 understand what's going on here.

24                  MR. CARROLL: What's the specific question?

25                  MR. NEIL: Why the three solar plans are

1 outside the range of the between 4CP and NCP. Why all  
2 the other rates, commercial and residential, are inside  
3 the range or below the range.

4 MR. CARROLL: I think that's the way the  
5 math worked when we looked at the data for what the loads  
6 were during the hours.

7 MR. NEIL: Okay. So what kind of data do I  
8 need to ask for to see how this happens, how -- what  
9 resulted in these numbers?

10 MR. CARROLL: You could ask for that  
11 spreadsheet.

12 MR. NEIL: The study results spreadsheet?

13 MR. CARROLL: I think you asked for the  
14 study results spreadsheet.

15 MR. NEIL: That's the one that came broken,  
16 the one that made me want to log into Microsoft.com?

17 MS. HETH: Let's try to resend that.

18 MR. NEIL: Okay.

19 MR. CARROLL: We probably need to break all  
20 the links.

21 MR. NEIL: The other one said -- the other  
22 one said broken links in it.

23 MR. CARROLL: Some people don't want the  
24 links broken, and so I try to send it intact when  
25 possible. In this case if it's causing problems for

1 you --

2 MR. NEIL: Are these integrated  
3 spreadsheets or are they referencing other workbooks?

4 MR. CARROLL: Most of them have references  
5 to other workbooks because that's probably what's  
6 breaking for you.

7 MR. NEIL: Can you send a set so they don't  
8 break?

9 MR. CARROLL: They would probably still  
10 break because the path would break. The path wouldn't be  
11 consistent.

12 MR. NEIL: The paths are to -- not to an  
13 online repository that can be shared like SharePoint's  
14 been offered earlier?

15 MR. CARROLL: It's not.

16 MR. NEIL: Not there yet? Okay.

17 Okay. What's the alternative to broken  
18 links and incomplete data?

19 MR. CARROLL: The data's complete. I think  
20 you would need to figure out how to store that on your --

21 MR. NEIL: Part of the data is the formulas  
22 and the links and the references.

23 MR. CARROLL: Okay. The formulas were  
24 intact when we sent them. So you would need to work on  
25 your side to make sure that you're not auto updating to

1 the link that you don't have available or I can break the  
2 links.

3 MR. NEIL: Okay. It seems like an  
4 impractical solution. It seems like I'm going to end up  
5 with something that's not very useful without an  
6 integrated working product.

7 Is SRP willing to -- okay. Next -- so  
8 LOLP -- I'm going to call it lollipop. Lollipop study  
9 results seems to indicate there was a lollipop study.

10 MR. CARROLL: Yes. We discussed that  
11 study.

12 MR. NEIL: Yeah. Is it separate -- it's  
13 separate from the spreadsheets?

14 MR. CARROLL: The -- the results were  
15 summarized to us and sent to pricing, and those were the  
16 first several tabs of the spreadsheet we sent you.

17 MR. NEIL: Those are the results are the  
18 first several tabs.

19 What about was there a narrative like there  
20 is in these books to describe the process and the logic?

21 MR. CARROLL: No, not that I'm aware of.

22 MR. NEIL: And how was this communicated to  
23 you that -- so you could validate their work?

24 MR. CARROLL: I can speak to the analysts  
25 who did the work.

1 MR. NEIL: Okay. Any e-mails that would  
2 help?

3 MR. CARROLL: Not that I know of. I'd have  
4 to check.

5 MR. NEIL: Wow. Wow. So this is a key --  
6 John, I'll ask this question to you.

7 Am I incorrect in saying that this LOLP  
8 weighted peak is a primary contributor to rate  
9 calculation, to price calculation?

10 MR. TUCKER: It's one of the cost drivers.

11 MR. CARROLL: And, again, be careful to  
12 distinguish between a cost and the rates, the prices,  
13 the --

14 MR. NEIL: Yeah.

15 MR. CARROLL: It's a significant portion in  
16 the cost allocation. It's a much less significant  
17 portion of the revenue and charges.

18 MR. NEIL: Because it's only part of many  
19 pieces of -- okay.

20 MR. TUCKER: Well, more than that.

21 MR. CARROLL: No.

22 MR. TUCKER: No, that's not --

23 MR. CARROLL: Because of the gradualism  
24 reasons management didn't propose that we adjust the  
25 prices according to the results of the cost studies that

1 said what the costs are for each class.

2 MR. NEIL: Okay.

3 MR. CARROLL: And -- and --

4 MR. TUCKER: So if the prices were equal to  
5 the cost study results --

6 MR. NEIL: Yeah.

7 MR. TUCKER: -- returns would be equalized,  
8 and there would be much different price changes.

9 MR. NEIL: So do you call that smoothing or  
10 what do you call that?

11 MR. TUCKER: No. It's --

12 MR. CARROLL: I think it's called  
13 management's proposal.

14 MR. TUCKER: Yeah. It's -- it's  
15 gradualism; right? The principle of gradualism is  
16 what -- why we don't go directly with the cost study  
17 results as our pricing targets.

18 MR. CARROLL: But it's -- a very good  
19 description in schedule 9. It talks a little bit about  
20 that.

21 MR. NEIL: Yeah, I saw that.

22 So what does the word "weighted" mean on  
23 weighted peak?

24 MR. CARROLL: The loss of load probability  
25 study. We interpret it such as 100 percent probability

1 if you add up all the different hours. So we normalize  
2 it in that way. And then those probabilities are applied  
3 to the loads in each hour, the net loads in each hour.

4 MR. NEIL: Okay. Do you know of any other  
5 utilities -- I asked the consultant the same question.

6 Do you know of any other utilities using a  
7 loss of load probability-based peak in their  
8 calculations, in their pricing calculations?

9 MR. CARROLL: I focus on what our costs are  
10 and what our costs are --

11 MR. NEIL: John.

12 MR. TUCKER: We haven't done a survey on  
13 that.

14 MR. NEIL: Okay. All right. Thanks.

15 What is -- you also used the term in here  
16 normalized LOLP study. How do you distinguish that from  
17 other uses of the term of the word LO --

18 MR. CARROLL: The results of the study  
19 indicate what hours there could be outages under  
20 different simulation conditions, and those don't add up  
21 to a meaningful number, and so we normalize them to  
22 100 percent.

23 MR. NEIL: Okay. So is the formula for  
24 LOLP weighted peak stated anywhere in your report or in  
25 any of this paperwork that you made publicly available?



1 MR. CARROLL: It's in the spreadsheets  
2 we've provided to you.

3 MR. NEIL: Okay. The one that's called  
4 LOLP study results?

5 MR. CARROLL: I believe so, yes.

6 MR. NEIL: Okay. All right. So it seems  
7 as though there's nothing in the paperwork that really  
8 describes how it works even though it's a primary driver.

9 MR. CARROLL: I think it does describe it  
10 in the description, doesn't it?

11 MR. NEIL: A little bit.

12 Let's see what it says. So it says the  
13 loss of load probability weighted net peak use is dated  
14 from the LOLP study to weight each class' hourly usage by  
15 the normalized LOLP study. That's one of the few things  
16 it says, I think.

17 So explain the net adjustment for system  
18 losses that's covered on schedule 5A, page 42 of the  
19 study. We could probably talk all day about it.

20 So which line 20 is the new adjusted  
21 weighted peak?

22 MR. CARROLL: Yes. So we're measuring  
23 usage at the meter, but the -- the cost savings happens  
24 at the generator because we -- we have to build less  
25 capacity at the generator, and so there's line losses

1 between the generator and the meter.

2 MR. NEIL: Okay.

3 MR. CARROLL: And the line losses differ a  
4 little bit by class, and so the loss estimate is intended  
5 to accurately reflect the cost differences between the  
6 classes due to differences in the line losses.

7 MR. NEIL: So I mentioned earlier that I  
8 couldn't get the math to work on one of the final pages  
9 in this book, so how would you like to receive a request  
10 to understand, you know, so that we can both come to an  
11 understanding on this? Let me find -- I'm having to flip  
12 through until I see my notes. I think I might have gone  
13 too far. No. No, I'm still going. For some reason I  
14 forgot to write down the number it was.

15 Dang it. Dang it. Dang it. Oh, well,  
16 I'll have to come back to that one while I'm flipping  
17 here.

18 Do you know which -- where the one that  
19 does the peak and average and all that?

20 MR. CARROLL: 5G.

21 MR. NEIL: Yeah. Oh, there we go.  
22 Exactly. Impressive.

23 So I -- you see I filled in some values  
24 here trying to go to down here and other things to get  
25 them. Divide by a thousand, took out -- and I came up

1 with these wildly different numbers following these  
2 formulas, including the parenthetical notations.

3 So how could we work together to understand  
4 this?

5 MR. CARROLL: You can request the  
6 spreadsheet, but I'm not a calculator, so I can't -- I'm  
7 sorry, I can't do that live.

8 MR. NEIL: So this -- all these are  
9 available as a spreadsheet?

10 MR. CARROLL: Yeah. Yes.

11 MR. NEIL: What's it called?

12 MR. CARROLL: The cost allocation study.

13 MR. NEIL: Oh, how simple is that? All  
14 right.

15 So I understand the dynamics you're talking  
16 about with market prices, and certainly SRP should model  
17 the market when you're figuring the value of things. But  
18 I'm trying to figure out how customer rooftop solar  
19 somehow ends up showing like it needs a weighted peak  
20 that's outside the range that I talked about earlier.

21 It's not in the -- it's not -- it's above  
22 NCP or equal to it and it's not below it. And whereas  
23 every other class or subclass, whatever you want to call  
24 them, is showing in the range or below the range.

25 So can you come up with any ideas how that

1 happened?

2                   You mentioned earlier that it came from  
3 you -- from the other group.

4                   MR. CARROLL: Well --

5                   MR. NEIL: It was in the spreadsheet?

6                   MR. CARROLL: -- I'm not -- you can follow  
7 the calculation in the spreadsheets.

8                   MR. NEIL: You don't have any idea how  
9 that -- how the formulas would come up with that number?

10                   MR. TUCKER: I'm not aware of why they  
11 shouldn't be. Well, should they be as you're expecting  
12 them to be? I guess I just don't know that.

13                   MR. NEIL: I just don't know why they're  
14 different than all the rest. Nobody has ever caught  
15 that?

16                   MR. CARROLL: I don't like speculating  
17 on -- I'll give one small speculation, though, obviously  
18 subject to check. The residential and residential solar  
19 classes were combined for the NCP calculation on what  
20 hour determined their NCP, and so if we would have used  
21 solar as their own class, they probably would have had a  
22 higher NCP every hour. I'm speculating there, so we need  
23 to check that, but that could be one -- it might have  
24 shown a lower NCP number for the solar classes.

25                   MR. NEIL: Okay.

1 MR. CARROLL: But, again, if you submit the  
2 questions, we can -- we can --

3 MR. NEIL: All right. So I'm not going to  
4 ask about renewable energy certificates. I think we  
5 covered that pretty well today. And I'm not going to ask  
6 anything more about price cost comparison.

7 I would like to yield some time to Autumn,  
8 if possible.

9 MS. GLOVER: That's perfect. And, yeah,  
10 why don't we do a time check here.

11 Autumn, how much time do you think you need  
12 for the remainder of your questions?

13 MS. JOHNSON: Yeah, I think that maybe 10  
14 or 15 minutes given that Caryn touched on a lot of these  
15 subjects.

16 MS. GLOVER: Yeah, 10 or 15 minutes would  
17 be perfect.

18 And then I have a follow-up response that  
19 I'm happy to share about the Copper Crossing development  
20 if I can do that.

21 MS. JOHNSON: Sure. Go ahead.

22 MS. GLOVER: Yeah, the -- the expert out of  
23 major projects is in a remote location, so I said, come  
24 on down to the conference room and couldn't do that.

25 So what he shared about -- so the question,

1 if you recall, was how SRP was forecasted to save  
2 \$38 million in development costs on phase 2 of the Copper  
3 Crossing Energy Research Center. And the answer was that  
4 self-performing enables SRP to purchase the required  
5 material at competitive prices without contractor  
6 markups. The schedule was improved by ordering material  
7 well in advance of bringing on a construction contractor.  
8 And all specialty work that would require the contractor  
9 to hire a sub was also competitively bid. That enables  
10 good prices with no contractor markup.

11

12 PANEL INTERVIEW BY MS. JOHNSON

13 MS. JOHNSON: Okay. So I left off in the  
14 middle of my rate design questions, but I'm going to skip  
15 ahead to some of my commercial questions just because  
16 we're running low on time.

17 So I want to just talk a little bit about  
18 E-32. Why was the TOU period changed for that rate plan?

19 MR. TUCKER: So consistent with the  
20 discussion we had around the residential side, these TOU  
21 hours for both E-32 and all the E-60 series price plans,  
22 the E-60s are time of use based, same challenges in that  
23 they are no longer well aligned with pricing -- I'm  
24 sorry, the prices are no longer aligned with costs.

25 So we just -- we were comfortable making

1 the change to these hours for all the business customers  
2 feeling that they're more sophisticated and can respond  
3 to the new price plans or to the new hours, I should say.

4 MS. JOHNSON: I mean, so kind of along with  
5 the comment I made earlier, and it's interesting that you  
6 are saying that -- my -- my understanding is that you  
7 think E-16 is something installers want, because the  
8 feedback I got on both the commercial rates and the new  
9 residential rates at least for E-16 is that it seems like  
10 you're trying to set up the price differentials in a way  
11 that preferences distributed generation paired with  
12 storage but not enough so that there's actually a reason  
13 to invest in storage.

14 And so the feeling on E-32 is that this is  
15 actually marginally worse than before the rate design,  
16 and there isn't any way that a project with storage would  
17 actually pencil, and so I'm wondering was that considered  
18 or do you know that?

19 MR. TUCKER: The design of the price plans  
20 is not about solar and storage. The design is about our  
21 costs. So we are trying to make sure that our prices are  
22 reflective of costs so that customers pay the costs that  
23 they cause us to incur.

24 MS. JOHNSON: But there's a capacity  
25 benefit to customers that have on-site generation with

1 storage, no?

2 MR. TUCKER: I would say there's -- are you  
3 asking if there's a capacity benefit that the rate  
4 provides to customers with storage?

5 MS. JOHNSON: No, not that the rate  
6 provides. I'm asking if the customers are pairing their  
7 on-site generation with storage when you're seeing  
8 increasing load growth is a value.

9 MR. TUCKER: It depends entirely on when  
10 they use the storage. If they use it at 3 in the  
11 morning, no.

12 MS. JOHNSON: Well, presumably the rate is  
13 designed so that they use their storage at a time it's  
14 most economic.

15 MR. TUCKER: Yes, that's right. The  
16 pricing does provide the customer with a capacity benefit  
17 if they respond to the price signals whether it's with  
18 storage or load controllers or just behavior  
19 modification.

20 MS. JOHNSON: Well, but I think what I'm  
21 saying is that because of the additional costs of the  
22 battery the offset and the way you designed it won't  
23 actually do that.

24 So I'm saying that I think you have a rate  
25 that could do that if it was modified, but the way it's



1 currently designed actually won't.

2 MR. TUCKER: Well, I guess I'd be curious  
3 what the modification would have to look like to -- you  
4 know, if the rate's supposed to be based on cost, if  
5 there was a modification that was somehow based on cost  
6 and equitable to everybody and did that.

7 MS. JOHNSON: Well, we'll see if we can  
8 propose such a thing. I'm not a modeler, but I will --  
9 I'll make the request.

10 On E-36, I'm wondering why do you continue  
11 to use a declining block rate design because presumably  
12 you would want -- I guess why would you want prices to  
13 get cheaper the more power you use when we're seeing such  
14 significant load growth. It seems like you'd want to  
15 incentivize the opposite behavior.

16 MR. TUCKER: So the E-36 price plan is a  
17 load factor rate. It's just kind of by definition what  
18 this kind of rate is. It rewards customers because based  
19 on cost the more efficiently a customer uses the system,  
20 which is to say the higher load factor customer has a  
21 lower cost, so this sort of price plan just reflects that  
22 reality.

23 MS. JOHNSON: So it's more efficient for  
24 them to use more power?

25 MR. TUCKER: It's more efficient for them

1 to use more power relative to their peak.

2 MS. JOHNSON: Okay.

3 MR. TUCKER: So if -- if that makes sense.

4 MS. JOHNSON: I mean --

5 MR. TUCKER: It is a -- it is a lower --  
6 it's lower average -- the customer has a lower average  
7 cost with a flatter load than with a really peaky load.

8 MS. JOHNSON: Okay.

9 MR. TUCKER: And what this rate does is it  
10 reflects that fact.

11 MS. JOHNSON: Okay. All right. Switching  
12 back to the -- my rate design questions, and I'm going to  
13 try to skip ones that I think you addressed with Caryn.  
14 But there were some things that came up with Caryn that  
15 I -- I'm not sure that I understood correctly, and I want  
16 to make sure that I heard them correctly.

17 MR. TUCKER: Sure.

18 MS. JOHNSON: Okay. So one of the comments  
19 I was just making about commercial rates and the design  
20 versus the actual impact on the usage of storage applies  
21 to residential too, but I'm not going to belabor that.

22 You had this conversation with Caryn about  
23 the default rate, and it kind of sounded like you said  
24 there wasn't a default rate but then also maybe the E-23  
25 was the default rate. And so can you just clarify?

1 MR. SHOEMAKER: Yeah. I think that was one  
2 where we said we can -- we can circle back with -- with  
3 how customer service representatives are trained on  
4 walking customers through that want to sign up for a new  
5 rate, walking them through their different options.

6 MS. JOHNSON: Okay.

7 MR. SHOEMAKER: So that -- that can be  
8 something we can follow up with.

9 MS. JOHNSON: So it kind of sounds like in  
10 that rate -- that means that to me that you're saying  
11 that there really isn't a default rate if it is based on  
12 the conversation that they're having. It's not like if  
13 you become a new customer, this is standard unless you  
14 opt out. You have to basically opt in to a plan.

15 MR. SHOEMAKER: Right.

16 MS. JOHNSON: Okay.

17 MR. SHOEMAKER: Yes, that is true.

18 MS. JOHNSON: And -- and that's true  
19 what -- if you're a new customer regardless of whether  
20 you become a new customer today or after November, that  
21 process would be the same?

22 MR. SHOEMAKER: Yeah, that's -- that's --  
23 yeah.

24 MS. JOHNSON: Okay.

25 MR. SHOEMAKER: That's currently in place.

1 MS. JOHNSON: I'm wondering why would  
2 TOU -- why would you not want to have it set up so that  
3 TOU was the default?

4 MR. CARROLL: I think -- correct me if I'm  
5 wrong, Brandon or John, this is something that's changed  
6 over time. Many years ago people always defaulted to  
7 basic.

8 As our TOU rates developed more, I think  
9 the move to the TOU, especially EZ-3.

10 MS. GLOVER: If you don't mind, I just want  
11 to interject. So we do have Glen Traasdahl coming down  
12 to answer --

13 MR. CARROLL: Okay. Great.

14 MS. GLOVER: -- some of these questions  
15 from customer service, and I think he'll be able to  
16 address these questions.

17 MS. JOHNSON: Okay. And I guess just so  
18 when he comes in because you guys pointed to a different  
19 page for the E-23 rates, I would just direct everyone to  
20 page 45, which I actually think is a little bit more  
21 helpful as far as the percentage of people and what  
22 rates.

23 And my understanding of this is at least  
24 64 percent of SRP customers are not on a TOU rate, at  
25 least for residential customers. I think that that's

1 what Table 4 is reflecting in the accounts percent of  
2 class.

3 MR. TUCKER: So Table 4 is both E-23  
4 and M-Power, which I think is to your point.

5 MS. JOHNSON: Oh, they're both -- those  
6 are -- neither one of those --

7 MR. TUCKER: That's right.

8 MS. JOHNSON: -- is a TOU rate?

9 MR. TUCKER: Right. Yeah.

10 MS. JOHNSON: Okay. So I'll -- we can put  
11 a pin in that then.

12 I am concerned about kind of half of the  
13 current solar customers just automatically getting bumped  
14 to E-16 if they don't change. Maybe more in line with  
15 Caryn and contrary to Steve, I'm really not excited about  
16 E-16. I don't think that that is a great rate design  
17 because of the TOU period, not because I necessarily -- I  
18 agree with you comment about for storage customers demand  
19 charges might make sense.

20 I'm concerned about the five-hour on-peak  
21 given that batteries are good for four hours essentially.

22 Is there a reason why you have to default  
23 them to E-16 as opposed to some kind of affirmative  
24 outreach to make sure they're on their most economic  
25 plan?

1 MR. SHOEMAKER: Yeah. So this is going to  
2 be, again, only the default if -- if they don't select,  
3 there will be -- there will be active marketing and  
4 outreach to those customers to help them understand what  
5 will be most economical to them and be able to guide them  
6 to the rate that they're going to -- that's going to work  
7 best for them.

8 So this is, again, kind of an if they  
9 haven't selected or they haven't engaged even with a lot  
10 of outreach --

11 MS. JOHNSON: Okay.

12 MR. SHOEMAKER: -- this is where they'd go.  
13 If there's another recommendation as to  
14 which they should be defaulted to, I think we're  
15 absolutely open to that.

16 MS. JOHNSON: I mean, I would suggest that  
17 they -- that solar customers be defaulted to E-28 unless  
18 they affirmatively select otherwise. I just think it's a  
19 better rate design.

20 MR. SHOEMAKER: Okay.

21 MS. JOHNSON: I like the differential  
22 better and the on-peak period better. Though, I do  
23 understand that for storage -- customers with storage,  
24 which is not the majority of solar customers, that the  
25 demand charge might be attractive.

1 I was going to ask why you would default  
2 E-21 and E-22 to E-23. It seems weird to move existing  
3 TOU customers to a nonTOU rate as opposed to defaulting  
4 them to E-28.

5 MR. SHOEMAKER: Yeah. And that's really  
6 just a function of the -- the misalignment of those TOU  
7 hours. If you get an EZ-3 customer that's -- that's  
8 responding to that and they start using energy at 6 and  
9 they haven't engaged with this, if you move them now to a  
10 6 to 9 p.m. on-peak, for example, that could be now some  
11 of their peak usage that's within that peak window.

12 And so, again, we would -- we would try to  
13 guide them again towards, hey, you're on the EZ-3 rate.  
14 We've got another price plan that's going to be very  
15 similar with a three-hour on-peak; let's move you there.  
16 But this would be if -- if they haven't engaged with --  
17 with the outreach and they're unaware, moving them to the  
18 basic I think we viewed that as kind of least punitive.

19 MS. JOHNSON: Okay. I mean, I was thinking  
20 it's a three-hour period to a different three-hour  
21 period, so you're just explaining that, like, hey --

22 MR. SHOEMAKER: So -- so that's -- yeah.

23 MS. JOHNSON: Yeah.

24 MR. SHOEMAKER: That's exactly where we'll  
25 encourage them to go.

1 MS. JOHNSON: Yeah. Okay.

2 MR. SHOEMAKER: This, again, is only those  
3 who haven't opted into a new rate that we would be moving  
4 them over.

5 MS. JOHNSON: And then I think I really  
6 only have two -- I think a couple of other ones, and I'll  
7 just say what they are, and then you guys can decide if  
8 he's better for them or you are.

9 I'm curious about the -- I realize that you  
10 said that the reason for the lack of a differential  
11 between an on and off-peak for things like E-16 is  
12 because you're looking at actually the super off-peak  
13 versus the on-peak.

14 I still really think we should be driving  
15 people away from the on-peak period, not just towards the  
16 off-peak period, because for people who aren't home  
17 during the day I think that's going to be kind of hard to  
18 use. I would just suggest we spend a little more time  
19 thinking about that.

20 MR. TUCKER: May I put in one comment?

21 MS. JOHNSON: Yes, go ahead.

22 MR. TUCKER: Recall too that on E-16 part  
23 of the on-peak cost is in the demand charge, so it's not  
24 just about the on-peak energy charge.

25 MS. JOHNSON: Yeah.



1 MR. TUCKER: There's also a pretty healthy  
2 signal on the demand charge as well.

3 MS. JOHNSON: Okay. That's helpful.

4 But that's also true, though, I looked at  
5 the differentials for all of the rates, and most of them  
6 are not even close to three to one, even the existing  
7 rates that are getting updated even if they don't have  
8 demand charges.

9 So I think that's helpful clarification,  
10 but I still think you should consider that differential  
11 for on-peak versus off-peak.

12 And then I think we already touched on  
13 the -- I think it's confusing that there are different --  
14 three different plans as opposed to two, but as far as  
15 three different time periods and that June and September  
16 and October are different summer than July and August.

17 But I just wonder could you just briefly  
18 explain to me how -- is there a difference in how the  
19 demand charge for E-16 is calculated versus how existing  
20 demand charges on the rate plans that are going to be  
21 frozen are calculated?

22 MR. SHOEMAKER: It's going to be calculated  
23 the same as it is on E-15.

24 MS. JOHNSON: Okay.

25 MR. CARROLL: With a slightly different

1 on-peak period.

2 MS. JOHNSON: Okay. Yeah.

3 MR. SHOEMAKER: Correct. Yes, the on-peak  
4 period, but the methodology for the calculation is the  
5 same.

6 MS. JOHNSON: Okay.

7 MR. SHOEMAKER: Thank you.

8 MS. JOHNSON: All right.

9 MS. GLOVER: Are you ready for --

10 MS. JOHNSON: Sure.

11 MS. GLOVER: Glen Traasdahl from -- your  
12 title.

13 MR. TRAASDAHL: Senior director of customer  
14 services.

15 (Reporter clarification.)

16 MR. TRAASDAHL: Glen Traasdahl, senior  
17 director of customer services.

18 MS. GLOVER: And we were able to bring Glen  
19 in to answer some of the questions mostly pertaining to  
20 how customers might be guided to choose a price plan,  
21 determine which price plan might be best for them, and  
22 any other questions you have that might be best answered  
23 by someone in the customer services organization.

24 I'll leave it up to you two to decide who'd  
25 like to go first.

1 MS. JOHNSON: You gave me time, so I think  
2 you should go.

3 MR. NEIL: Oh, okay. All right. Fair  
4 enough. Oh, five o'clock on the nose.

5

6 PANEL INTERVIEW BY MR. NEIL

7 MR. NEIL: My name is Steve Neil.

8 MR. TRAASDAHL: Hi, Steve.

9 MR. NEIL: I'm just a customer.  
10 Oh, boy, I'll see if I can get myself  
11 recalibrated here.

12 So the tool -- you used to have a tool  
13 online that people could use, and it was taken down in  
14 August.

15 MR. TRAASDAHL: Yes.

16 MR. NEIL: What was the reason for that?

17 MR. TRAASDAHL: There was an IT conversion  
18 to the back-end database where we had all of the reads  
19 that we could use to compare the -- make the comparisons  
20 from. They went from one technology to another  
21 technology, and then that introduced the need to do a  
22 conversion that would be -- you know, take several months  
23 and cost some money.

24 MR. NEIL: Wow.

25 MR. TRAASDAHL: At the same time, we were

1 getting word from our customer modernization team -- are  
2 you familiar with the customer modernization program?

3 MR. NEIL: Is that SAP?

4 MR. TRAASDAHL: SAP, yeah.

5 We were being told by SAP and the partner  
6 that we're using from SEW to build out our My Account,  
7 that they don't have the native capability to do a price  
8 compare. So that what we were looking at is inevitably  
9 that price compare tool was going to come down when we  
10 implemented, so we made the decision because we have so  
11 many people working on customer modernization they're  
12 freezing -- doing a code freeze --

13 You're familiar with that concept; right?

14 MR. NEIL: Too familiar.

15 MR. TRAASDAHL: Okay -- saying because  
16 we're in flight we don't want too many interruptions to  
17 the program as we're developing it.

18 So that's why it made sense to -- we got to  
19 take it down -- we're going to take it down now rather  
20 than invest in a conversion that then would be up for  
21 maybe a month or two or three and then have to be taken  
22 down.

23 And so what we are going to work through is  
24 post-customer mod is how to reintroduce it. We liked it  
25 very much too. It's a good tool. It helps customers.

1 And we want to figure out a way to reintroduce it in the  
2 new customer modernization program, but it's not going to  
3 be included with customer mod because they don't have a  
4 native facility to do that, so we'll have to figure out  
5 some other way to do that.

6 MR. NEIL: Is there a contemplated time  
7 frame for reintroducing?

8 MR. TRAASDAHL: We -- we haven't. I mean,  
9 it's going to be one of the things that's going to be  
10 noted as -- we know we want it. There's only a handful  
11 of things that we know we want right now as sort of the  
12 fast followers. That is one of them.

13 MR. NEIL: Okay. So as you're aware, these  
14 big books here, the price process increases the number of  
15 choices for people for let's say a six-month period or  
16 eight-month period where they'll have more choices than  
17 ever before to choose a price plan before some plans are  
18 frozen.

19 So, I mean, what's -- what's the talk in  
20 customer service about addressing this need? People are  
21 going to be either locked out or locked in to something  
22 almost. I would say locked out would be more accurate,  
23 right, of choosing a plan after their November billing  
24 cycle this year.

25 MR. TRAASDAHL: I'm not sure I understand.

1 It's my understanding that we're having less choices.

2 MR. NEIL: You're going to go from now to  
3 more to less.

4 MR. TUCKER: Just for clarity, Glen, I  
5 don't agree with the way Steve says it.

6 You will never have more choices than you  
7 have today.

8 MR. NEIL: Okay.

9 MR. TUCKER: So just I feel like that's --

10 MR. NEIL: You could pre -- you could  
11 prechoose that I'm going to choose one of these new  
12 choices, so you -- you're looking at all of them so you  
13 do have more choices.

14 MR. TUCKER: You can't select it, but you  
15 could think, oh, in six months I could be on this other  
16 rate, if that's your point.

17 MR. NEIL: Yes.

18 MR. TUCKER: I agree.

19 MR. NEIL: So you could say -- because  
20 you -- you do have a limitation if you don't like people  
21 changing more than once a year; right?

22 MR. TRAASDAHL: We don't as a general rule,  
23 but I don't know if you've called our call center. We  
24 have good discussions with our customers.

25 MR. NEIL: But it's not a hard-and-fast

1 rule.

2 MR. TRAASDAHL: It's not a hard-and-fast  
3 rule.

4 MR. NEIL: Okay.

5 MR. TRAASDAHL: A customer who, you know,  
6 is insistent they made a mistake, they didn't understand  
7 it, those kinds of things, we make those exceptions all  
8 the time.

9 MR. NEIL: Okay. Now, I talked to some of  
10 your customer service reps in concert with my neighbors  
11 and stuff to help them get on their most economical  
12 plans, and they've -- they've intimated to me that they  
13 have some sort of spreadsheet or something that they  
14 pulled data from the customer accounts and they're able  
15 to massage and look, and they kind of have a general  
16 feel, but they didn't give me the impression that it was  
17 a completely push-a-button, programmatic way of doing  
18 things, so if you could describe what they do now to try  
19 to help people.

20 MR. TRAASDAHL: Let me make sure I'm clear.

21 MR. NEIL: Customer service reps, the  
22 general line at 888.

23 MR. TRAASDAHL: So, yeah, they can --  
24 you're asking what they can look at to help customers?

25 MR. NEIL: Yes, even without the tool.

1 MR. TRAASDAHL: For the most part what they  
2 do is have very general conversations with the customers  
3 because most customers are -- are not -- they're not  
4 looking for a very difficult conversation. They're  
5 looking for, hey, what's -- what are your -- I'll give  
6 you an example of the conversation.

7 A new customer calls up and they say what  
8 plans do you have? And we say, well, we have some time  
9 of use plans and we have a basic plan in general, and we  
10 have a prepaid plan.

11 And in our -- in our time of use rates,  
12 they're differentiated. You pay a higher rate during an  
13 on-peak period and this is if you pay a lower rate. And  
14 what do you think would work best for you and your  
15 lifestyle?

16 Those are the types of conversations we  
17 have --

18 MR. NEIL: Okay.

19 MR. TRAASDAHL: -- because there's not  
20 going to be -- typically a new customer, we don't have  
21 their usage patterns, we don't know what they did, so we  
22 don't have that available to pull that up. They're a new  
23 customer.

24 MR. NEIL: Oh, new customer?

25 MR. TRAASDAHL: Yeah.



1 MR. NEIL: How about an existing customer?

2 MR. TRAASDAHL: Well, an existing customer  
3 we do have access to that, but we could talk to them  
4 about what, well, what were you on before, did that seem  
5 to work for you? And so we can have that same  
6 conversation.

7 MR. NEIL: But you don't have any tools or  
8 spreadsheets to do a programmatic analysis?

9 MR. TRAASDAHL: We have a basic system  
10 where we can do a time of use comparison -- if we have  
11 the data in our system a time of use comparison to a  
12 basic. So you pick one of our time of use rates and we  
13 can do a compare there. That's the basic tool that they  
14 have.

15 We frankly don't have lots of those  
16 conversations because most customers just don't have that  
17 interest and that level of patience to kind of work  
18 through all of that.

19 MR. NEIL: Okay. Well, that -- that  
20 answers my questions.

21 I'd like to just read a statement to the  
22 group from the Arizona Attorney General Mark Brnovich in  
23 the case with APS where they -- about their people not  
24 being on their most economical plan.

25 And the statement by the attorney general

1 was, "APS does not inform customers adequately regarding  
2 the benefits of switching to their most economical plan."

3 And that resulted in \$25 million in credits  
4 that went to customers plus attorneys' fees.

5 So I guess I would like to emphasize to  
6 everyone that this is a very important topic, and it's  
7 in -- not in a great state at SRP. You know, it's just  
8 really you have a lot of choices. You're going to narrow  
9 those choices, but that won't come until later this year.

10 And then there will be people wishing they  
11 were probably on another plan even if they're on a frozen  
12 plan. And then they'll still need to know should I jump  
13 to one of the new plans, E-16 or E-28 or E-23 possibly  
14 if -- you know, if I'm allowed to jump, which is most  
15 customers except for some caveats for solar.

16 So it's just a really important topic and  
17 really beneficial. I'm on an APS consumer stakeholder  
18 group, and we meet every month, and we've seen people on  
19 their most economic plan go from 30 percent to 65 in the  
20 past four years.

21 So it's been really -- and a lot more  
22 customer satisfaction. J.D. Power ratings. APS's J.D.  
23 Power ratings are -- you know, they can see your dust  
24 trail now.

25 And so this could -- you know, as

1 frustration builds up -- I mean, if you've seen the  
2 comments in the public comments, there's just so much  
3 angst about paying a dollar more a month, and I'm sure  
4 you hear it every day.

5 MR. TRAASDAHL: Yeah.

6 MR. NEIL: So anything you can do, which  
7 this is a thing you can do, and I know you guys know the  
8 complexity of it better than most people in the company.  
9 And I know the complexity of it because I've modeled  
10 every hour of every rate of yours in a spreadsheet, but I  
11 haven't done it, you know, for multiple years. And it  
12 gets -- it just gets monstrous.

13 And it's -- and so it's -- but it would be  
14 really valuable, and I'd like to encourage it, and that's  
15 the last words I'm going to say. Thank you.

16 MR. TRAASDAHL: Thank you, Steve.

17 MS. GLOVER: Autumn, do you have any  
18 questions?

19

20 PANEL INTERVIEW BY MS. JOHNSON

21 MS. JOHNSON: I guess I'll just make a  
22 comment to you since this is your department sort of  
23 similar to what they made.

24 And I will say APS does tell you every  
25 single bill if you're not on your most economic plan. So

1 I'm an APS customer, and they tell you what it should be  
2 and how much you would save if you switched. So they are  
3 very aggressive about it now, but I refuse to be on a  
4 demand charge, so I don't change.

5 MR. NEIL: Well, that's -- the Bonbright  
6 principles talk about --

7 MS. JOHNSON: Choice. I know you said that  
8 earlier.

9 MR. NEIL: -- personal preferences.

10 MS. JOHNSON: I just think they're too  
11 complicated without a battery.

12 So, okay, I just want to just flag two  
13 things that I had brought up that I am concerned about I  
14 think.

15 I agree with Steve that for existing  
16 customers being able to know what your most economic plan  
17 is is very important. I think it should be a TOU plan.  
18 And if it's not a TOU plan with a rare exception, then  
19 maybe there's a design problem because I think we want to  
20 be shifting people out of those high-demand hours.

21 But the other thing I was going to say is I  
22 really think there's a lot a social science research on  
23 the power of opting in versus opting out, and so I really  
24 think you should consider a default TOU plan for new  
25 customers since you won't have that historical data to do

1 a -- the most economic plan.

2 And if it's between E-16 and E-28, I just  
3 think -- I say this as a customer, not as an energy  
4 person. If this was a customer and a mom of little kids,  
5 I just feel like E-28 is going to be a lot easier for  
6 people to manage than E-16. I don't know how I would  
7 feed my kids if I had a five-hour on-peak period. I  
8 just, like, don't know how that would work, and so I  
9 would just consider -- I would recommend you just think  
10 about that.

11 MS. HETH: Do you want to ask your question  
12 to Glen about whether we have a default rate currently or  
13 how we have plans to have a default rate after E-21 is no  
14 longer available?

15 MS. JOHNSON: I thought he said you don't  
16 or I thought you guys already said you don't, but, sure,  
17 I'll ask the same question to you.

18 Is there a default rate now? And if so,  
19 what is it?

20 MR. TRAASDAHL: Yeah, there's a technical  
21 answer. When we get a meter from the factory, there's a  
22 default rate that's put into the meter, and we -- so we  
23 just pick a rate. It almost doesn't matter what the  
24 default rate is because we just ignore it. It has to be  
25 a rate in the meter.

1                   So what we do in practice is when a  
2 customer calls and they say I want to turn on, it's like  
3 the discussion I just had with Steve is, we talk to them  
4 about the rates. We say we have a basic rate and we have  
5 time of use rates. And we describe the time of use rates  
6 a little bit and our prepaid rate.

7                   And so we don't have in any situation a  
8 rate we're pushing or we're defaulting to say -- the  
9 conversation is almost never like would you like us to  
10 choose your rate and we'll put you on it or here's the  
11 one that we recommend.

12                   We recommend it based on a conversation we  
13 have with them based on, you know, if they're able to  
14 shift and they talk like they want to shift and they want  
15 to economize, we will really push the time of use rate  
16 that is best for what they just talked about.

17                   Does that make sense?

18                   MS. JOHNSON: Do you have a script as far  
19 as what order you talk about the plans in because I  
20 also --

21                   MR. TRAASDAHL: No.

22                   MS. JOHNSON: -- think that makes a big  
23 difference.

24                   MR. TRAASDAHL: No, we don't.

25                   MS. JOHNSON: Okay.

1 MR. TRAASDAHL: It's -- it's we do rely on  
2 our reps to let that conversation move as it needs to in  
3 their conversation with the customer.

4 MS. JOHNSON: And maybe it will be  
5 different as you have fewer choices and the names are a  
6 little less confusing, but I'm just thinking if I'm a  
7 layperson and you say we have this basic plan or we have  
8 these, like, more complicated sounding plans, I would  
9 just pick that one as a layperson.

10 MR. TRAASDAHL: Yeah.

11 MS. JOHNSON: Which is maybe why you have  
12 64 percent of people on a nonTOU rate.

13 MR. TRAASDAHL: Yeah, I can -- I can see  
14 that point. The path of least resistance for a lot of  
15 people is I don't want to think about it and I don't want  
16 to worry about it.

17 MS. JOHNSON: But for the grid that may not  
18 be the best option.

19 MR. TRAASDAHL: I don't disagree with that.

20 MR. NEIL: I'm sorry, if I could jump in on  
21 that point. At the Corporation Commission when you're  
22 sitting around the table, people get to jump in.

23 MS. JOHNSON: I'm done, so you're not even  
24 jumping in.

25 MR. NEIL: I went through the same process

1 at APS where they wanted to simplify. They had rates  
2 that were called --

3 MS. JOHNSON: They were horrible.

4 MR. NEIL: -- what was it called -- Saver  
5 Choice, Saver Choice Plus, Saver Choice Max. They didn't  
6 tell you anything.

7 MS. JOHNSON: They were horrible.

8 MR. NEIL: And I got on Saver Choice Max,  
9 and my bill went up.

10 And so you're doing the same thing here.  
11 You've gone to descriptive names to the plans, so I don't  
12 know that helps as well. I don't know if Karl has  
13 anything to do with that, probably not, marketing.

14 MR. SHOEMAKER: Marketing.

15 MS. HETH: Do you have any more questions  
16 for Glen?

17 MR. NEIL: I don't think so.

18 MS. GLOVER: Okay. That's fine.

19 MR. NEIL: Thank you.

20 MS. GLOVER: And, Autumn, I just want to  
21 confirm. I know you said you're done. We have some more  
22 time. We have the people. Do you have any more  
23 questions before we leave --

24 MS. JOHNSON: I got through my list of the  
25 ones I think you're willing to answer, so, no, I don't



1 have any more. No.

2 MR. NEIL: I have come across a couple of  
3 notes I forgot to refer to.

4 Springerville. You asked about  
5 Springerville?

6 MS. JOHNSON: I did, and they didn't want  
7 to answer.

8 MR. NEIL: 2031. I said 2032.

9 MS. JOHNSON: That's -- oh, I think you're  
10 talking about Coronado.

11 Springerville is the TEP rate.

12 MR. NEIL: I e-mailed you about the battery  
13 program when it started and when it ended. And there was  
14 a lot of talk about, you know, what choices people have,  
15 grandfathered solar choices they have. I think they came  
16 from you, the questions. Well, it came from David first  
17 and then from you.

18 So grandfathered people will still have the  
19 choice of pretty much everything through until the --  
20 these plans are sunseted. They can get on any of the  
21 EZ-3 plans according to my reading of the appendix, E-21  
22 E-22, E-23, E-26. They can be on any of those. They all  
23 have the same language.

24 MS. GLOVER: Did you want anyone to confirm  
25 that?

1 MR. NEIL: Yeah.

2 MS. GLOVER: And do you want to ask a  
3 question --

4 MR. NEIL: I had talked to Brandon about  
5 it --

6 MS. GLOVER: -- and make sure we have a  
7 correct answer?

8 MR. NEIL: Yeah. Did you guys verify that  
9 in the appendix?

10 MR. TUCKER: Yeah. So if I'm not mistaken,  
11 I don't think that the proposal as written lets  
12 grandfathered net metering customers move around between  
13 those rates once they're frozen, but that is something  
14 that certainly could be proposed.

15 MR. NEIL: So there's some new language for  
16 frozen?

17 MS. HETH: Oh, I think he's talking about  
18 the period between adoption and when they freeze. So  
19 between now and November any customer could move their  
20 rate; right?

21 MR. NEIL: Right. I'm talking afterwards  
22 too.

23 MS. HETH: Okay.

24 MR. NEIL: Because as adopted they all have  
25 the same language in them.

1 MS. GLOVER: They say frozen from new  
2 participation, and so I think the interpretation would be  
3 that if you are not on that plan now, you would therefore  
4 be a new customer on that plan or new participant.

5 MR. NEIL: I might be making -- so now I'll  
6 take a minute here.

7 MS. JOHNSON: I thought John had said that  
8 you could only move to E-23.

9 MR. TUCKER: I did say that.

10 MS. JOHNSON: Okay.

11 MR. NEIL: So new participation. Okay. So  
12 that's what you're meaning there even though all the  
13 wording down here is wouldn't be allowed to switch to one  
14 of those because of the wording the word frozen up here?

15 MR. TUCKER: Yes. The word frozen from the  
16 new participation that's what that's getting at.

17 MR. NEIL: But if it said down here the  
18 frozen part doesn't apply to these, that could work also,  
19 so --

20 MR. TUCKER: I guess I need to look at it.

21 MR. NEIL: Page 27, E-21.

22 MR. TUCKER: Oh, I think this is the prior  
23 applicability language talking about the fact that, like,  
24 today customers who are grandfathered can be on E-21.

25 MR. NEIL: Yeah.

1 MR. TUCKER: But I do think -- I think  
2 that's today. And then when we -- the availability piece  
3 saying it's frozen from new participation I think  
4 precludes anybody from participating at that point in  
5 time. If you're a grandfathered customer today, you can  
6 be on E-21 still.

7 MR. NEIL: Yeah.

8 MR. TUCKER: But if approved as proposed,  
9 effective November you couldn't move into it.

10 MR. NEIL: Right. Okay. So -- all right.  
11 So all the more need for cost comparison between the  
12 different plans so people would know -- there's a lot of  
13 people -- when you start freezing things, you take away  
14 choice, and so it would be great to -- for them to be  
15 able to know what they're getting into ahead of time,  
16 but --

17 MS. HETH: Autumn, there was a question you  
18 asked earlier about whether we have any rebates available  
19 to our solar customers.

20 MS. JOHNSON: Yeah.

21 MS. HETH: And I was able to get an answer  
22 to that. And we do have a \$250 rebate available for  
23 demand management systems for new solar customers.

24 MS. JOHNSON: What's a demand management  
25 system for a solar customer?

1 Do you have an example of that?

2 MS. HETH: It's a system that allows them  
3 to manage their demand that they're on, a demand rate.  
4 It allows them to --

5 MR. NEIL: Braden Energy here in Tempe  
6 makes one of those devices.

7 MR. TUCKER: Like a load controller?

8 MR. NEIL: Yes.

9 MS. HETH: Yes.

10 MS. JOHNSON: Okay. So it would be an  
11 additional device that you would install with your solar.

12 Is that what you're saying?

13 MS. HETH: Correct.

14 MR. NEIL: Yeah. But it's very expensive.  
15 250 might pay the tax.

16 MS. JOHNSON: Okay.

17 MS. GLOVER: Okay. It sounds like we've  
18 concluded the questioning, so I'd like to thank you both  
19 for your very valuable participation and wish you all the  
20 best.

21 MR. NEIL: A lot of fun.

22 MS. GLOVER: Thank you so much.

23 (Proceedings concluded at 5:21 p.m.)  
24  
25

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